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**STUDY OF STATE**

**PUBLIC SECTOR UNDERTAKING (SPSUs) AND STATE**

**ROAD TRANSPORT UNDERTAKINGS (SRTUs)**

**PART I**

**Sponsored by:**

**TWELFTH FINANCE COMMISSION**

**INDIA**

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**PART – I**

**STATE PUBLIC SECTOR**

**UNDERTAKINGS**

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Andhra Pradesh, Arunachal Pradesh, Assam, Bihar, Goa, Gujarat, Haryana, Himachal Pradesh, Jammu and Kashmir, Karnataka, Kerala, Madhya Pradesh, Maharashtra, Manipur, Meghalaya, Mizoram, Nagaland, Orissa, Punjab, Rajasthan, Sikkim, Tamil Nadu, Tripura, Uttar Pradesh, West Bengal.

# **CHAPTER 1**

## **INTRODUCTION**

### **1.1 TERMS OF REFERENCE OF THE STUDY**

The following are the terms of reference given by the Twelfth Finance Commission:

“The Terms of Reference (TOR) for the proposed study would be to estimate the impact of state road transport undertakings (SRTUs) as well as other Public Sector Undertakings (PSUs) on the budget of each of the 28 State governments during the period 2004-05 to 2009-10. This will include an assessment of the reasonable expenditure that a state would be required to incur legitimately on this sector and the likely return thereon. An assessment of their commercial viability may be made and the possibility of privatization, wherever required for making an undertaking commercially viable may also be examined. The study would be based largely on the premise that the viability would be ensured through increase in user charges as well as disinvestment/ privatization”.

### **1.2 COVERAGE**

The study covers all state level public enterprises (SPSUs), which include (state) government companies and statutory corporations. Government Companies are those companies which were established under the Companies Act 1956 with more than 50 percent of the equity held by the state government. Statutory corporations are corporate bodies established under a statute/ Act of legislature with majority shares being held by the state government. This is the definition followed by C&AG and other past studies on state PSUs.

The study excludes companies registered or deemed to have been registered as a Co-operative society under the state co-operative acts and companies with minority shareholding by the state governments. It also excludes departmental enterprises. The assessment of fiscal impact of SPSUs is therefore only a part of total fiscal impact of states' commercial activities.

### **1.3 STUDY DESIGN**

In order to meet the requirements of the TOR, the study and the report are in the following steps/parts:

#### **PART I: State Public Sector Undertakings**

**SECTION I:** State –wise estimation of the fiscal impact of SPSUs based on data from 1995-96.

**SECTION II:** State – wise projections of fiscal impact for the period 2004-05 to 2009-10, based on the presumption of continuance of past trends. (Do nothing scenario).

**SECTION III:** Broad estimates of the likely costs and benefits (in terms of fiscal impact) of privatization/downsizing etc of SPSUs.

#### **PART II: State Road Transport Undertakings**

## CHAPTER 2

### METHODOLOGY AND DATA SOURCES

The detailed methodology and description of variables used is given separately for each section.

#### **2.1 SECTION –I Estimation of Fiscal Impact**

The study report of this section is presented in three tables for each state.

**Table 1** is a summary depiction of the overall performance of SPSUs in the state. The data relate to number of SPSUs, their share capital and outstanding debt, capital employed, subsidies received during the year and accumulated profits/losses. Detailed description, sources etc is given in **Table 2.1.1**.

**Table 2** depicts the state's commitment to SPSUs as a stock at the end of the financial years. Whereas Table 1 presents the total equity and debt of SPSUs, this table presents only the equity owned by and outstanding debt to the state government. This has been done in order to estimate state investment and total exposure of the state in SPSUs. Details in **Table 2.1.2**.

**Table 3** Presents flows during the year and estimates the annual fiscal impact based on the interaction between the state government and SPSUs. Fiscal impact is sought to be captured by four variables:

(1) **Fiscal Impact Due to Annual Outflows (FIDAO)** which is the sum of outflows resulting from change in state equity and debt, state subsidy & grants and waiver of dues to SPSUs.

(2) **Total Impact on State Finances (TISF)** which is the sum of Fiscal Impact Due to Annual Outflows plus the opportunity cost of investments in SPSUs. The presumption here is that state investment (equity + debt) in SPSUs is out of borrowings by the state government. The difference between the effective rate of interest that the state government pays on its borrowings and the effective rate of return on investments in SPSUs is the per Rupee opportunity cost of investments. It is possible that the SPSUs may not be paying the interest that is accrued every year to the state government. Strictly therefore "interest accrued and due" should be capitalized. But this requires ad hoc assumptions and in this study interest accrued and due has not been capitalized.

(3) **Gross Fiscal Impact on State Finances (GFISF 1 & 2)** GFISF 1 adds the value of guarantees given by the state to SPSUs during the year (obtained as the difference of outstanding guarantees of consecutive years) to the value of Total Impact on State Finances obtained earlier. This figure therefore combines total outflows due to increase in state investments in SPSUs, state subsidies and loan waivers given during the year, imputed opportunity cost of state investments and additional guarantees made to SPSUs during the year. Gross fiscal impact (**GFISF 1**) is therefore a measure of actual outflows, imputed outflow resulting from opportunity lost and accretion of potential commitments. It is entirely composed of flows. However, it is also necessary to note that the potential impact arises from the outstanding total of guarantees rather than from only accretions to it during the year. *Hence we have given two values of Gross Fiscal Impact on State Finances, the second one (GFISF 2) with stock of outstanding guarantees at the end of the year.* In order to put the figures in perspective, the four indicators are also shown as proportions of the state's own tax revenues obtained from RBI data on state Finances. Details of variables of Table 3 are given in **Table 2.1.3.**

## **2.2 SECTION II : Fiscal Impact Projections**

The estimates of the past years (since 1995-96) of the four fiscal impact indicators obtained in Part I have been used to forecast fiscal impact in the reference period (2004-05 to 2009-10). For each indicator the annual compound growth rate was computed using (semi-log) regression. The disadvantage of this method is that it automatically excludes non-positive numbers. Exponential smoothing methods have the advantage that numbers, irrespective of their signs, are used in calculating the parameters used for forecast: they give greater weightage to recent data and the (double) exponential smoothing is more parsimonious. However, trial runs with exponential smoothing showed that if recent years exhibit negative or sudden low magnitudes of fiscal impact then the forecasts for the reference period (2005-10) can become strongly negative, which is counter-intuitive. Hence, despite limitations, the annual compound growth rate has been used as it allows an exponential decline and maintains non-negative forecast values in the reference period.

### **2.3 SECTION – III : Costs and Likely Returns from Restructuring**

This section addresses the following portion of the TOR:

*“... an assessment of the reasonable expenditure that a state would be required to incur legitimately on this sector and the likely return thereon... The study would be based largely on the premise that the viability would be ensured through increase in user charges as well as disinvestment/ privatization.”*

The methodology devised to assess the “reasonable expenditure that a state would be required to incur legitimately on this sector and the likely return thereon” has been based on the following premises:

- (a) A number of states have already begun a process of restructuring / privatization of SPSUs and the initial trends of this process will continue;
- (b) This process so far has shown that downsizing of the labour force through a voluntary retirement scheme has emerged as central to the process and the most important element of the cost of restructuring is payment of VRS and other dues of workers.
- (c) The VRS packages given so far have shown tremendous variation (see **Table 2.3.1**) with the best package being that proposed by Punjab for its SPSU workers. The average per employee package in Punjab, including VRS amount and terminal benefits has been put at approximately Rs.6 lakh. We have used this figure and also a figure of Rs.9 lakh as the per employee cost associated with restructuring/ privatization.
- (d) We also assume that other dues – i.e. secured debts and suppliers’ dues etc. – can be met out of the proceeds of sale of assets in cases of closure or from the proceeds obtained from privatization/ disinvestment. An indication of this can be obtained from the fact that in 2000-01 the book value of net worth is positive in all states except Assam, Bihar, Himachal Pradesh, Nagaland and West Bengal. The negative amounts are small in Assam, Himachal Pradesh and Nagaland. But even in the cases of Bihar and West Bengal the debt owed by SPSUs to the state government is greater than the negative value of the net worth. The total cost of restructuring in terms of

actual cash outflows from the state budget to meet restructuring costs can therefore be taken as the employee compensation package of VRS plus terminal benefits.

- (e) The total costs will depend upon the extent of downsizing. We have assumed that ten percent of the work force in SPSUs may be required to be given the VRS + terminal benefits package every year during our reference period so as to obtain a fifty percent reduction by the terminal year. This is a rough and crude magnitude based on the fact that at least half of the SPSUs are either non-functioning or are making losses and need to be closed down. In fact, 75 percent of the SPSUs are either non-working or loss-making (details in Table 2.3.2 and Table 2.3.3). Even if we assume that some of them can be turned around, still the assumption of 50 percent downsizing by the terminal year (2009-10) is not too high, even if we ignore the fact that some downsizing may be necessary even in profit making SPSUs. In the absence of availability of enterprise- wise employment figures, we have (rather crudely) assumed a fifty percent (phased) reduction in workforce may be necessary. The employment figure for the base year 2004-05 are the latest available figures for employment in 'quasi-state' establishments reported by the Directorate General of Employment &Training (DGET). Since the DGET data comes with considerable lag, it is likely that the base year's employment estimates are high because a number of states have begun the process of active downsizing (passive in some states) in SPSUs. The total cost of restructuring of SPSUs in a state has been obtained by multiplying the average employee separation package with the number of employees being given the package, which is ten percent of base year employment, on an annual basis.
- (f) The exercise is also based on an assumed norm that as a result of restructuring/ privatization, the remaining SPSUs should be able to achieve self-reliance with zero fiscal support from the state governments in 2009-10. Fiscal support, as measured by **TISF** and **GFISF2**, have therefore been projected to decline linearly every year after 2004-05 so as to reach the zero figure in 2009-10. The outflows

in the intervening years have been added to the cost of restructuring to obtain the total costs during 2005-06 to 2009-10.

Based on the premises, the “likely return” on these costs have been obtained by subtracting the costs under the restructuring/ privatization scenario from the costs (fiscal impact measures) obtained from the ‘do nothing scenario’. The “likely returns” are therefore the savings in costs/ outflows likely to result from restructuring / privatization of SPSUs.

**Table: 2.1.1 Combined Financial Position of SPSU's**

| Sl. No. | Variables           | Description  | Units     | Data Source   | Remarks   |
|---------|---------------------|--|-----------|---|---|
| 1.1     | No. of SPSUs        | Total number of Government Companies and Statutory Corporations of the states.   | Number    | Reports of the Comptroller & Auditor General of India (commercial) for various states, various years. | This only includes govt. companies and statutory corporations. Other companies coming under 619-B of the Company Act 1956 and departmentally managed commercial undertakings are not included in this part. |
| 1.2     | Total Share Capital | Total Paid-up capital of the enterprise at the end of the year   | Rs. Crore | -do-  | Total share capital (equity capital plus share application money) of the SPSUs is composed of paid-up capital held by state govt., central govt., holding companies and other bodies.                       |
| 1.3     | Total Loans         | Total Long-Term Loans outstanding at the end of the year   | Rs. Crore | -do-  |   |
| 1.4     | Capital Employed    | Net Fixed Assets (including capital work-in-progress) plus working capital. Or, for finance companies and corporations, mean of aggregate of opening and closing balances of paid-up capital, free reserves, bonds, deposits & borrowings (including refinance). | Rs. Crore | -do-  |   |
| 1.5     | Net Worth           | Capital Employed minus Total Loans   | Rs. Crore | Calculated as 1.4-1.3   |   |
| 1.6     | Total Subsidies     | Total subsidies received during the year by the SPSUs  | Rs. Crore | C&AG Reports above  |   |
| 1.7     | Accumulated         | Outstanding at the end of the year   | Rs. Crore | -do-  | After the year 1997-98, the   |

**Table 2.1.2 Total Committed Resources of State Government to the SPSUs**

| Sl. No. | Variables                                | Description  | Units     | Data Source  | Remarks  |
|---------|--|--|-----------|--|--|
| 2.1     | State Govt. Equity                       | State Govt's. investment in the paid-up capital of SPSUs at the end of the year.   | Rs. Crore | Reports of the C&AG (commercial) for various states, various years.                                  | In the earlier accounting pattern of CAG Reports, till 1997-98, state govt equity for companies and statutory corporations are not available. So for the period 1995-96 upto 1997-98, state govt. equity figure for a particular year was derived as a proportion of the total share capital of the same year. The proportion assumed remaining same as in the year 1998-99, since when data is available. |
| 2.2     | State Debt Outstanding                   | Long-Term Debt owed to state government by SPSUs   | Rs. Crore | -do-   | Same as above with respect to state debt from 1995-96 to 1997-98.  |
| 2.3     | State Investment in SPSUs                | State Govt. equity plus State Debt outstanding at the end of the year.   | Rs. Crore | Calculated as<br>2.1 + 2.2   |  |
| 2.4     | Outstanding Guarantees                   | Guarantees given by various state governments in respect of loans, etc. raised by statutory corporations and government companies. | Rs. Crore | Finance Accounts of state govt., Comptroller and Auditor General of India, New Delhi, various years. | Only the principal sum guaranteed and outstanding at the end of the year is taken.   |
| 2.5     | Total Exposure of the State to the SPSUs | Sum total of state investment and outstanding guarantees to the SPSUs  | Rs. Crore | Calculated as<br>2.3 + 2.4   |  |
| 2.6     | Interest payment by the State            | Interest paid by the state govt. on its total liabilities.   | Rs. Crore | State Finances- A Study of Budgets, various years, Reserve Bank of India.                            |  |
| 2.7     | Liabilities of                           | Total outstanding liabilities of   | Rs. Crore |  |  |

|     | the State<br>the state at the end of the financial year.                               |   |           | -do-   |
|-----|--|---|-----------|--|
| 2.8 | Interest Received by State Govt. from SPSUs on account of its loans given to the SPSUs | Interest Received by State Govt. from SPSUs on account of its loans given to the SPSUs      | Rs. Crore | Finance Accounts of state govt., C&AG of India, New Delhi, various years.  |
| 2.9 | Dividend Received by State Govt. from the SPSUs  | Dividend received by state govt. from SPSUs on account of its equity invested in the SPSUs. | Rs. Crore | In case of most states Finance Accounts data showing dividends from SPSUs taken. In case of few states, total dividends figures have been taken from 'State Finance...'. |

**Table 2.1.3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSU's**

| Sl. No. | Variables                                      | Description   | Units       | Data Source   | Remarks |
|---------|--|---|-------------|---|---------|
| 3.1     | Increase/ Decrease in share capital            | Equity received by SPSUs out of state budget  | Rs. Crore   | Calculated from 2.1 as the difference of outstanding state equity of two consecutive years.     |         |
| 3.2     | Increase/ Decrease in Loan                     | Loans received by SPSUs out of state budget   | Rs. Crore   | Calculated from 2.2 as the difference of outstanding state debt of two consecutive years.       |         |
| 3.3     | Subsidies and Grants                           | Total of grants and subsidies given to the SPSUs out of State Budget during the year  | Rs. Crore   | Reports of C&AG (Commercial) various states, various years.                                     |         |
| 3.4     | Waiver of Dues                                 | Waiver of loans, interest dues to the state government  | Rs. Crore   | -do-  |         |
| 3.5     | Fiscal Impact Due to Annual Outflow (FIDAO)    | Sum of budgetary outflows due to equity, loans and subsidies  | Rs. Crore   | Calculated as<br>3.1+3.2+3.3+3.4  |         |
| 3.6     | Rate of Return on Share Capital to Govt.       | Dividend received by state govt. from SPSUs during the year as proportion of outstanding state equity   | In Decimals | Calculated as<br>2.9/2.1  |         |
| 3.7     | Average Cost of Borrowing                      | Effective rate of interest paid by the state govt. on its liabilities (average of outstanding liabilities of that year & previous year: 2.7*).          | In Decimals | Calculated as<br>2.6/2.7*<br>(2.7* = average of outstanding liabilities of 2 consecutive years) |         |
| 3.8     | Opportunity Cost on Capital Invested           | Implicit cost on account of equity holding in SPSUs arising out of the difference in the govt's cost of borrowing and rate of return on equity holding. | Rs. Crore   | Calculated as<br>[3.7-3.6]*2.1  |         |
| 3.9     | Effective Interest Rate Received by State Govt | Effective rate of interest received by the state govt. from the loans   | In Decimals | Calculated as<br>2.8/2.2  |         |

|      |   |  |           |                             |
|------|---|--|-----------|-----------------------------|
|      |   | outstanding to SPSUs   |           |                             |
| 3.10 | Cost of Financing Debt Investment                   | Implicit cost on account of loans given to SPSUs arising out of the difference between the effective rates of interest paid by the state govt. on its borrowings & the effective rate of return on loans given to SPSUs. | Rs. Crore | Calculated as [3.7-3.9]*2.2 |
| 3.11 | Total Cost of Financing                             | Total of implicit costs on account of equity & loans to SPSUs  | Rs. Crore | Calculated as 3.8 + 3.10    |
| 3.12 | Total Impact on State Finances (TISF)               | Sum of outflows plus total implicit cost   | Rs. Crore | Calculated as 3.5 + 3.11    |
| 3.13 | Guarantees During the Year                          | Difference between outstanding guarantees of consecutive years   | Rs. Crore | Calculated from 2.4         |
| 3.14 | Gross Fiscal Impact on State Finances: 1. (GFISF 1) | Total impact on state finances plus guarantees during the year.  | Rs. Crore | Calculated as 3.12 + 3.13   |
| 3.15 | Gross Fiscal Impact on State Finances: 2. (GFISF 2) | Total impact on state finances plus outstanding guarantees.  | Rs. Crore | Calculated as 3.12+ 2.4     |

**Table 2.3.1 Employee separation/VRS package announced for state PSUs**

| STATE          | PACKAGE  | VRS / WORKER  | SOURCE   |
|----------------|--|---|--|
| Andhra Pradesh | An employee of a PSE with 10 or more years of service or 40 or more years of age and is identified by management as surplus for VRS is eligible for VRS @ 45 days ex-gratia for each completed year of service, besides the terminal benefits as admissible. Employees who do not qualify for VRS are given minimum compensation of Rs 30,000 and those who qualify, but do not opt for VRS will be compensated under the Industrial Act, 1947 ( equivalent to 15 days average for every completed year of continuous service plus other terminal / statutory benefits.) | A total of 15,228 employees of various PSE's have availed VRS to the tune of Rs.194.58 crores. So the VRS per worker comes to Rs.1.28 lakh.               | Strategy paper on Public Sector Reform and Privatization of State Owned Enterprises in Andhra Pradesh.<br>( Department of Public Enterprise, Government of Andhra Pradesh, Hyderabad ), 2002.  |
| Karnataka      | The ex- gratia payment is computed on the basis of 35 days for each completed year of service & 25 days for each year remaining before superannuation. This will be subject to a minimum salary (basic & DA) of 45 days & maximum of 60 days for each completed year.  | Maximum VRS is Rs. 5 lakh per employee.   | "Revised VRS package in place for Karnataka PSU employees", Business Line, Thursday, August 16, 2001.  |
| Odisha         |  | <b>Case of Orissa Lift Irrigation Corporation:</b> VRS amount of Rs. 2 crore is provided for 974 employees, which comes approx. Rs 20,000 per worker.     | Present Position under Public Enterprises Restructuring Programme as per MoU signed with Government of India on 11.10.2001.<br><a href="http://orissagov.nic.in/budget/page(78-80).html">http://orissagov.nic.in/budget/page(78-80).html</a> |
| Punjab         | VRS package of 36 months of salary (Basic+DA) (Possibly average)   | Total of VRS , gratuity & leave encashment is Rs.612361.72 lakh & no.of employees are 108140. This scheme is giving Rs. 6 lakh VRS plus terminal benefits | Disinvestment in Punjab- General Issues and Recommendations.<br>Annexure- 1, 2, 3.<br>( <a href="http://punjab.gov.nic.in/derfinal/final%20annexure.htm">http://punjab.gov.nic.in/derfinal/final%20annexure.htm</a> )                        |

|             |  |              |   |   |
|-------------|--|--------------|---|---|
| Tamil Nadu  | <p><b>1. SPSU's not financially sound &amp; proposed to be closed:</b></p> <p>For the SPUS which are not financially sound &amp; which are proposed to be closed the compensation will consist of 30 days salary (Pay + DA ) for every completed year of service &amp; 10 days for the balance of service left until superannuation, or Rs. 2.5 lakh, whichever is less in respect of all employees. A guaranteed minimum of VRS amount of Rs. 1.5 lakh shall be given to the employees of SPSU's.</p> <p><b>2. SPSU's not financially sound but proposed to be kept as a going concern:</b></p> <p>For the SPSU's which have incurred loss for the last 3 consecutive years, the compensation will consist of 30 days salary (Pay + DA ) for every completed year of service, &amp; 10 days for the balance of service left until superannuation or a lump sum amount according to the pay scale , whichever is less.</p> | per employee | <p>Minimum Rs. 1.5 lakh.<br/>Maximum Rs. 2.5 lakh.</p> <p>Minimum Rs.1.75 lakh<br/>Maximum Rs.3.50 lakh</p> | <p>Government of Tamil Nadu.<br/>State Public Sector Undertakings</p> <ul style="list-style-type: none"> <li>- Voluntary Retirement Scheme.</li> <li>- Revised Guidelines Orders-Issued.<br/>(<a href="http://punjabgov.nic.in/derfinal/final%20an nexure.htm">http://punjabgov.nic.in/derfinal/final%20an nexure.htm</a>)</li> </ul> |
| Maharashtra | <p>An employee who had completed 10 years of service or 40 years of age could seek voluntary retirement and terminal benefits as admissible. An employee opting for VRS received ex-gratia amount equivalent to one &amp; a half month's pay for each completed year of service or the monthly emoluments at the time of retirement multiplied by balance months of service left, whichever is less.</p>   |              |   | <p><a href="http://www.pib.nic.in/archieve/lreleng/lyr2001/rmar2001">www.pib.nic.in/archieve/lreleng/lyr2001/rmar2001</a></p>   |
| Goa         | <p>The VRS allowed in Goa is after 10 year of service. The five -year-left employees have been offered 30 per cent of balance salary by calculating average salary of the last 10 months and calculating eight years of service for additional</p>   |              | <p>Estimated expenditure of around Rs 20 crore for one thousand employees- i.e. Rs 2</p>                    | <p>Prabhudesai, Sandesh (2000), "Will VRS improve Goa's eco-health?", 19<sup>th</sup> May.<br/><a href="http://www.gonews.com/19may00.htm">www.gonews.com/19may00.htm</a></p>   |

|  | pensionary benefits. Employees left with 25 years of service however would get 480 days plus 12 days' salary per completed year of service. | lakh per employee. |
|--|---|--------------------|
|  |   |                    |

**Table 2.3.2: Number of Working, Non-working and Non-profit Making SPSUs**

|                   | 2000-01 |               |             | 2001-02     |               |             | 2000-01 |               |             | 2001-02     |               |             |
|-------------------|---------|---------------|-------------|-------------|---------------|-------------|---------|---------------|-------------|-------------|---------------|-------------|
|                   | total   | Working       |             | Non-Working | total         |             | Total   | Working       |             | Non-Working | total         |             |
|                   |         | Profit Making | Loss Making |             | Profit Making | Loss Making |         | Profit Making | Loss Making |             | Profit Making | Loss Making |
| Andhra Pradesh    | 36      | 15            | 21          | 15          | 51            | 34          | 11      | 23            | 18          | 52          | 29.41         | 70.59       |
| Arunachal Pradesh | 3       | 1             | 2           | 2           | 5             | 3           | 1       | 2             | 2           | 5           | 40.00         | 80.00       |
| Assam             | 32      | 3             | 29          | 10          | 42            | 32          | 3       | 29            | 10          | 42          | 23.81         | 92.86       |
| Bihar             | 23      | 7             | 16          | 31          | 54            | 21          | 5       | 16            | 33          | 54          | 57.41         | 87.04       |
| Goa               | 13      | 4             | 9           | 1           | 14            | 14          | 3       | 11            | 1           | 15          | 7.14          | 71.43       |
| Gujarat           | 40      | 21            | 19          | 10          | 50            | 40          | 22      | 18            | 10          | 50          | 20.00         | 58.00       |
| Haryana           | 24      | 11            | 13          | 4           | 28            | 24          | 12      | 12            | 4           | 28          | 14.29         | 60.71       |
| Himachal Pradesh  | 19      | 7             | 12          | 2           | 21            | 19          | 6       | 13            | 2           | 21          | 9.52          | 66.67       |
| Jammu & Kashmir   | 23      | 3             | 20          | 1           | 24            | 23          | 3       | 20            | 1           | 24          | 4.17          | 87.50       |
| Karnataka         | 63      | 27            | 36          | 13          | 76            | 63          | 31      | 32            | 13          | 76          | 17.11         | 64.47       |
| Kerala            | 96      | 38            | 58          | 13          | 109           | 96          | 40      | 56            | 13          | 109         | 11.93         | 65.14       |
| Madhya Pradesh**  | 28      | 16            | 12          | 6           | 34            | 28          | 16      | 12            | 6           | 34          | 17.65         | 52.94       |
| Maharashtra       | 48      | 17            | 31          | 18          | 66            | 48          | 14      | 34            | 18          | 66          | 27.27         | 74.24       |
| Manipur*          | 15      | 5             | 10          | 1           | 16            | 15          | 5       | 10            | 1           | 16          | 6.25          | 68.75       |
| Meghalaya         | 13      | 3             | 10          | 0           | 13            | 13          | 3       | 10            | 0           | 13          | 0.00          | 76.92       |
| Mizoram           | 5       | 0             | 5           | 0           | 5             | 5           | 0       | 5             | 0           | 5           | 0.00          | 100.00      |
| Nagaland          | 6       | 0             | 6           | 0           | 6             | 6           | 0       | 6             | 0           | 6           | 0.00          | 100.00      |
| Odisha            | 33      | 13            | 20          | 34          | 67            | 36          | 9       | 27            | 35          | 71          | 50.75         | 80.60       |
| Punjab            | 25      | 10            | 15          | 28          | 53            | 25          | 10      | 15            | 28          | 53          | 52.83         | 81.13       |
| Rajasthan         | 20      | 9             | 11          | 8           | 28            | 20          | 11      | 9             | 8           | 28          | 28.57         | 67.86       |
| Sikkim**          | 8       | 4             | 4           | 3           | 11            | 8           | 4       | 4             | 3           | 11          | 27.27         | 63.64       |
| Tamil Nadu**      | 70      | 31            | 39          | 12          | 82            | 70          | 31      | 39            | 12          | 82          | 14.63         | 62.20       |
| Tripura           | 9       | 3             | 6           | 1           | 10            | 9           | 3       | 6             | 1           | 10          | 10.00         | 70.00       |
| Uttar Pradesh     | 54      | 22            | 32          | 37          | 91            | 51          | 15      | 36            | 40          | 91          | 40.66         | 75.82       |
| West Bengal       | 76      | 14            | 62          | 6           | 82            | 76          | 18      | 58            | 8           | 84          | 7.32          | 82.93       |
| All India         | 782     | 284           | 498         | 256         | 1038          | 779         | 276     | 503           | 267         | 1046        | 24.66         | 72.64       |
|                   |         |               |             |             |               |             |         |               |             |             | 63.68         | 73.61       |

\*= Figure for 2000-01 and 2001-02 taken as on 1999-2000, \*\*= Figure for 2001-02 taken as on 2000-2001

Table 2.3.3: Investments in Non-working and Loss-making SPSUs

|                   | Total Investment All SPSUs | 2000-01             |             |                   | 2001-02                    |               |             | Non Working and Loss Making as percent of Total SPSUs Investments |
|-------------------|----------------------------|---------------------|-------------|-------------------|----------------------------|---------------|-------------|---|
|                   |                            | Working SPSUs       |             | Non-Working SPSUs | Total Investment All SPSUs | Working SPSUs |             |   |
|                   |                            | Total Profit Making | Loss Making |                   | Total                      | Profit Making | Loss Making |   |
| Andhra Pradesh    | 20638.30                   | 20343.29            | 7194.88     | 13148.41          | 295.01                     | 24232.18      | 23590.33    | 4370.93   |
| Arunachal Pradesh | 12.05                      | 11.63               | 5.61        | 6.02              | 0.42                       | 13.88         | 11.65       | 5.56  |
| Assam             | 3731.81                    | 3649.37             | 21.81       | 3627.56           | 82.44                      | 4135.65       | 4052.98     | 42.26   |
| Bihar             | 8438.37                    | 7823.78             | 36.76       | 7787.02           | 614.59                     | 9149.59       | 8471.37     | 19.79   |
| Goa               | 467.79                     | 467.78              | 359.63      | 108.15            | 0.01                       | 633.83        | 633.83      | 5.8   |
| Gujarat           | 25571.64                   | 25025.27            | 1219.28     | 23805.99          | 546.37                     | 25658.14      | 25051.95    | 1196.66   |
| Haryana           | 7909.14                    | 7888.04             | 560.05      | 7327.99           | 21.10                      | 8668.26       | 8652.65     | 1160.15   |
| Himachal Pradesh  | 4332.46                    | 4324.37             | 732.1       | 3592.27           | 8.09                       | 4731.68       | 4726.35     | 62.77   |
| Jammu and Kashmir | 1949.48                    |                     |             |                   |                            | 2731.26       | 2729.62     | 265.62  |
| Karnataka         | 19294.67                   | 19216.77            | 939.06      | 18277.71          | 77.90                      | 22678.04      | 22613.97    | 7427.72   |
| Kerala            | 9845.07                    | 9804.91             | 7015.45     | 2789.46           | 40.16                      | 10323.25      | 10283.08    | 7423.36   |
| Madhya Pradesh    | 8656.50                    | 8642.53             | 1241.97     | 7400.56           | 13.97                      |               |             |   |
| Maharashtra       | 19799.74                   | 19668.8             | 4031.64     | 15637.16          | 130.94                     | 20854.65      | 20663.27    | 1469.9  |
| Manipur           | 101.17                     |                     |             |                   |                            | 104.76        |             |   |
| Meghalaya         | 531.12                     | 531.12              | 88.65       | 442.47            | 0.00                       | 588.42        | 588.42      | 101.54  |
| Mizoram           | 41.51                      | 41.51               | 0           | 41.51             | 0.00                       | 61.9          | 61.9        | 0   |
| Nagaland          | 57.88                      | 57.88               | 0           | 57.88             | 0.00                       | 61.46         | 61.46       | 0   |
| Orissa            | 9757.40                    | 9617.17             | 3552.96     | 6064.21           | 140.23                     | 7258.93       | 7107.04     | 1977.14   |
| Punjab            | 12952.11                   | 12893.28            | 167.31      | 12725.97          | 58.83                      | 13405.25      | 13356.62    | 176.28  |
| Rajasthan         | 11361.90                   | 11348.93            | 923.49      | 10425.44          | 12.97                      | 11811.25      | 11797.45    | 1865.78   |
| Sikkim            | 53.24                      | 51.97               | 38.16       | 13.81             | 1.27                       | 59.77         |             |   |
| Tamii Nadu        | 9743.49                    | 9694.57             | 6948.38     | 2746.19           | 48.92                      | 10717.92      |             |   |
| Tripura           | 197.87                     |                     |             |                   |                            | 221.13        | 221.05      |   |
| Uttar Pradesh     | 15591.29                   | 14736.89            | 1581.53     | 13155.36          | 854.40                     | 17186.94      | 16322.83    | 1433.39   |
| West Bengal       | 18288.06                   | 18241.03            | 5492.25     | 12748.78          | 47.03                      | 22472.15      | 22328.52    | 5190.1  |

## CHAPTER 3

### FINDINGS AND RESULTS

#### **3.1 SECTION I: Estimation of Fiscal Impact**

The state-wise data and results of ‘**Combined Financial Position of SPSUs**’ (Table 1), ‘**Total Committed Resources of State Governments to SPSUs**’ (Table 2) and **Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**. (Table 3) showing the fiscal impact of SPSUs on state-government budgets are shown in the state-wise tables placed at the end of this chapter.

The aggregate picture shows that there were 1053 SPSUs in the 25 states by the end of 2000-01, with a total investment of Rs.209227.35 crore (11 percent of GDP at current prices) and Rs.188579.52 crore of capital employed. All states, except Tamil Nadu and Arunachal Pradesh, reported accumulated losses (state aggregate from SPSUs) with the outstanding losses amounting to Rs.33,845 crore, showing a three-fold increase in 6 years, and accounting for more than half of all states’ total share capital. Net worth reported was positive in all but 5 states (Assam, Bihar, Himachal Pradesh, Nagaland and West Bengal) with the aggregate being Rs.39629 crore in 2000-01.

**Table: 3.1.1 Combined Financial Position of the SPSUs**

| Sl.No. | Particulars             | 1995-96   | 1996-97   | 1997-98   | 1998-99   | 1999-00   | 2000-01   | 2001-02*  |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1      | No. of PSUs             | 985       | 987       | 1025      | 1041      | 1053      | 1053      | 948       |
| 2      | Total Share Capital     | 28835.89  | 34033.41  | 38568.47  | 42776.08  | 49952.54  | 60277.16  | 63799.13  |
| 3      | Total Loans             | 90609.76  | 93471.60  | 109905.69 | 130345.71 | 139258.02 | 148950.19 | 144406.66 |
| 4      | Capital Employed        | 101189.99 | 136576.24 | 146977.37 | 161003.08 | 168440.17 | 188579.52 | 198154.90 |
| 5      | Net Worth (4-3)         | 10580.23  | 43104.63  | 37071.68  | 30657.37  | 29182.15  | 39629.33  | 53748.24  |
| 6      | Accumulated Profit/Loss | -10888.19 | -10390.83 | -11281.27 | -11946.39 | -18236.61 | -30249.36 | -33845.00 |

Note: \* Figures for 2001-02 were not available for Bihar, Madhya Pradesh and Tripura.

Nearly 90 percent of the SPSUs share capital was held by the state governments with fresh infusions leading to a 57 percent increase in states' share holdings in six years. State debt to SPSUs however declined slightly in recent years, which was more than offset by a steep increase in state guarantees to SPSUs. Outstanding guarantees increased three-fold in 5 years reaching the figure of Rs.101342.98 crore in 2000-01 (nearly a third of the combined tax revenues of the centre and states). Subsidies and grants to SPSUs exceeded Rs.16,000 crore in 2001-02.

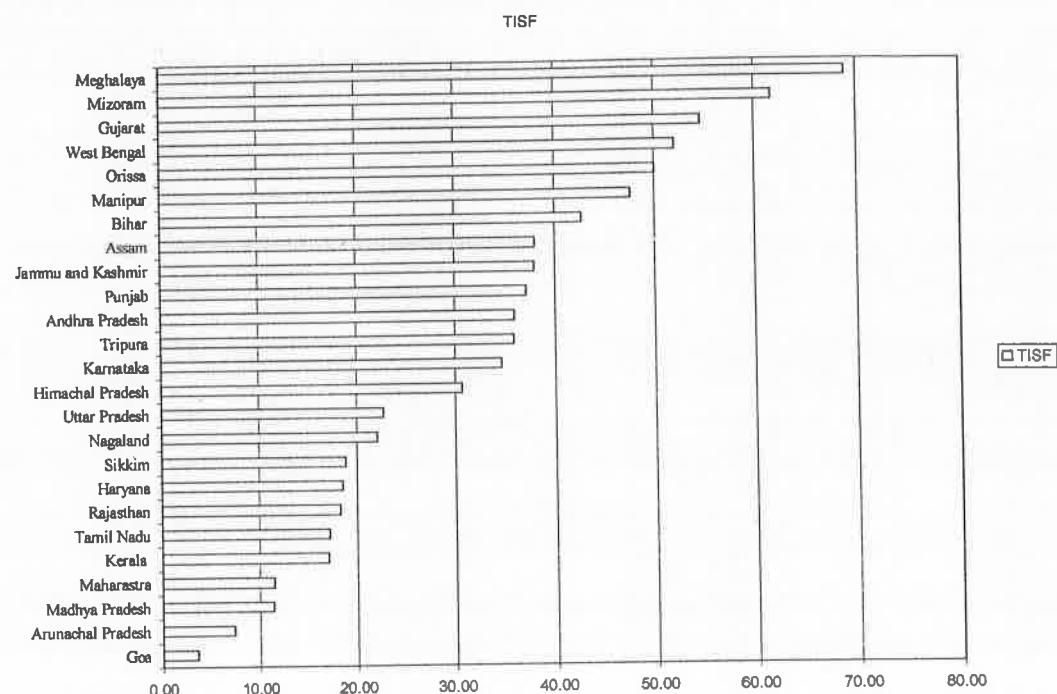
**Table:3.1.2 Total Committed Resources of State Govt. to SPSUs**

| SI.No. | Particulars                       | 1995-96  | 1996-97   | 1997-98   | 1998-99   | 1999-00   | 2000-01   | 2001-02   |
|--------|-----------------------------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1      | State Govt. Equity                | 24678.17 | 29546.75  | 34800.26  | 39167.95  | 45560.26  | 53921.35  | 56870.10  |
| 2      | State Debt Outstanding            | 35357.75 | 37212.97  | 42721.91  | 51218.90  | 41354.26  | 42228.33  | 33351.87  |
| 3      | State Investment in PSUs (1+2)    | 60052.29 | 66776.42  | 77540.68  | 90408.79  | 86937.91  | 96168.58  | 90221.97  |
| 4      | Outstanding Guarantees (FA)       | 33514.74 | 48113.23  | 51868.87  | 57422.24  | 79477.93  | 101342.98 | 102666.70 |
| 5      | Total Exposure of the State (3+4) | 93567.03 | 114889.65 | 129409.55 | 147831.03 | 166415.83 | 197511.56 | 192888.67 |
| 6      | Subsidies and Grants              | NA       | 10234.5   | 8268.28   | 6746.60   | 7762.56   | 13068.86  | 16432.03  |
| 7      | Waiver of Dues                    | 127.71   | 91.27     | 92.7      | 227.12    | 301.85    | 115.97    | 738.37    |

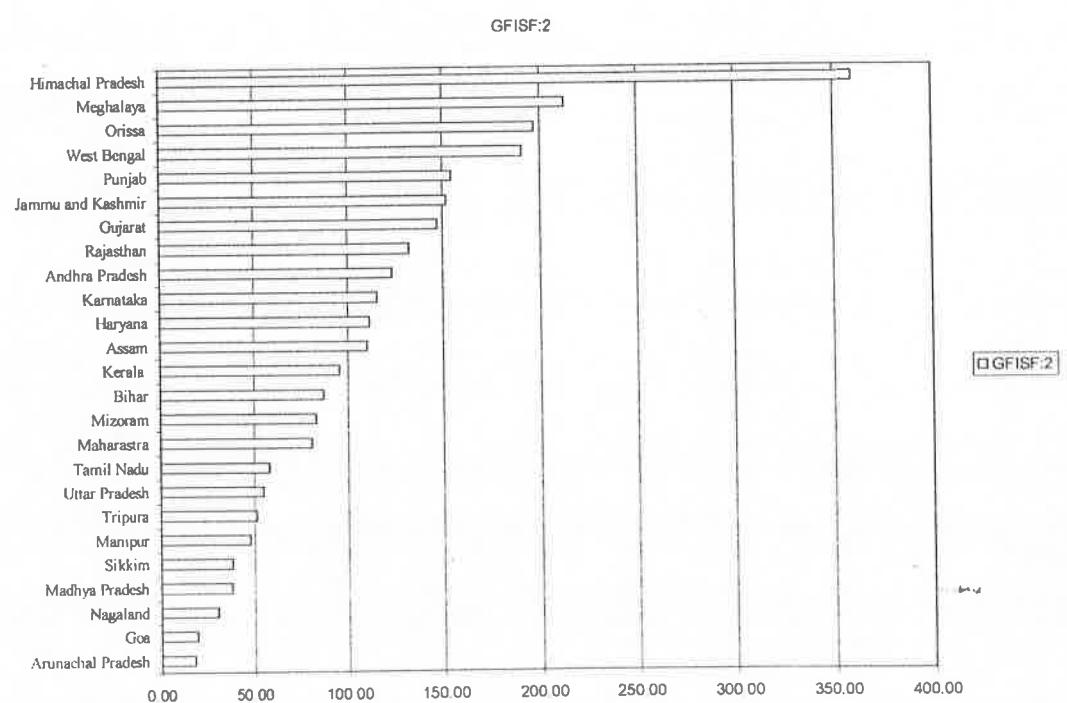
The fiscal impact of SPSUs on the state budgets was substantial. The Total Impact on State Finances (**TISF**) averaged over 31 percent of states' own tax revenues, whereas the figure was nearly 120 percent in the case of Gross Fiscal Impact on State Finances (**GFISF 2**) with outstanding guarantees included. There were considerable inter-state variations in these ratios as shown in **graphs 3.1.1 and 3.1.2**. The growth rate of TISF was negative in Gujarat, Kerala, Madhya Pradesh, Orissa, Punjab, Rajasthan and Tamil Nadu. However, *this may not reflect an improvement in the operation of SPSUs as the reduction in TISF was accompanied by sharp increases in accumulated losses (in Gujarat, Kerala, M.P., Orissa, Punjab) or a reduction in accumulated profits (Tamil Nadu) in later years.* When outstanding guarantees are included, the fiscal impact worsens as the growth rate of

**GFISF 2** was significantly negative only in the case of Madhya Pradesh (possibly a statistical error).

**Graph: 3.1.1 Ratio of TISF to States' Own Tax Revenues.**



**Graph: 3.1.2 Ratio of GFISF to States' Own Tax Revenues.**



### **3.2 SECTION-II: Fiscal Impact Projections**

The estimates of FIDAO, TISF, GIFS1 and GIFS2 for the period 2004-05 to 2009-10 for each state have been worked out by using the growth rates obtained from the exercise in Part-I are given in the Table: 3.2.1 to 3.2.4. The combined effect is a 19 percent annual increase of TISF in the forecast period.

Table: 3.2.1 Fiscal Impact Due to Annual Outflow

|                   | Growth Rate | RMS Error | 2004-05  | 2005-06  | 2006-07  | 2007-08  | 2008-09  | 2009-10  | Total    |
|-------------------|-------------|-----------|----------|----------|----------|----------|----------|----------|----------|
| Andhra Pradesh    | 0.26        | 727.95    | 8937.69  | 11548.61 | 14922.25 | 19281.40 | 24913.97 | 32191.95 | 111795.8 |
| Arunachal Pradesh | 0.07        | 0.15      | 0.38     | 0.41     | 0.44     | 0.47     | 0.50     | 0.54     | 2.74     |
| Assam             | 0.03        | 483.33    | 270.31   | 278.87   | 287.71   | 296.83   | 306.23   | 315.94   | 1755.89  |
| Bihar             | 0.22        | 859.18    | 2471.73  | 3080.26  | 3838.61  | 4783.66  | 5961.38  | 7429.04  | 27564.69 |
| Goa               | 0.26        | 4.69      | 32.25    | 43.33    | 58.20    | 78.18    | 105.02   | 141.08   | 458.07   |
| Gujarat           | -0.07       | 465.29    | 1828.51  | 1701.60  | 1583.50  | 1473.59  | 1371.32  | 1276.14  | 9234.65  |
| Haryana           | 0.23        | 849.38    | 2407.95  | 3043.88  | 3847.76  | 4863.93  | 6148.47  | 7772.26  | 28084.26 |
| Himachal Pradesh  | -0.03       | 283.32    | 1124.43  | 109.43   | 106.50   | 103.66   | 100.89   | 98.19    | 631.10   |
| Jammu and Kashmir | 0.46        | 195.1     | 1821.76  | 2897.50  | 4608.47  | 7329.78  | 11658.00 | 18542.04 | 46857.55 |
| Karnataka         | 0.20        | 532.01    | 6291.74  | 7712.97  | 9455.25  | 11591.08 | 14209.38 | 17419.12 | 66679.54 |
| Kerala            | -0.21       | 517.13    | 112.14   | 90.84    | 73.59    | 59.62    | 48.30    | 39.13    | 423.62   |
| Madhya Pradesh    | -0.93       | 410.03    | 0.78     | 0.31     | 0.12     | 0.05     | 0.02     | 0.01     | 1.28     |
| Maharashtra       | 0.15        | 1496.93   | 1912.06  | 2218.64  | 2574.38  | 2987.16  | 3466.12  | 4021.89  | 17180.24 |
| Manipur           | 0.12        | 4.88      | 16.82    | 18.96    | 21.37    | 24.09    | 27.15    | 30.60    | 138.98   |
| Meghalaya         | 0.24        | 12.41     | 107.58   | 136.50   | 173.20   | 219.77   | 278.85   | 353.83   | 1269.73  |
| Mizoram           | 0.24        | 3.625     | 12.32    | 15.62    | 19.81    | 25.11    | 31.84    | 40.38    | 145.08   |
| Nagaland          | 0.19        | 5.01      | 16.11    | 19.53    | 23.68    | 28.71    | 34.81    | 42.21    | 165.04   |
| Odisha            | -0.73       | 405.92    | 4.63     | 2.23     | 1.07     | 0.52     | 0.25     | 0.12     | 8.82     |
| Punjab            | -0.40       | 185.54    | 90.91    | 60.73    | 40.57    | 27.10    | 18.10    | 12.09    | 249.52   |
| Rajasthan         | -0.45       | 297.68    | 30.64    | 19.45    | 12.35    | 7.84     | 4.98     | 3.16     | 78.43    |
| Sikkim            | 0.17        | 1.92      | 9.23     | 10.93    | 12.95    | 15.35    | 18.18    | 21.54    | 88.18    |
| Tamil Nadu        | -0.11       | 740.98    | 671.36   | 602.27   | 540.28   | 484.68   | 434.80   | 390.06   | 3123.45  |
| Tripura           | 0.37        | 5.09      | 103.33   | 150.21   | 218.36   | 317.42   | 461.42   | 670.75   | 1921.49  |
| Uttar Pradesh     | 0.18        | 4836.77   | 5306.26  | 6325.93  | 7541.55  | 8990.76  | 10718.46 | 12778.17 | 51661.14 |
| West Bengal       | 0.21        | 598.62    | 5196.51  | 6385.56  | 7846.69  | 9642.15  | 11848.44 | 14559.57 | 55478.91 |
| All States        |             | 37765.42  | 46474.58 | 57808.66 | 72632.90 | 92166.90 | 118149.7 | 424998.2 |          |

**Table: 3.2.2 Total Impact on State Finances**

|                   | Growth Rate | RMS Error | 2004-05  | 2005-06  | 2006-07  | 2007-08   | 2008-09   | 2009-10   | Total    |
|-------------------|-------------|-----------|----------|----------|----------|-----------|-----------|-----------|----------|
| Andhra Pradesh    | 0.21        | 785.69    | 8949.85  | 11012.12 | 13549.59 | 16671.75  | 20513.34  | 25240.13  | 95936.78 |
| Arunachal Pradesh | 0.06        | 0.18      | 1.34     | 1.42     | 1.50     | 1.59      | 1.69      | 1.79      | 9.33     |
| Assam             | 0.04        | 529.45    | 667.95   | 692.59   | 718.13   | 744.62    | 772.08    | 800.56    | 4395.93  |
| Bihar             | 0.23        | 948.83    | 4531.01  | 5721.44  | 7224.64  | 9122.77   | 11519.59  | 14546.14  | 52665.59 |
| Goa               | 0.18        | 4.07      | 37.75    | 45.26    | 54.26    | 65.04     | 77.97     | 93.48     | 373.76   |
| Gujarat           | -0.03       | 573.34    | 3464.09  | 3358.54  | 3256.20  | 3156.98   | 3060.79   | 2967.52   | 19264.12 |
| Haryana           | 0.16        | 907.1     | 2191.47  | 2582.36  | 3042.97  | 3585.74   | 4225.33   | 4979.00   | 20606.85 |
| Himachal Pradesh  | 0.02        | 301.33    | 242.24   | 248.33   | 254.56   | 260.96    | 267.51    | 274.23    | 1547.83  |
| Jammu and Kashmir | 0.09        | 102.36    | 279.98   | 305.76   | 333.91   | 364.65    | 398.22    | 434.89    | 2117.41  |
| Karnataka         | 0.21        | 542.72    | 8164.73  | 10103.98 | 12503.83 | 15473.69  | 19148.94  | 23697.11  | 89092.28 |
| Kerala            | -0.04       | 516.73    | 587.56   | 564.51   | 542.37   | 521.10    | 500.66    | 481.02    | 3197.23  |
| Madhya Pradesh    | -0.59       | 376.13    | 10.03    | 5.54     | 3.06     | 1.69      | 0.93      | 0.52      | 21.77    |
| Maharashtra       | 0.30        | 1609.96   | 6514.63  | 8800.99  | 11889.75 | 16062.55  | 21699.82  | 29315.52  | 94283.25 |
| Manipur           | 0.13        | 4.66      | 32.57    | 37.15    | 42.37    | 48.32     | 55.11     | 62.86     | 278.39   |
| Meghalaya         | 0.16        | 14.68     | 161.84   | 190.71   | 224.72   | 264.80    | 312.03    | 367.68    | 1521.77  |
| Mizoram           | 0.13        | 3.88      | 11.47    | 13.12    | 15.02    | 17.18     | 19.66     | 22.50     | 98.94    |
| Nagaland          | 0.19        | 5.29      | 23.06    | 28.00    | 33.99    | 41.28     | 50.12     | 60.86     | 237.31   |
| Orissa            | -0.32       | 313.44    | 117.70   | 85.50    | 62.10    | 45.11     | 32.77     | 23.80     | 366.98   |
| Punjab            | -0.18       | 319.53    | 432.76   | 360.53   | 300.36   | 250.23    | 208.47    | 173.67    | 1726.02  |
| Rajasthan         | -0.14       | 310.71    | 309.91   | 270.14   | 235.48   | 205.26    | 178.92    | 155.96    | 1355.67  |
| Sikkim            | 0.19        | 2.12      | 19.54    | 23.73    | 28.82    | 35.01     | 42.52     | 51.65     | 201.27   |
| Tamil Nadu        | -0.09       | 670.09    | 892.78   | 818.79   | 750.93   | 688.70    | 631.62    | 579.27    | 4362.10  |
| Tripura           | 0.17        | 4.19      | 86.27    | 102.66   | 122.15   | 145.35    | 172.96    | 205.81    | 835.21   |
| Uttar Pradesh     | 0.09        | 5245.92   | 6113.43  | 6662.72  | 7261.37  | 7913.80   | 8624.86   | 9399.80   | 45975.98 |
| West Bengal       | 0.19        | 514.96    | 7709.96  | 9365.01  | 11375.36 | 13817.25  | 16783.33  | 20386.13  | 79437.04 |
| All States        |             | 51553.92  | 61400.89 | 73827.45 | 89505.43 | 109299.24 | 134321.89 | 159908.81 |          |

Table: 3.2.3 Gross Fiscal Impact on State Finances 1

|                   | Growth Rate | RMS Error | 2004-05  | 2005-06  | 2006-07   | 2007-08   | 2008-09   | 2009-10   | Total     |
|-------------------|-------------|-----------|----------|----------|-----------|-----------|-----------|-----------|-----------|
| Andhra Pradesh    | 0.04        | 2135.24   | 4487.03  | 4693.44  | 4909.35   | 5135.20   | 5371.43   | 5618.53   | 30214.98  |
| Arunachal Pradesh | 0.64        | 7.59      | 102.64   | 194.94   | 370.24    | 703.17    | 1335.47   | 2536.37   | 5242.83   |
| Assam             | 0.14        | 524.29    | 1114.57  | 1286.88  | 1485.84   | 1715.55   | 1980.78   | 2287.02   | 9870.65   |
| Bihar             | 0.17        | 1094.1    | 3507.78  | 4167.25  | 4950.71   | 5881.46   | 6987.19   | 8300.81   | 33795.20  |
| Goa               | 0.81        | 21.22     | 2140.86  | 4815.53  | 10831.74  | 24364.26  | 54803.46  | 123271.50 | 220227.35 |
| Gujarat           | 0.05        | 1165.34   | 7101.56  | 7431.91  | 7777.63   | 8139.43   | 8518.06   | 8914.30   | 47882.91  |
| Haryana           | 0.25        | 1265.02   | 72228.95 | 9300.00  | 11964.39  | 15392.11  | 19801.85  | 25474.96  | 89162.26  |
| Himachal Pradesh  | 0.23        | 718.98    | 2639.77  | 3322.61  | 4182.08   | 5263.88   | 6625.52   | 8339.37   | 30373.23  |
| Jammu and Kashmir | 0.39        | 152.93    | 1906.01  | 2813.64  | 4153.46   | 6131.30   | 9050.96   | 13360.93  | 37416.29  |
| Karnataka         | 0.23        | 1266.61   | 12270.61 | 15444.51 | 19439.37  | 24467.54  | 30796.29  | 38762.03  | 141180.35 |
| Kerala            | -0.11       | 1447.66   | 583.31   | 524.74   | 472.05    | 424.66    | 382.02    | 343.66    | 2730.44   |
| Madhya Pradesh    | -0.80       | 1102.6    | 5.18     | 2.34     | 1.05      | 0.48      | 0.21      | 0.10      | 9.35      |
| Maharashtra       | -0.03       | 5056.95   | 2253.99  | 2183.90  | 2115.99   | 2050.18   | 1986.43   | 1924.66   | 12515.14  |
| Manipur           | 0.13        | 4.66      | 32.57    | 37.15    | 42.37     | 48.32     | 55.11     | 62.86     | 278.39    |
| Meghalaya         | 0.28        | 32.21     | 282.87   | 374.33   | 495.35    | 655.51    | 867.45    | 1147.92   | 3823.44   |
| Mizoram           | 0.24        | 3.64      | 25.87    | 32.97    | 42.02     | 53.56     | 68.26     | 87.00     | 309.68    |
| Nagaland          | 0.29        | 6.05      | 36.22    | 48.43    | 64.76     | 86.60     | 115.80    | 154.85    | 506.65    |
| Orissa            | -0.43       | 679.64    | 72.66    | 47.43    | 30.97     | 20.22     | 13.20     | 8.62      | 193.08    |
| Punjab            | -0.36       | 2106.66   | 224.09   | 156.79   | 109.70    | 76.75     | 53.70     | 37.57     | 658.59    |
| Rajasthan         | 0.16        | 1753.55   | 5509.42  | 6467.90  | 7593.13   | 8914.11   | 10464.91  | 12285.50  | 51234.96  |
| Sikkim            | 0.48        | 21.93     | 133.93   | 217.14   | 352.04    | 570.75    | 925.35    | 1500.26   | 3699.46   |
| Tamil Nadu        | 0.00        | 778.82    | 2118.93  | 2121.43  | 2123.95   | 2126.46   | 2128.98   | 2131.50   | 12751.24  |
| Tripura           | 0.11        | 5.92      | 54.50    | 60.85    | 67.94     | 75.85     | 84.68     | 94.55     | 438.38    |
| Uttar Pradesh     | 0.04        | 5797.89   | 4950.51  | 5169.82  | 5398.85   | 5638.02   | 5887.79   | 6148.62   | 33193.60  |
| West Bengal       | 0.07        | 2114.91   | 4369.88  | 4687.75  | 5028.74   | 5394.54   | 5786.95   | 6207.90   | 31475.75  |
| All States        |             | 63153.69  | 75603.66 | 94003.71 | 123329.90 | 174091.85 | 269001.37 | 799184.19 |           |

**Table: 3.2.4 Gross Fiscal Impact on State Finances 2**

|                   | Growth Rate | RMS Error | 2004-05   | 2005-06   | 2006-07   | 2007-08   | 2008-09    | 2009-10    | Total     |
|-------------------|-------------|-----------|-----------|-----------|-----------|-----------|------------|------------|-----------|
| Andhra Pradesh    | 0.17        | 1580.34   | 25307.45  | 29961.00  | 35470.24  | 41992.52  | 49714.13   | 58855.59   | 241300.93 |
| Arunachal Pradesh | 0.29        | 2.03      | 9.79      | 13.13     | 17.60     | 23.58     | 31.61      | 42.37      | 138.08    |
| Assam             | -0.05       | 587.16    | 672.06    | 638.52    | 606.65    | 576.38    | 547.61     | 520.28     | 3561.50   |
| Bihar             | -0.02       | 955.7     | 2085.38   | 2035.38   | 1986.57   | 1938.93   | 1892.44    | 1847.06    | 11785.75  |
| Goa               | 0.94        | 13.83     | 4699.70   | 12082.30  | 31061.98  | 79856.17  | 205299.50  | 527797.40  | 860797.05 |
| Gujarat           | 0.16        | 1537.39   | 27333.05  | 32133.51  | 37777.08  | 44411.81  | 52211.79   | 61381.67   | 255248.91 |
| Haryana           | 0.33        | 1387.22   | 18923.74  | 26382.62  | 36781.45  | 51279.03  | 71490.89   | 99669.36   | 304527.09 |
| Himachal Pradesh  | 0.25        | 594.82    | 7934.60   | 10210.70  | 13139.70  | 16908.92  | 21759.36   | 28001.19   | 97954.47  |
| Jammu and Kashmir | 0.16        | 114.89    | 1785.90   | 2086.33   | 2437.29   | 2847.30   | 3326.27    | 3885.82    | 16368.91  |
| Karnataka         | 0.25        | 1120.7    | 32770.86  | 41921.69  | 53627.77  | 68602.63  | 87759.01   | 112264.60  | 396946.56 |
| Kerala            | 0.30        | 1545.56   | 23054.44  | 31134.62  | 42046.74  | 56783.38  | 76684.94   | 103561.60  | 333265.72 |
| Madhya Pradesh    | -0.85       | 1067.49   | 5.31      | 2.27      | 0.97      | 0.42      | 0.18       | 0.08       | 9.22      |
| Maharashtra       | 0.19        | 3164.92   | 35548.08  | 42871.09  | 51702.66  | 62353.56  | 75198.57   | 90689.70   | 358363.66 |
| Manipur           | 0.13        | 4.66      | 32.57     | 37.15     | 42.37     | 48.32     | 55.11      | 62.86      | 278.39    |
| Meghalaya         | 0.06        | 32.32     | 292.37    | 311.92    | 332.77    | 355.01    | 378.75     | 404.06     | 2074.88   |
| Mizoram           | 0.26        | 3.55      | 34.35     | 44.77     | 58.35     | 76.04     | 99.09      | 129.14     | 441.74    |
| Nagaland          | 0.19        | 5.59      | 32.18     | 38.89     | 47.00     | 56.81     | 68.66      | 82.98      | 326.52    |
| Orissa            | 0.03        | 319.39    | 4017.50   | 4155.95   | 4299.17   | 4447.32   | 4600.58    | 4759.12    | 26279.63  |
| Punjab            | 0.11        | 1052.05   | 10320.01  | 11507.19  | 12830.95  | 14306.98  | 15952.82   | 17787.98   | 82705.93  |
| Rajasthan         | 0.13        | 1017.57   | 11516.50  | 13133.90  | 14978.45  | 17082.05  | 19481.08   | 22217.04   | 98409.02  |
| Sikkim            | 0.48        | 21.93     | 133.93    | 217.14    | 352.04    | 570.75    | 925.35     | 1500.26    | 3699.46   |
| Tamil Nadu        | 0.09        | 810.9     | 9617.82   | 10498.65  | 11460.16  | 12509.72  | 13655.41   | 14906.02   | 72647.78  |
| Tripura           | 0.06        | 6.09      | 61.11     | 64.78     | 68.66     | 72.77     | 77.13      | 81.75      | 426.20    |
| Uttar Pradesh     | 0.03        | 5784.45   | 7818.39   | 8026.91   | 8240.98   | 8460.77   | 8686.42    | 8918.09    | 50151.55  |
| West Bengal       | 0.16        | 1549.06   | 24024.45  | 28307.58  | 33354.32  | 39300.81  | 46307.45   | 54563.25   | 225857.86 |
| All States        |             | 248031.55 | 307817.96 | 392721.91 | 524861.98 | 756204.15 | 1213929.26 | 3443566.81 |           |

### **3.3 SECTION-III: Costs and Likely Returns from Restructuring**

Results of the exercise done in part III shows that there may be substantial fiscal benefits from SPSUs restructuring to state governments. These benefits will accrue even if the substantial cost of downsizing is financed through budgetary support while the total impact on state finances (TISF) is eliminated by the terminal year. *The exercise shows that even if the separation package is liberal by current standards (Rs.9 lakh per employee instead of Rs.6 lakh), benefits in the aggregate do not reduce significantly.*

Another aspect that comes out is that the pace of downsizing need not be the same for all states. States with large initial public sector employment (like Tamil Nadu, Madhya Pradesh, Kerala) or states which have shown a negative growth rate of TISF (Kerala, Madhya Pradesh, Orissa, Punjab, Rajasthan and Tamil Nadu) show negative “net benefits”. Since the ‘benefits’ are being measured only in terms of fiscal impact, states that have small (or declining) magnitudes of TISF and relatively high levels of downsizing costs will throw-up negative ‘net benefits’. *The same strategy therefore will not suit all* though, in the aggregate, net benefits will be substantial, particularly if we take an extended time horizon. In these states the rate of downsizing can be less.

When outstanding guarantees are factored in, ‘net benefits’ become even more pronounced. With a separation package of Rs.6 lakh per employee, only Madhya Pradesh shows significant negative net benefits. This is because Madhya Pradesh had reduced TISF as well as outstanding guarantees in the period 1998-99 to 2001-02. The costs to the state exchequer have been very small in the last two years. Hence large downsizing involving budgetary support yields negative ‘net benefits’. Finally, as in the case of TISF, a liberal separation package will not reduce the all-India net benefits significantly. The states, therefore should be encouraged to go in for a ‘humane’ VRS package.

**Table: 3.3.1 Estimated cost of VRS at Rs 6 lakh per employee, if 10 percent workers given VRS per year.**

| States            | SPSU<br>Employment<br>('000) | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | total |
|-------------------|------------------------------|---------|---------|---------|---------|---------|-------|
| Andhra Pradesh    | 361.7                        | 2170.2  | 2170.2  | 2170.2  | 2170.2  | 2170.2  | 10851 |
| Arunachal Pradesh | 0                            | 0       | 0       | 0       | 0       | 0       | 0     |
| Assam             | 56.1                         | 336.6   | 336.6   | 336.6   | 336.6   | 336.6   | 1683  |
| Bihar             | 123.2                        | 739.2   | 739.2   | 739.2   | 739.2   | 739.2   | 3696  |
| Goa               | 6.7                          | 40.2    | 40.2    | 40.2    | 40.2    | 40.2    | 201   |
| Gujarat           | 161.5                        | 969     | 969     | 969     | 969     | 969     | 4845  |
| Haryana           | 74.2                         | 445.2   | 445.2   | 445.2   | 445.2   | 445.2   | 2226  |
| Himachal Pradesh  | 48.1                         | 288.6   | 288.6   | 288.6   | 288.6   | 288.6   | 1443  |
| Jammu & Kashmir   | 9.4                          | 56.4    | 56.4    | 56.4    | 56.4    | 56.4    | 282   |
| Karnataka         | 173.8                        | 1042.8  | 1042.8  | 1042.8  | 1042.8  | 1042.8  | 5214  |
| Kerala            | 134                          | 804     | 804     | 804     | 804     | 804     | 4020  |
| Madhya Pradesh    | 111.5                        | 669     | 669     | 669     | 669     | 669     | 3345  |
| Maharashtra       | 262.1                        | 1572.6  | 1572.6  | 1572.6  | 1572.6  | 1572.6  | 7863  |
| Manipur           | 3.3                          | 19.8    | 19.8    | 19.8    | 19.8    | 19.8    | 99    |
| Meghalaya         | 7.7                          | 46.2    | 46.2    | 46.2    | 46.2    | 46.2    | 231   |
| Mizoram           | 1.5                          | 9       | 9       | 9       | 9       | 9       | 45    |
| Nagaland          | 2.9                          | 17.4    | 17.4    | 17.4    | 17.4    | 17.4    | 87    |
| Orissa            | 109.1                        | 654.6   | 654.6   | 654.6   | 654.6   | 654.6   | 3273  |
| Punjab            | 106.5                        | 639     | 639     | 639     | 639     | 639     | 3195  |
| Rajasthan         | 107.9                        | 647.4   | 647.4   | 647.4   | 647.4   | 647.4   | 3237  |
| Sikkim            | 0                            | 0       | 0       | 0       | 0       | 0       | 0     |
| Tamil Nadu        | 372.3                        | 2233.8  | 2233.8  | 2233.8  | 2233.8  | 2233.8  | 11169 |
| Tripura           | 2.8                          | 16.8    | 16.8    | 16.8    | 16.8    | 16.8    | 84    |
| Uttar Pradesh     | 469.6                        | 2817.6  | 2817.6  | 2817.6  | 2817.6  | 2817.6  | 14088 |
| West Bengal       | 159.2                        | 955.2   | 955.2   | 955.2   | 955.2   | 955.2   | 4776  |
| All States        | 2865.1                       | 17190.6 | 17190.6 | 17190.6 | 17190.6 | 17190.6 | 85953 |

**Table: 3.3.2 Normative reduction in TISF towards self sufficiency of the SPSUs**

| States            | 2004-05  | 2005-06  | 2006-07  | 2007-08  | 2008-09  | 2009-10 | total     |
|-------------------|----------|----------|----------|----------|----------|---------|-----------|
| Andhra Pradesh    | 8949.85  | 7159.88  | 5369.91  | 3579.94  | 1789.97  | 0       | 26849.54  |
| Arunachal Pradesh | 1.34     | 1.07     | 0.80     | 0.54     | 0.27     | 0       | 4.02      |
| Assam             | 667.95   | 534.36   | 400.77   | 267.18   | 133.59   | 0       | 2003.86   |
| Bihar             | 4531.01  | 3624.81  | 2718.61  | 1812.40  | 906.20   | 0       | 13593.03  |
| Goa               | 37.75    | 30.20    | 22.65    | 15.10    | 7.55     | 0       | 113.26    |
| Gujarat           | 3464.09  | 2771.27  | 2078.45  | 1385.64  | 692.82   | 0       | 10392.27  |
| Haryana           | 2191.47  | 1753.17  | 1314.88  | 876.59   | 438.29   | 0       | 6574.40   |
| Himachal Pradesh  | 242.24   | 193.80   | 145.35   | 96.90    | 48.45    | 0       | 726.73    |
| Jammu & Kashmir   | 279.98   | 223.98   | 167.99   | 111.99   | 56.00    | 0       | 839.94    |
| Karnataka         | 8164.73  | 6531.78  | 4898.84  | 3265.89  | 1632.95  | 0       | 24494.18  |
| Kerala            | 587.56   | 470.05   | 352.54   | 235.02   | 117.51   | 0       | 1762.68   |
| Madhya Pradesh    | 10.03    | 8.02     | 6.02     | 4.01     | 2.01     | 0       | 30.09     |
| Maharashtra       | 6514.63  | 5211.70  | 3908.78  | 2605.85  | 1302.93  | 0       | 19543.89  |
| Manipur           | 32.57    | 26.06    | 19.54    | 13.03    | 6.51     | 0       | 97.72     |
| Meghalaya         | 161.84   | 129.47   | 97.10    | 64.74    | 32.37    | 0       | 485.52    |
| Mizoram           | 11.47    | 9.18     | 6.88     | 4.59     | 2.29     | 0       | 34.41     |
| Nagaland          | 23.06    | 18.44    | 13.83    | 9.22     | 4.61     | 0       | 69.17     |
| Orissa            | 117.70   | 94.16    | 70.62    | 47.08    | 23.54    | 0       | 353.11    |
| Punjab            | 432.76   | 346.21   | 259.66   | 173.11   | 86.55    | 0       | 1298.29   |
| Rajasthan         | 309.91   | 247.92   | 185.94   | 123.96   | 61.98    | 0       | 929.72    |
| Sikkim            | 19.54    | 15.63    | 11.72    | 7.81     | 3.91     | 0       | 58.61     |
| Tamil Nadu        | 892.78   | 714.23   | 535.67   | 357.11   | 178.56   | 0       | 2678.35   |
| Tripura           | 86.27    | 69.02    | 51.76    | 34.51    | 17.25    | 0       | 258.81    |
| Uttar Pradesh     | 6113.43  | 4890.74  | 3668.06  | 2445.37  | 1222.69  | 0       | 18340.29  |
| West Bengal       | 7709.96  | 6167.96  | 4625.97  | 3083.98  | 1541.99  | 0       | 23129.87  |
| All States        | 51553.92 | 41243.13 | 30932.35 | 20621.57 | 10310.78 | 0       | 154661.75 |

**Table: 3.3.3 Net Benefits to the States (Difference between projected TISF and the sum of normative TISF and VRS costs at 6 lakh per employee).**

| States            | 2004-05  | 2005-06  | 2006-07  | 2007-08  | 2008-09   | 2009-10   |
|-------------------|----------|----------|----------|----------|-----------|-----------|
| Andhra Pradesh    | 1682.04  | 6009.48  | 10921.61 | 16553.17 | 23069.93  | 58236.23  |
| Arunachal Pradesh | 0.35     | 0.70     | 1.06     | 1.42     | 1.79      | 5.31      |
| Assam             | -178.37  | -19.24   | 140.84   | 301.89   | 463.96    | 709.07    |
| Bihar             | 1357.43  | 3766.83  | 6571.16  | 9874.19  | 13806.94  | 35376.56  |
| Goa               | -25.14   | -8.60    | 9.74     | 30.22    | 53.28     | 59.50     |
| Gujarat           | -381.73  | 208.75   | 802.35   | 1398.97  | 1998.52   | 4026.85   |
| Haryana           | 383.98   | 1282.89  | 2263.96  | 3341.83  | 4533.80   | 11806.46  |
| Himachal Pradesh  | -234.07  | -179.38  | -124.54  | -69.54   | -14.37    | -621.90   |
| Jammu & Kashmir   | 25.37    | 109.52   | 196.26   | 285.83   | 378.49    | 995.47    |
| Karnataka         | 2529.40  | 6562.20  | 11165.00 | 16473.20 | 22654.31  | 59384.10  |
| Kerala            | -709.53  | -614.16  | -517.92  | -420.85  | -322.98   | -2585.45  |
| Madhya Pradesh    | -671.48  | -671.96  | -671.32  | -670.07  | -668.48   | -3353.32  |
| Maharashtra       | 2016.68  | 6408.37  | 11884.10 | 18824.29 | 27742.92  | 66876.37  |
| Manipur           | -8.71    | 3.03     | 15.49    | 28.80    | 43.06     | 81.67     |
| Meghalaya         | 15.03    | 81.41    | 153.86   | 233.46   | 321.48    | 805.25    |
| Mizoram           | -5.05    | -0.87    | 3.59     | 8.37     | 13.50     | 19.54     |
| Nagaland          | -7.85    | 2.76     | 14.66    | 28.11    | 43.46     | 81.14     |
| Orissa            | -663.26  | -663.12  | -656.57  | -645.37  | -630.80   | -3259.12  |
| Punjab            | -624.68  | -598.30  | -561.88  | -517.09  | -465.33   | -2767.27  |
| Rajasthan         | -625.18  | -597.87  | -566.10  | -530.46  | -491.44   | -2811.04  |
| Sikkim            | 8.10     | 17.10    | 27.19    | 38.62    | 51.65     | 142.66    |
| Tamil Nadu        | -2129.23 | -2018.54 | -1902.22 | -1780.74 | -1654.53  | -9485.25  |
| Tripura           | 16.84    | 53.59    | 94.05    | 138.91   | 189.01    | 492.39    |
| Uttar Pradesh     | -1045.62 | 775.71   | 2650.83  | 4584.57  | 6582.20   | 13547.68  |
| West Bengal       | 2241.85  | 5794.19  | 9778.07  | 14286.14 | 19430.93  | 51531.17  |
| All States        | 2967.15  | 25704.50 | 51693.26 | 81797.86 | 117131.29 | 279294.07 |

**Table: 3.3.4 Normative reduction in GFISF2 towards self sufficiency of the SPSUs**

| States            | 2004-05   | 2005-06   | 2006-07   | 2007-08  | 2008-09  | 2009-10 | Total     |
|-------------------|-----------|-----------|-----------|----------|----------|---------|-----------|
| Andhra Pradesh    | 25357.12  | 20285.70  | 15214.27  | 10142.85 | 5071.42  | 0       | 76071.36  |
| Arunachal Pradesh | 9.79      | 7.83      | 5.88      | 3.92     | 1.96     | 0       | 29.38     |
| Assam             | 677.39    | 541.91    | 406.43    | 270.96   | 135.48   | 0       | 2032.17   |
| Bihar             | 2085.38   | 1668.31   | 1251.23   | 834.15   | 417.08   | 0       | 6256.15   |
| Goa               | 4699.70   | 3759.76   | 2819.82   | 1879.88  | 939.94   | 0       | 14099.11  |
| Gujarat           | 27333.05  | 21866.44  | 16399.83  | 10933.22 | 5466.61  | 0       | 81999.15  |
| Haryana           | 18923.02  | 15138.42  | 11353.81  | 7569.21  | 3784.60  | 0       | 56769.06  |
| Himachal Pradesh  | 7934.60   | 6347.68   | 4760.76   | 3173.84  | 1586.92  | 0       | 23803.80  |
| Jammu & Kashmir   | 1785.90   | 1428.72   | 1071.54   | 714.36   | 357.18   | 0       | 5357.71   |
| Karnataka         | 32720.51  | 26176.41  | 19632.31  | 13088.21 | 6544.10  | 0       | 98161.54  |
| Kerala            | 23465.08  | 18772.06  | 14079.05  | 9386.03  | 4693.02  | 0       | 70395.23  |
| Madhya Pradesh    | 35548.08  | 28438.46  | 21328.85  | 14219.23 | 7109.62  | 0       | 106644.24 |
| Maharashtra       | 32.57     | 26.06     | 19.54     | 13.03    | 6.51     | 0       | 97.72     |
| Manipur           | 292.37    | 233.90    | 175.42    | 116.95   | 58.47    | 0       | 877.12    |
| Meghalaya         | 34.35     | 27.48     | 20.61     | 13.74    | 6.87     | 0       | 103.06    |
| Mizoram           | 5.33      | 4.26      | 3.20      | 2.13     | 1.07     | 0       | 15.98     |
| Nagaland          | 32.18     | 25.74     | 19.31     | 12.87    | 6.44     | 0       | 96.53     |
| Orissa            | 4023.79   | 3219.03   | 2414.27   | 1609.51  | 804.76   | 0       | 12071.36  |
| Punjab            | 10263.85  | 8211.08   | 6158.31   | 4105.54  | 2052.77  | 0       | 30791.56  |
| Rajasthan         | 11516.50  | 9213.20   | 6909.90   | 4606.60  | 2303.30  | 0       | 34549.50  |
| Sikkim            | 133.93    | 107.14    | 80.36     | 53.57    | 26.79    | 0       | 401.78    |
| Tamil Nadu        | 9629.95   | 7703.96   | 5777.97   | 3851.98  | 1925.99  | 0       | 28889.86  |
| Tripura           | 61.11     | 48.89     | 36.67     | 24.45    | 12.22    | 0       | 183.34    |
| Uttar Pradesh     | 7647.64   | 6118.11   | 4588.58   | 3059.05  | 1529.53  | 0       | 22942.91  |
| West Bengal       | 22951.49  | 18361.19  | 13770.90  | 9180.60  | 4590.30  | 0       | 68854.48  |
| All States        | 247164.70 | 197731.76 | 148298.82 | 98865.88 | 49432.94 | 0       | 741494.10 |

**Table: 3.3.5 Net Benefits to the States (Difference between projected GFISF2 and the sum of normative GFISF2 and VRS costs at 6 lakh per employee).**

|                            | 2005-06          | 2006-07          | 2007-08          | 2008-09          | 2009-10           | Total             |
|----------------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|
| <b>Andhra Pradesh</b>      | <b>7505.10</b>   | <b>18085.77</b>  | <b>29679.47</b>  | <b>42472.51</b>  | <b>56685.39</b>   | <b>154428.24</b>  |
| <b>Arunachal Pradesh</b>   | <b>5.29</b>      | <b>11.72</b>     | <b>19.67</b>     | <b>29.65</b>     | <b>42.37</b>      | <b>108.70</b>     |
| <b>Assam</b>               | <b>-239.99</b>   | <b>-136.38</b>   | <b>-31.18</b>    | <b>75.53</b>     | <b>183.68</b>     | <b>-148.34</b>    |
| <b>Bihar</b>               | <b>-372.13</b>   | <b>-3.86</b>     | <b>365.58</b>    | <b>736.16</b>    | <b>1107.86</b>    | <b>1833.61</b>    |
| <b>Goa</b>                 | <b>8282.34</b>   | <b>28201.96</b>  | <b>77936.09</b>  | <b>204319.36</b> | <b>527757.20</b>  | <b>846496.95</b>  |
| <b>Gujarat</b>             | <b>9298.07</b>   | <b>20408.25</b>  | <b>32509.59</b>  | <b>45776.18</b>  | <b>60412.67</b>   | <b>168404.76</b>  |
| <b>Haryana</b>             | <b>10799.00</b>  | <b>24982.44</b>  | <b>43264.62</b>  | <b>67261.09</b>  | <b>99224.16</b>   | <b>245531.31</b>  |
| <b>Himachal Pradesh</b>    | <b>3574.42</b>   | <b>8090.34</b>   | <b>13446.48</b>  | <b>19883.84</b>  | <b>27712.59</b>   | <b>72707.67</b>   |
| <b>Jammu &amp; Kashmir</b> | <b>601.21</b>    | <b>1309.35</b>   | <b>2076.54</b>   | <b>2912.69</b>   | <b>3829.42</b>    | <b>10729.20</b>   |
| <b>Karnataka</b>           | <b>14702.48</b>  | <b>32952.66</b>  | <b>54471.62</b>  | <b>80172.11</b>  | <b>111221.80</b>  | <b>293520.67</b>  |
| <b>Kerala</b>              | <b>11558.56</b>  | <b>27163.69</b>  | <b>46593.35</b>  | <b>71187.92</b>  | <b>102757.60</b>  | <b>259261.13</b>  |
| <b>Madhya Pradesh</b>      | <b>-29105.19</b> | <b>-21996.88</b> | <b>-14887.82</b> | <b>-7778.44</b>  | <b>-668.92</b>    | <b>-74437.24</b>  |
| <b>Maharashtra</b>         | <b>41272.43</b>  | <b>50110.52</b>  | <b>60767.93</b>  | <b>73619.46</b>  | <b>89117.10</b>   | <b>314887.43</b>  |
| <b>Manipur</b>             | <b>-216.55</b>   | <b>-152.85</b>   | <b>-88.43</b>    | <b>-23.16</b>    | <b>43.06</b>      | <b>-437.93</b>    |
| <b>Meghalaya</b>           | <b>238.23</b>    | <b>265.96</b>    | <b>295.07</b>    | <b>325.67</b>    | <b>357.86</b>     | <b>1482.80</b>    |
| <b>Mizoram</b>             | <b>31.51</b>     | <b>46.15</b>     | <b>64.91</b>     | <b>89.03</b>     | <b>120.14</b>     | <b>351.73</b>     |
| <b>Nagaland</b>            | <b>-4.25</b>     | <b>10.30</b>     | <b>26.54</b>     | <b>44.82</b>     | <b>65.58</b>      | <b>142.98</b>     |
| <b>Orissa</b>              | <b>282.32</b>    | <b>1230.29</b>   | <b>2183.20</b>   | <b>3141.22</b>   | <b>4104.52</b>    | <b>10941.56</b>   |
| <b>Punjab</b>              | <b>2657.11</b>   | <b>6033.64</b>   | <b>9562.44</b>   | <b>13261.05</b>  | <b>17148.98</b>   | <b>48663.22</b>   |
| <b>Rajasthan</b>           | <b>3273.30</b>   | <b>7421.15</b>   | <b>11828.05</b>  | <b>16530.38</b>  | <b>21569.64</b>   | <b>60622.52</b>   |
| <b>Sikkim</b>              | <b>109.99</b>    | <b>271.68</b>    | <b>517.18</b>    | <b>898.57</b>    | <b>1500.26</b>    | <b>3297.68</b>    |
| <b>Tamil Nadu</b>          | <b>560.89</b>    | <b>3448.39</b>   | <b>6423.94</b>   | <b>9495.62</b>   | <b>12672.22</b>   | <b>32601.05</b>   |
| <b>Tripura</b>             | <b>-0.92</b>     | <b>15.19</b>     | <b>31.53</b>     | <b>48.11</b>     | <b>64.95</b>      | <b>158.86</b>     |
| <b>Uttar Pradesh</b>       | <b>-908.80</b>   | <b>834.80</b>    | <b>2584.12</b>   | <b>4339.29</b>   | <b>6100.49</b>    | <b>12949.89</b>   |
| <b>West Bengal</b>         | <b>8991.19</b>   | <b>18628.22</b>  | <b>29165.01</b>  | <b>40761.95</b>  | <b>53608.05</b>   | <b>151154.42</b>  |
| <b>All States</b>          | <b>92895.60</b>  | <b>227232.49</b> | <b>408805.50</b> | <b>689580.61</b> | <b>1196738.66</b> | <b>2615252.87</b> |

**Table: 3.3.6 Estimated cost of VRS at Rs 9 lakh per employee, if 10 percent workers given VRS per year.**

| States            | SPSU Employment ('000) | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | total    |
|-------------------|------------------------|---------|---------|---------|---------|---------|----------|
| Andhra Pradesh    | 361.7                  | 3255.3  | 3255.3  | 3255.3  | 3255.3  | 3255.3  | 16276.5  |
| Arunachal Pradesh | 0                      | 0       | 0       | 0       | 0       | 0       | 0        |
| Assam             | 56.1                   | 504.9   | 504.9   | 504.9   | 504.9   | 504.9   | 2524.5   |
| Bihar             | 123.2                  | 1108.8  | 1108.8  | 1108.8  | 1108.8  | 1108.8  | 5544     |
| Goa               | 6.7                    | 60.3    | 60.3    | 60.3    | 60.3    | 60.3    | 301.5    |
| Gujarat           | 161.5                  | 1453.5  | 1453.5  | 1453.5  | 1453.5  | 1453.5  | 7267.5   |
| Haryana           | 74.2                   | 667.8   | 667.8   | 667.8   | 667.8   | 667.8   | 3339     |
| Himachal Pradesh  | 48.1                   | 432.9   | 432.9   | 432.9   | 432.9   | 432.9   | 2164.5   |
| Jammu & Kashmir   | 9.4                    | 84.6    | 84.6    | 84.6    | 84.6    | 84.6    | 423      |
| Karnataka         | 173.8                  | 1564.2  | 1564.2  | 1564.2  | 1564.2  | 1564.2  | 7821     |
| Kerala            | 134                    | 1206    | 1206    | 1206    | 1206    | 1206    | 6030     |
| Madhya Pradesh    | 111.5                  | 1003.5  | 1003.5  | 1003.5  | 1003.5  | 1003.5  | 5017.5   |
| Maharashtra       | 262.1                  | 2358.9  | 2358.9  | 2358.9  | 2358.9  | 2358.9  | 11794.5  |
| Manipur           | 3.3                    | 29.7    | 29.7    | 29.7    | 29.7    | 29.7    | 148.5    |
| Meghalaya         | 7.7                    | 69.3    | 69.3    | 69.3    | 69.3    | 69.3    | 346.5    |
| Mizoram           | 1.5                    | 13.5    | 13.5    | 13.5    | 13.5    | 13.5    | 67.5     |
| Nagaland          | 2.9                    | 26.1    | 26.1    | 26.1    | 26.1    | 26.1    | 130.5    |
| Orissa            | 109.1                  | 981.9   | 981.9   | 981.9   | 981.9   | 981.9   | 4909.5   |
| Punjab            | 106.5                  | 958.5   | 958.5   | 958.5   | 958.5   | 958.5   | 4792.5   |
| Rajasthan         | 107.9                  | 971.1   | 971.1   | 971.1   | 971.1   | 971.1   | 4855.5   |
| Sikkim            | 0                      | 0       | 0       | 0       | 0       | 0       | 0        |
| Tamil Nadu        | 372.3                  | 3350.7  | 3350.7  | 3350.7  | 3350.7  | 3350.7  | 16753.5  |
| Tripura           | 2.8                    | 25.2    | 25.2    | 25.2    | 25.2    | 25.2    | 126      |
| Uttar Pradesh     | 469.6                  | 4226.4  | 4226.4  | 4226.4  | 4226.4  | 4226.4  | 21132    |
| West Bengal       | 159.2                  | 1432.8  | 1432.8  | 1432.8  | 1432.8  | 1432.8  | 7164     |
| All States        | 2865.1                 | 25785.9 | 25785.9 | 25785.9 | 25785.9 | 25785.9 | 128929.5 |

**Table: 3.3.7 Net Benefits to the States (Difference between projected TISF and the sum of normative TISF and VRS costs at 9 lakh per employee).**

|                   | 2005-06  | 2006-07  | 2007-08  | 2008-09  | 2009-10   | Total     |
|-------------------|----------|----------|----------|----------|-----------|-----------|
| Andhra Pradesh    | 596.94   | 4924.38  | 9836.51  | 15468.07 | 21984.83  | 52810.73  |
| Arunachal Pradesh | 0.35     | 0.70     | 1.06     | 1.42     | 1.79      | 5.31      |
| Assam             | -346.67  | -187.54  | -27.46   | 133.59   | 295.66    | -132.43   |
| Bihar             | 987.83   | 3397.23  | 6201.56  | 9504.59  | 13437.34  | 33528.56  |
| Goa               | -45.24   | -28.70   | -10.36   | 10.12    | 33.18     | -41.00    |
| Gujarat           | -866.23  | -275.75  | 317.85   | 914.47   | 1514.02   | 1604.35   |
| Haryana           | 161.38   | 1060.29  | 2041.36  | 3119.23  | 4311.20   | 10693.46  |
| Himachal Pradesh  | -378.37  | -323.68  | -268.84  | -213.84  | -158.67   | -1343.40  |
| Jammu & Kashmir   | -2.83    | 81.32    | 168.06   | 257.63   | 350.29    | 854.47    |
| Karnataka         | 2008.00  | 6040.80  | 10643.60 | 15951.80 | 22132.91  | 56777.10  |
| Kerala            | -1111.53 | -1016.16 | -919.92  | -822.85  | -724.98   | -4595.45  |
| Madhya Pradesh    | -1005.98 | -1006.46 | -1005.82 | -1004.57 | -1002.98  | -5025.82  |
| Maharashtra       | 1230.38  | 5622.07  | 11097.80 | 18037.99 | 26956.62  | 62944.87  |
| Manipur           | -18.61   | -6.87    | 5.59     | 18.90    | 33.16     | 32.17     |
| Meghalaya         | -8.07    | 58.31    | 130.76   | 210.36   | 298.38    | 689.75    |
| Mizoram           | -9.55    | -5.37    | -0.91    | 3.87     | 9.00      | -2.96     |
| Nagaland          | -16.55   | -5.94    | 5.96     | 19.41    | 34.76     | 37.64     |
| Orissa            | -990.56  | -990.42  | -983.87  | -972.67  | -958.10   | -4895.62  |
| Punjab            | -944.18  | -917.80  | -881.38  | -836.59  | -784.83   | -4364.77  |
| Rajasthan         | -948.88  | -921.57  | -889.80  | -854.16  | -815.14   | -4429.54  |
| Sikkim            | 8.10     | 17.10    | 27.19    | 38.62    | 51.65     | 142.66    |
| Tamil Nadu        | -3246.13 | -3135.44 | -3019.12 | -2897.64 | -2771.43  | -15069.75 |
| Tripura           | 8.44     | 45.19    | 85.65    | 130.51   | 180.61    | 450.39    |
| Uttar Pradesh     | -2454.42 | -633.09  | 1242.03  | 3175.77  | 5173.40   | 6503.68   |
| West Bengal       | 1764.25  | 5316.59  | 9300.47  | 13808.54 | 18953.33  | 49143.17  |
| All States        | -5628.15 | 17109.20 | 43097.96 | 73202.56 | 108535.99 | 236317.57 |

**Table: 3.3.8 Net Benefits to the States (Difference between projected GFISF2 and the sum of normative GFISF2 and VRS costs at 9 lakh per employee).**

| States                     | 2005-06  | 2006-07   | 2007-08   | 2008-09   | 2009-10    | Total      |
|----------------------------|----------|-----------|-----------|-----------|------------|------------|
| <b>Andhra Pradesh</b>      | 6459.74  | 17030.47  | 28614.24  | 41397.34  | 55600.29   | 149102.08  |
| <b>Arunachal Pradesh</b>   | 5.29     | 11.72     | 19.67     | 29.65     | 42.37      | 108.70     |
| <b>Assam</b>               | -404.03  | -301.48   | -197.35   | -91.70    | 15.38      | -979.18    |
| <b>Bihar</b>               | -741.73  | -373.46   | -4.02     | 366.56    | 738.26     | -14.40     |
| <b>Goa</b>                 | 8262.24  | 28181.86  | 77915.99  | 204299.26 | 527737.10  | 846396.45  |
| <b>Gujarat</b>             | 8813.57  | 19923.75  | 32025.09  | 45291.68  | 59928.17   | 165982.26  |
| <b>Haryana</b>             | 10575.83 | 24759.41  | 43041.73  | 67038.34  | 99001.56   | 244416.87  |
| <b>Himachal Pradesh</b>    | 3430.12  | 7946.04   | 13302.18  | 19739.54  | 27568.29   | 71986.17   |
| <b>Jammu &amp; Kashmir</b> | 573.01   | 1281.15   | 2048.34   | 2884.49   | 3801.22    | 10588.21   |
| <b>Karnataka</b>           | 14140.80 | 32401.05  | 53930.09  | 79640.64  | 110700.40  | 290812.98  |
| <b>Kerala</b>              | 11485.07 | 27008.08  | 46355.60  | 70868.05  | 102355.60  | 258072.40  |
| <b>Madhya Pradesh</b>      | -1005.47 | -1005.71  | -1005.21  | -1004.38  | -1003.42   | -5024.20   |
| <b>Maharashtra</b>         | 12073.73 | 28014.91  | 45775.43  | 65730.05  | 88330.80   | 239924.92  |
| <b>Manipur</b>             | -18.61   | -6.87     | 5.59      | 18.90     | 33.16      | 32.17      |
| <b>Meghalaya</b>           | 8.72     | 88.04     | 168.76    | 250.97    | 334.76     | 851.26     |
| <b>Mizoram</b>             | 3.79     | 24.23     | 48.80     | 78.72     | 115.64     | 271.18     |
| <b>Nagaland</b>            | -12.95   | 1.60      | 17.84     | 36.12     | 56.88      | 99.48      |
| <b>Orissa</b>              | -39.95   | 906.77    | 1858.42   | 2815.18   | 3777.22    | 9317.62    |
| <b>Punjab</b>              | 2292.68  | 5680.44   | 9220.48   | 12930.32  | 16829.48   | 46953.40   |
| <b>Rajasthan</b>           | 2949.60  | 7097.45   | 11504.35  | 16206.68  | 21245.94   | 59004.02   |
| <b>Sikkim</b>              | 109.99   | 271.68    | 517.18    | 898.57    | 1500.26    | 3297.68    |
| <b>Tamil Nadu</b>          | -546.30  | 2338.77   | 5311.89   | 8381.15   | 11555.32   | 27040.82   |
| <b>Tripura</b>             | -9.32    | 6.79      | 23.13     | 39.71     | 56.55      | 116.86     |
| <b>Uttar Pradesh</b>       | -2454.21 | -676.45   | 1107.01   | 2896.34   | 4691.69    | 5564.39    |
| <b>West Bengal</b>         | 7655.22  | 17506.85  | 28258.23  | 40069.76  | 53130.45   | 146620.51  |
| <b>All States</b>          | 83606.82 | 218117.08 | 399863.46 | 680811.94 | 1188143.36 | 2570542.66 |

## CHAPTER 4

### CONCLUDING OBSERVATIONS & RECOMMENDATIONS

The earlier chapters have defined and estimated the fiscal impact of the operation of SPSUs on the state budgets for the period 1995-96 to 2001-02 and projected the results upto the end of the reference period (i.e. 2009-10). The results reveal that the impact, however measured, is significantly negative and increasing in magnitude. The results are in broad agreement with the major studies on SPSUs undertaken in recent years – viz. by the Planning Commission and the INDSEARCH. Whereas the Planning Commission study obtained data based primarily on a questionnaire responded to by 747 SPSUs, the present study, like the INDSEARCH report, is based on data from the C&AG reports and covers over a thousand SPSUs. Further, the focus of the present study, unlike the other two studies, is the assessment of fiscal impact of SPSUs operations and not the financial indicators of SPSUs *per se*. The picture that emerges from this study is, however, much more dismal than the results of the other two studies.

The results show that though there are over a thousand SPSUs in the states, about a quarter of them are non-working and nearly half were incurring losses, - i.e. nearly three-fourths of the SPSUs are either loss making or non-working. In the aggregate, the reported accumulated losses exceeded Rs.30,000 crores in 2000-01 with net losses of the year exceeding Rs.12,000 crore. The fiscal impact on the states' budget as measured by the TISF was negative with an absolute value exceeding Rs.30,000 crore against the states' investment (states' equity+states' debt outstanding to SPSUs) of about Rs.96,000 crore, roughly a negative net rate of return to the states of over 30 percent (2000-01 figures). As a proportion of states own revenue, the fiscal impact (TISF) averaged over 30 percent indicating that if SPSUs become financially self-sufficient, substantial resources would become available to the states for developmental expenditures. The states had also provided guarantees to SPSUs of over Rs.1,00,000 crore (outstanding, 2001-02) thereby increasing the vulnerability of the states' finances. Further, the time trends show a disturbing increase in the aggregate with TISF having increased by 50 percent and outstanding guarantees by nearly 100 percent in five years despite positive reform results from a few states. The figures show that fundamental reforms are needed

urgently to minimize the huge negative fiscal impact of SPSUs' operations on the states' budgets.

Earlier committees and Finance Commissions have approached the problem by suggesting normative rates of return for various categories of SPSUs. The Tenth Finance Commission, for example, classified SPSUs as commercial, commercial-cum-promotional and promotional and suggested the normative rates of return on equity as 6 percent, 4 percent and 1 percent respectively. To take another example, the Planning Commission study divided SPSUs into six categories – manufacturing, trading & services, financial, promotional, welfare and utilities – and discussed the “optimal” and actual rates of return of each category of SPSUs. The presumption of all these past studies/ reports has been that the SPSUs taken together can be profitable and make positive contribution to the states budgets in terms of dividend (notwithstanding the promotional and welfare role of some SPSUs). To illustrate the point, the Planning Commission's study concludes: ... “that there is every possibility of their (SPSUs) turning the corner.” The study also states that its “... findings contradict the general perception that all state PSUs are in losses”. Although it is true that all SPSUs are not loss making, the overwhelming evidence is that a very large number of SPSUs are either loss-making or non-working and need regular financial support from the state. The earlier studies/ reports while concentrating on profits and possible dividends to the states neglected to quantify the fiscal support that states provide the SPSUs both explicitly and implicitly. Once this support is estimated, there is little room for optimism that the problem can be solved by suggesting normative rates of return for various categories of SPSUs with the pious hope that, in the aggregate, they will be net contributors to the state exchequer and a graded normative rate of return structure will also ensure that the states continue to fulfill their welfare/ promotional roles through SPSUs without the rate of return requirement becoming an impediment to the performance of this role.

The results of this study indicate that the past approach towards SPSUs has been too optimistic. Despite prescribed normative returns the actual returns have been, in the aggregate, strongly negative. The continuance of SPSUs, irrespective of their performance and results, does not *ipso facto* constitute welfare. Closure, disinvestment &

privatization are options that need to be considered seriously together with other options like restructuring, mergers, modernization, downsizing etc. All these options however will involve some costs and it is appropriate that the analysis of the costs and benefits of options should be enterprise and state specific. For this purpose the creation of state disinvestment commissions or similar special purpose bodies have been suggested in the past. Though it is appropriate that each state decides on its options, it is also necessary that the states are helped in ways that widen their options and influence the net benefits in a way that is in broad consonance with a national policy. This study illustrates, though in a rudimentary fashion, that a liberal separation package could lower the political costs of some options without appreciably lowering the economic and financial net benefits of SPSUs reforms.

However, such policy packages must be a part of a national policy towards SPSUs. Such a policy should clearly delineate the areas in which the state should operate as an entrepreneur and the areas it should vacate. The SPSUs which fulfill social objectives (developmental/ welfare) or which are necessary given the degree of economic and market development in the state have a good reason for continuance. However, the option of achieving the same objectives through other means (like explicit subsidy to private enterprises or target groups) need to be examined. Further, subsidies to any party, including SPSUs, should be explicit and cannot be open-ended. Given the state of fiscal health at the states' level, the limiting of fiscal impact of SPSUs to either zero or a small positive level by the terminal year may not be avoidable. In fact, as the study shows, SPSUs reform is perhaps quantitatively the most important aspect of fiscal reforms at the state level as it can free over thirty percent of the states own tax revenues for fiscal adjustments and/or development.

**STATE TABLES**

## Andhra Pradesh

Table:1 Combined Financial Position of SPSUs

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUs             | 45        | 45        | 45        | 48       | 51        | 51       | 52       |
| 2      | Total Share Capital     | 3088.54   | 3311.37   | 3481.69   | 3670.66  | 5224.74   | 7426.67  | 7451.67  |
| 3      | Total Loans             | 8864.61   | 8160.61   | 8628.52   | 11289.39 | 12169.65  | 13211.63 | 16780.51 |
| 4      | Capital Employed        | 8746.82   | 13038.89  | 14387.69  | 14451.80 | 14509.48  | 17167.48 | 19324.83 |
| 5      | Net Worth (4-3)         | -117.79   | 4878.28   | 5759.17   | 3162.41  | 2339.83   | 3955.85  | 2544.32  |
| 6      | Total subsidies         | 1415.98   | 1062.20   | 1577.81   | 1034.17  | 1352.64   | 3202.94  | 3649.42  |
| 7      | Accumulated Profit/Loss | -1568.91  | -1817.42  | -1646.07  | -1485.34 | -1531.59  | -1739.28 | -1781.81 |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 2383.22   | 2555.16   | 2686.58   | 2832.40  | 4350.59   | 5152.13  | 5177.34  |
| 2      | State Debt Outstanding                     | 2666.52   | 2454.76   | 2595.51   | 3395.91  | 4252.23   | 2354.07  | 3743.41  |
| 3      | State Investment in PSUs (1+2)             | 5049.74   | 5009.92   | 5282.09   | 6228.31  | 8602.82   | 7506.20  | 8920.75  |
| 4      | Outstanding Guarantees (FA)                | 2042.77   | 5435.56   | 4104.42   | 6441.82  | 9741.07   | 10565.25 | 7979.57  |
| 5      | Total Exposure of the State (3+4)          | 7092.51   | 10445.48  | 9386.51   | 12670.13 | 18343.89  | 18071.45 | 16900.32 |
| 6      | Interest Payments by the State             | 1529.09   | 1838.84   | 2153.29   | 2643.81  | 3101.05   | 3792.62  | 4853.53  |
| 7      | Liabilities of the State                   | 15164     | 17220     | 19969     | 23905    | 29114     | 35651    | 43246    |
| 8      | Interest Received by State Govt from SPSUs | 27.26     | 3.41      | 8.18      | 170.70   | 259.30    | 279.01   | 333.20   |
| 9      | Dividend Received by State Govt from SPSUs | 0.13      | 0.72      | 0.57      | 1.42     | 2.47      | 1.51     | 0.11     |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02 |
|--------|---|-----------|-----------|-----------|----------|-----------|----------|---------|
| 1      | Increase/Decrease in Share Capital                        | 171.94    | 131.42    | 145.82    | 1518.19  | 801.54    | 25.21    |         |
| 2      | Increase/Decrease in Loan                                 | -211.77   | 140.75    | 800.40    | 856.32   | -1898.16  | 1389.34  |         |
| 3      | Subsidies and Grants                                      | 1004.01   | 1465.87   | 912.86    | 1183.94  | 3083.43   | 3387.89  |         |
| 4      | Waiver of Dues  | 19.48     | 4.90      | 0.00      | 0.00     | 0.00      | 0.00     |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 983.67    | 1742.94   | 1859.08   | 3558.45  | 1986.81   | 4802.44  |         |
| 6      | Rate of Return on Share Capital to Govt (2/9/2.1)         | 0.00133   | 0.00305   | 0.06027   | 0.05960  | 0.05415   | 0.06436  |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.11      | 0.12      | 0.12      | 0.12     | 0.12      | 0.12     |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 286.77    | 302.93    | 170.65    | 249.63   | 324.41    | 303.79   |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.00029   | 0.00022   | 0.00042   | 0.00058  | 0.00064   | 0.00003  |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | 278.06    | 300.00    | 407.85    | 494.95   | 274.19    | 460.46   |         |
| 11     | Total Cost of Financing (8+10)                            | 564.83    | 602.93    | 578.50    | 744.58   | 588.60    | 764.25   |         |
| 12     | Total Impact on State Finances (5+11)                     | 1548.49   | 2345.87   | 2437.58   | 4303.03  | 2585.41   | 5566.69  |         |
| 13     | Guarantees During   | 3392.79   | -1331.14  | 2337.40   | 3299.25  | 824.18    | -2585.68 |         |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 4941.28   | 1014.73   | 4774.98   | 7602.28  | 3409.59   | 2981.01  |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 6984.05   | 6450.29   | 8879.40   | 14044.10 | 13150.66  | 13546.26 |         |
| 16     | Tax Revenue of State(TRS)                                 | 4881.80   | 7113.60   | 7961.40   | 9008.60  | 10551.90  | 11657.30 |         |
| 17     | FIDAQ(5)/TRS(16)  | 0.20      | 0.25      | 0.23      | 0.40     | 0.19      | 0.41     |         |
| 18     | TISF(12)/TRS(16)  | 0.32      | 0.33      | 0.31      | 0.48     | 0.25      | 0.48     |         |
| 19     | GFISF(1/14)/TRS(16)                                       | 1.01      | 0.14      | 0.60      | 0.84     | 0.32      | 0.26     |         |
| 20     | GFISF(2/15)/TRS(16)                                       | 1.43      | 0.91      | 1.12      | 1.56     | 1.25      | 1.16     |         |

## Arunachal Pradesh

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No of PSUs              | 5         | 5         | 5         | 5       | 5         | 5       | 5       |
| 2      | Total Share Capital     | 7.54      | 7.79      | 7.99      | 8.5     | 8.68      | 9.04    | 9.05    |
| 3      | Total Loans             | 11.35     | 10.31     | 12.51     | 10.73   | 4.96      | 3.01    | 4.83    |
| 4      | Capital Employed        | 10.47     | 12.68     | 15        | 20.85   | 22.12     | 37.28   | 45.2    |
| 5      | Net Worth (4-3)         | -0.88     | 2.37      | 2.49      | 10.12   | 17.16     | 34.27   | 40.37   |
| 6      | Total subsidies         | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 7      | Accumulated Profit/Loss | 2.18      | 1.67      | 2.92      | 12.8    | 11.88     | 14.35   | 15.3    |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 7.4       | 7.65      | 7.85      | 8.17    | 8.35      | 8.72    | 8.72    |
| 2      | State Debt Outstanding                     | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 3      | State Investment in PSUs (1+2)             | 7.4       | 7.65      | 7.85      | 8.17    | 8.35      | 8.72    | 8.72    |
| 4      | Outstanding Guarantees                     | 0         | 0         | 0         | 0.54    | 5.51      | 3.01    | 0.88    |
| 5      | Total Exposure of the State (3+4)          | 7.4       | 7.65      | 7.85      | 8.71    | 13.86     | 11.73   | 9.6     |
| 6      | Interest Payments by the State             | 42.35     | 53.26     | 59.85     | 71.21   | 79.8      | 120.68  | 111.9   |
| 7      | Liabilities of the State                   | 631       | 701       | 779       | 866     | 906       | 973     | 1092    |
| 8      | Interest Received by State Govt from SPSUs | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 9      | Dividend Received by State Govt from SPSUs | 0.01      | 0.01      | 0.01      | 0.03    | 0.03      | 0.03    | 0.02    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        | 0.25      | 0.2       | 0.32      | 0.18    | 0.37      | 0       | 0       |
| 2      | Increase/Decrease in Loan                                 | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 3      | Subsidies and Grants                                      | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 4      | Waiver of Dues  | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 0.250     | 0.200     | 0.320     | 0.180   | 0.370     | 0.000   | 0.000   |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.001     | 0.001     | 0.004     | 0.004   | 0.003     | 0.002   | 0.002   |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.08      | 0.08      | 0.09      | 0.09    | 0.13      | 0.11    | 0.11    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 0.60      | 0.62      | 0.68      | 0.72    | 1.09      | 0.93    | 0.93    |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 11     | Total Cost of Financing (8+10)                            | 0.60      | 0.62      | 0.68      | 0.72    | 1.09      | 0.93    | 0.93    |
| 12     | Total Impact on State Finances (5+11)                     | 0.85      | 0.82      | 1.00      | 0.90    | 1.46      | 0.93    | 0.93    |
| 13     | Guarantees During   | 0         | 0         | 0.54      | 4.97    | -2.50     | -2.13   | -2.13   |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 0.85      | 0.82      | 1.54      | 5.87    | -1.04     | -1.20   | -1.20   |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 0.85      | 0.82      | 1.54      | 6.41    | 4.47      | 1.81    | 1.81    |
| 16     | Tax Revenue of State(TRS)                                 | 8.5       | 9.8       | 11.3      | 13.9    | 20.7      | 26.4    | 26.4    |
| 17     | FDDAO(5)/TRS(16)  | 0.03      | 0.02      | 0.03      | 0.01    | 0.02      | 0.00    | 0.00    |
| 18     | TISF(12)/TRS(16)  | 0.10      | 0.08      | 0.09      | 0.06    | 0.07      | 0.04    | 0.04    |
| 19     | GFISF(14)/TRS(16)   | 0.10      | 0.08      | 0.14      | 0.42    | -0.05     | -0.05   | -0.05   |
| 20     | GFISF(2/15)/TRS(16)                                       | 0.10      | 0.08      | 0.14      | 0.46    | 0.22      | 0.07    | 0.07    |

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Table:1 Combined Financial Position of SPSUs

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|----------|----------|
| 1      | No. of PSUs             | 42        | 42        | 42        | 42      | 42        | 42       | 42       |
| 2      | Total Share Capital     | 1237.36   | 1244.7    | 1246.7    | 1797.94 | 1812.87   | 1819.33  | 1828.3   |
| 3      | Total Loans             | 2162.09   | 2290.55   | 2384.3    | 1995.25 | 1837.05   | 1912.48  | 2307.35  |
| 4      | Capital Employed        | 2460.2    | 2505.24   | 2676.07   | 2560.86 | 2538.29   | 2259.29  | 1823.08  |
| 5      | Net Worth (4-3)         | 298.11    | 214.69    | 291.77    | 565.61  | 701.24    | 346.81   | -484.27  |
| 6      | Total subsidies         | 8.84      | 23.41     | 9.13      | 7.73    | 7.24      | 4.88     | 7.83     |
| 7      | Accumulated Profit/Loss | -150.1    | -319.45   | -602.57   | -755.31 | -2313.76  | -2885.49 | -3589.71 |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 1190.25   | 1197.31   | 1199.24   | 1729.49 | 1731.61   | 1736.48 | 1745.31 |
| 2      | State Debt Outstanding                     | 1329.76   | 1474.88   | 1615.84   | 1763.48 | 900.27    | 972.79  | 1361.82 |
| 3      | State Investment in PSUs (1+2)             | 2520.01   | 2672.19   | 2815.08   | 3492.97 | 2631.88   | 2709.27 | 3107.13 |
| 4      | Outstanding Guarantees                     | 982.99    | 785.63    | 797.18    | 736.44  | 732.27    | 791.61  | 823.41  |
| 5      | Total Exposure of the State (3+4)          | 3503.00   | 3457.82   | 3612.26   | 4229.41 | 3364.15   | 3500.88 | 3930.54 |
| 6      | Interest Payments by the State             | 487.61    | 559.90    | 638.93    | 520.69  | 606.09    | 865.11  | 1288.15 |
| 7      | Liabilities of the State                   | 5461      | 5843      | 6212      | 6836    | 8573      | 10199   | 12008   |
| 8      | Interest Received by State Govt from SPSUs | 0.37      | 0.40      | 0.51      | 0.49    | 0.63      | 0.12    | 1.39    |
| 9      | Dividend Received by State Govt from SPSUs | 0.03      | 0.37      | 0.35      | 0.02    | 0.44      | 0.73    | 0.77    |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        | 7.06      | 1.92      | 530.25    | 2.12    | 4.87      | 8.83    | 8.83    |
| 2      | Increase/Decrease in Loan                                 | 145.12    | 140.96    | 147.64    | -863.21 | 72.52     | 389.03  | 389.03  |
| 3      | Subsidies and Grants                                      | 3.80      | 10.26     | 13.59     | 30.38   | 0.34      | 6.68    | 6.68    |
| 4      | Waiver of Dues  | 7.89      | 15.92     | 0         | 0       | 0         | 0       | 0       |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 163.87    | 169.06    | 691.48    | -830.71 | 77.73     | 404.54  | 404.54  |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.00031   | 0.00029   | 0.00001   | 0.00025 | 0.00042   | 0.00044 | 0.00044 |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.10      | 0.11      | 0.08      | 0.08    | 0.09      | 0.12    | 0.12    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 118.24    | 126.77    | 138.01    | 135.78  | 159.32    | 201.71  | 201.71  |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.0003    | 0.0003    | 0.0003    | 0.0007  | 0.0001    | 0.0010  | 0.0010  |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | 145.70    | 170.77    | 140.26    | 70.19   | 89.54     | 156.60  | 156.60  |
| 11     | Total Cost of Financing (8+10)                            | 263.94    | 297.55    | 278.27    | 205.97  | 248.86    | 358.31  | 358.31  |
| 12     | Total Impact on State Finances (5+11)                     | 427.81    | 466.61    | 969.75    | -624.74 | 326.59    | 762.85  | 762.85  |
| 13     | Guarantees During   | -197.36   | 11.55     | -60.74    | -4.17   | 59.34     | 31.80   | 31.80   |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 230.45    | 478.16    | 909.01    | -628.91 | 385.93    | 794.65  | 794.65  |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 1213.44   | 1263.79   | 1706.19   | 107.53  | 1118.20   | 1586.26 | 1586.26 |
| 16     | Tax Revenue of State(TRS)                                 | 766.90    | 881.90    | 982.60    | 1224.80 | 1412.90   | 1574.80 | 1574.80 |
| 17     | FIDA(5)/TRS(16)   | 0.21      | 0.19      | 0.70      | -0.68   | 0.06      | 0.26    | 0.26    |
| 18     | TISF(12)/TRS(16)  | 0.56      | 0.53      | 0.99      | -0.51   | 0.23      | 0.48    | 0.48    |
| 19     | GFI(SF-1)(14)/TRS(16)                                     | 0.30      | 0.54      | 0.93      | -0.51   | 0.27      | 0.50    | 0.50    |
| 20     | GFI(SF-2)(15)/TRS(16)                                     | 1.58      | 1.43      | 1.74      | 0.09    | 0.79      | 1.01    | 1.01    |

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**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|
| 1      | No. of PSUs             | 53        | 53        | 54        | 54       | 54        | 54       |
| 2      | Total Share Capital     | 588.76    | 596.96    | 602.1     | 605.59   | 610.23    | 612.23   |
| 3      | Total Loans             | 4219.94   | 4039.98   | 5025.16   | 5143.78  | 7558.39   | 7826.14  |
| 4      | Capital Employed        | 3212.73   | 3839.85   | 3528.51   | 3649.79  | 3067.37   | 2610.95  |
| 5      | Net Worth (4-3)         | -1007.21  | -200.13   | -1496.65  | -1493.99 | -4491.02  | -5215.19 |
| 6      | Total subsidies         |           | 572.86    | 15.12     | 73.01    | 82.35     | 0.15     |
| 7      | Accumulated Profit/Loss | -2829.54  | -2696.55  | -2713.86  | -2385.93 | -5060.09  | -6066.06 |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|
| 1      | State Govt. Equity                         | 468.27    | 480.34    | 486.18    | 540.23  | 503.64    | 505.65  |
| 2      | State Debt Outstanding                     | 2872.17   | 2749.68   | 3420.22   | 3500.95 | 6110.43   | 6817.57 |
| 3      | State Investment in PSUs (1+2)             | 3340.44   | 3230.02   | 3906.39   | 4041.18 | 6614.07   | 7323.22 |
| 4      | Outstanding Guarantees                     | 1734.86   | 1892.43   | 1694.37   | 922.32  | 821.50    | 588.14  |
| 5      | Total Exposure of the State (3+4)          | 5075.30   | 5122.45   | 5600.76   | 4963.50 | 7435.57   | 7911.36 |
| 6      | Interest Payments by the State             | 1667.58   | 1417.05   | 1536.02   | 1872.30 | 2861.35   | 2374.13 |
| 7      | Liabilities of the State                   | 16568     | 18185     | 20164     | 23193   | 28353     | 33818   |
| 8      | Interest Received by State Govt from SPSUs | 0.02      | 0.02      | 0.15      | 0.06    | 0.16      | 0.009   |
| 9      | Dividend Received by State Govt from SPSUs | 0         | 0         | 0         | 0       | 1.1       | 0       |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|
| 1      | Increase/Decrease in Share Capital                        |           | 12.07     | 5.84      | 54.05   | -36.59    | 2.01    |
| 2      | Increase/Decrease in Loan                                 |           | -122.48   | 670.53    | 80.73   | 2609.48   | 707.14  |
| 3      | Subsidies and Grants                                      |           | 572.86    | 15.12     | 73.01   | 82.35     | 0.15    |
| 4      | Waiver of Dues  |           | 0         | 0         | 0       | 0         | 0       |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             |           | 462.44    | 691.49    | 207.80  | 2655.24   | 709.30  |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         |           | 0         | 0         | 0       | 0.002     | 0       |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      |           | 0.08      | 0.08      | 0.09    | 0.11      | 0.08    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          |           | 39.17     | 38.95     | 46.66   | 54.81     | 38.62   |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) |           | 0.00001   | 0.00004   | 0.00002 | 0.00003   | 0.00000 |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             |           | 224.22    | 273.83    | 302.31  | 678.23    | 520.68  |
| 11     | Total Cost of Financing (8+10)                            |           | 263.39    | 312.78    | 348.96  | 733.04    | 559.30  |
| 12     | Total Impact on State Finances (5+11)                     |           | 725.83    | 1004.27   | 556.76  | 3388.28   | 1268.60 |
| 13     | Guarantees During   |           | 157.57    | -198.06   | -772.05 | -100.82   | -233.36 |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           |           | 883.40    | 806.21    | -215.29 | 3287.46   | 1035.24 |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          |           | 2618.26   | 2698.64   | 1479.08 | 4209.78   | 1856.74 |
| 16     | Tax Revenue of State(TRS)                                 |           | 2250.80   | 2390.40   | 2671.60 | 3637.60   | 5010.80 |
| 17     | FIDA(O)/TRS(16)   |           | 0.21      | 0.29      | 0.08    | 0.73      | 0.14    |
| 18     | TISF(12)/TRS(16)  |           | 0.32      | 0.42      | 0.21    | 0.93      | 0.25    |
| 19     | GFSF(1) (14)/TRS(16)                                      |           | 0.39      | 0.34      | -0.08   | 0.90      | 0.21    |
| 20     | GFSF(2)(15)/TRS(16)                                       |           | 1.16      | 1.13      | 0.55    | 1.16      | 0.37    |

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Table:1 Combined Financial Position of SPSUs

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No. of PSUs             |           |           | 16        | 16      | 15        | 14      | 15      |
| 2      | Total Share Capital     |           |           | 100.51    | 102.51  | 102.79    | 104.4   | 115.91  |
| 3      | Total Loans             |           |           | 206.7     | 271.41  | 327.14    | 363.39  | 517.92  |
| 4      | Capital Employed        |           |           | 243.97    | 312.67  | 392.47    | 411.51  | 613.35  |
| 5      | Net Worth (4-3)         |           |           | 37.27     | 41.26   | 65.33     | 48.12   | 95.43   |
| 6      | Total subsidies         |           |           | 1         | 2.33    | 3         | 4.39    | 9.69    |
| 7      | Accumulated Profit/Loss |           |           | -15.43    | -22.33  | -36.13    | -49.31  | -75.01  |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         |           |           | 72.33     | 73.77   | 74.05     | 76.14   | 86.49   |
| 2      | State Debt Outstanding                     |           |           | 0         | 5.69    | 5.69      | 5.69    | 5.69    |
| 3      | State Investment in PSUs (1+2)             |           |           | 72.33     | 79.46   | 79.74     | 81.83   | 92.18   |
| 4      | Outstanding Guarantees                     |           |           | 0         | 0.03    | 33.02     | 77.36   | 272.42  |
| 5      | Total Exposure of the State (3+4)          |           |           | 72.33     | 79.49   | 112.76    | 159.19  | 364.6   |
| 6      | Interest Payments by the State             |           |           | 118.12    | 143.85  | 178.15    | 212.16  | 267.2   |
| 7      | Liabilities of the State                   |           |           | 1409      | 1681    | 1921      | 2258    | 2684    |
| 8      | Interest Received by State Govt from SPSUs |           |           | 0         | 0       | 0         | 0       | 0       |
| 9      | Dividend Received by State Govt from SPSUs |           |           | 0.67      | 0.44    | 0.33      | 0.24    | 3.23    |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars  | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                       |           |           |           | 1.44    | 0.28      | 2.09    | 10.35   |
| 2      | Increase/Decrease in Loan                                |           |           |           | 5.69    | 0         | 0       | 0       |
| 3      | Subsidies and Grants                                     |           |           |           | 2.33    | 3.55      | 5.08    | 10.18   |
| 4      | Waiver of Dues   |           |           |           | 0       | 0         | 0       | 0       |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)            |           |           |           | 9.46    | 3.83      | 7.17    | 20.53   |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)        |           |           |           | 0.01    | 0.00      | 0.00    | 0.04    |
| 7      | Average Cost of Borrowing (2.6/2.7*)                     |           |           |           | 0.09    | 0.10      | 0.10    | 0.11    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]         |           |           |           | 6.43    | 6.99      | 7.49    | 6.12    |
| 9      | Effective Interest Rate Received by State Govt (2.8/2.2) |           |           |           | 0       | 0         | 0       | 0       |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]            |           |           |           | 0.53    | 0.56      | 0.58    | 0.62    |
| 11     | Total Cost of Financing (8+10)                           |           |           |           | 6.96    | 7.56      | 8.07    | 6.74    |
| 12     | Total Impact on State Finances (5+11)                    |           |           |           | 16.42   | 11.39     | 15.24   | 27.27   |
| 13     | Guarantees During  |           |           |           | 0.03    | 32.99     | 44.34   | 195.06  |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)          |           |           |           | 16.45   | 44.38     | 59.58   | 222.33  |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)         |           |           |           | 16.45   | 44.41     | 92.60   | 299.69  |
| 16     | Tax Revenue of State(TRS)                                |           |           |           | 357.2   | 458.5     | 514.8   | 674.1   |
| 17     | FDAO(5)/TRS(16)  |           |           |           | 0.03    | 0.01      | 0.01    | 0.03    |
| 18     | TISF(12)/TRS(16)   |           |           |           | 0.05    | 0.02      | 0.03    | 0.04    |
| 19     | GFISF.1(14)/TRS(16)                                      |           |           |           | 0.05    | 0.10      | 0.12    | 0.33    |
| 20     | GFISF.2(15)/TRS(16)                                      |           |           |           | 0.05    | 0.10      | 0.18    | 0.44    |

## Gujarat

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUs             | 45        | 42        | 43        | 46       | 50        | 50       | 50       |
| 2      | Total Share Capital     | 4526.24   | 5348.94   | 6603.51   | 7714.96  | 9390.35   | 10429.01 | 10629.28 |
| 3      | Total Loans             | 8261.62   | 10092.48  | 10789.84  | 11507.74 | 14047.36  | 15142.63 | 15028.86 |
| 4      | Capital Employed        | 12118.82  | 15103.73  | 16247.29  | 17424.71 | 19791.1   | 22479.97 | 20709.79 |
| 5      | Net Worth (4-3)         | 3857.2    | 5011.25   | 5457.45   | 5916.97  | 5743.74   | 7337.34  | 5680.93  |
| 6      | Total subsidies         | 1260.24   | 1323.99   | 1568.78   | 1704.38  | 1770.15   | 2516.48  | 4250.43  |
| 7      | Accumulated Profit/Loss | -567.69   | -467.23   | -663.92   | -874.17  | -964.78   | -3663.82 | -6774.48 |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 4210.29   | 5063.36   | 6359.41   | 7480.22  | 9024.09   | 10009.95 | 10105.58 |
| 2      | State Debt Outstanding                     | 3240.56   | 3958.70   | 4232.24   | 4513.83  | 4616.24   | 290.91   | 1058.94  |
| 3      | State Investment in PSUs (1+2)             | 7450.86   | 9022.06   | 10591.65  | 11994.05 | 13640.33  | 13000.86 | 11164.52 |
| 4      | Outstanding Guarantees                     | 3904.10   | 4127.85   | 3980.63   | 4199.98  | 10007.29  | 10064.10 | 13297.64 |
| 5      | Total Exposure of the State (3+4)          | 111354.96 | 13149.91  | 14572.28  | 16194.03 | 23647.62  | 23064.96 | 24462.16 |
| 6      | Interest Payments by the State             | 1328.07   | 1609.96   | 1884.16   | 2261.92  | 2808.19   | 3131.39  | 4238.49  |
| 7      | Liabilities of the State                   | 11128     | 12784     | 15061     | 18561    | 22984     | 29786    | 38102    |
| 8      | Interest Received by State Govt from SPSUs | 127.53    | 16.44     | 264.67    | 276.67   | 31.87     | 36.04    | 38.12    |
| 9      | Dividend Received by State Govt from SPSUs | 34.00     | 22.77     | 14.49     | 22.38    | 27.03     | 26.07    | 30.00    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars  | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | Increase/Decrease in Share Capital                       | 853.07    | 1296.05   | 1120.81   | 1543.87  | 985.86    | 95.63    | 95.63    |
| 2      | Increase/Decrease in Loan                                | 718.14    | 273.53    | 281.59    | 102.41   | -1625.33  | -1931.97 | -1931.97 |
| 3      | Subsidies and Grants                                     | 1318.85   | 1551.50   | 1663.47   | 1767.30  | 2407.76   | 4240.43  | 4240.43  |
| 4      | Waiver of Dues   | 0.00      | 0.00      | 0.05      | 0.00     | 0.00      | 0.00     | 0.00     |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)            | 2890.06   | 3121.09   | 3065.92   | 3413.58  | 1768.29   | 2404.09  | 2404.09  |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)        | 0.004     | 0.002     | 0.003     | 0.003    | 0.003     | 0.003    | 0.003    |
| 7      | Average Cost of Borrowing (2.6/2.7*)                     | 0.13      | 0.14      | 0.13      | 0.14     | 0.12      | 0.12     | 0.12     |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]         | 659.05    | 846.14    | 984.08    | 1192.92  | 1161.92   | 1231.85  | 1231.85  |
| 9      | Effective Interest Rate Received by State Govt (2.8/2.2) | 0.004     | 0.063     | 0.061     | 0.007    | 0.012     | 0.036    | 0.036    |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]            | 516.63    | 308.09    | 330.67    | 592.19   | 318.93    | 94.11    | 94.11    |
| 11     | Total Cost of Financing (8+10)                           | 1175.67   | 1154.23   | 1314.75   | 1785.11  | 1480.85   | 1325.96  | 1325.96  |
| 12     | Total Impact on State Finances (5+11)                    | 4065.73   | 4275.32   | 4380.67   | 5198.69  | 3249.14   | 3730.05  | 3730.05  |
| 13     | Guarantees During  | 880.36    | 620.54    | 298.46    | 3090.25  | 1969.08   | 2107.17  | 2107.17  |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)          | 4946.09   | 4895.86   | 4679.13   | 8288.94  | 5218.22   | 58337.22 | 58337.22 |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)         | 8193.58   | 8255.95   | 8580.65   | 15205.98 | 13313.24  | 17027.69 | 17027.69 |
| 16     | Tax Revenue of State(TRS)                                | 6066.00   | 6591.10   | 7615.80   | 8161.70  | 9046.80   | 9497.10  | 9497.10  |
| 17     | FIDAO(5)/TRS(16)   | 0.48      | 0.47      | 0.40      | 0.42     | 0.20      | 0.25     | 0.25     |
| 18     | TISF(12)/TRS(16)   | 0.67      | 0.65      | 0.58      | 0.64     | 0.36      | 0.39     | 0.39     |
| 19     | GFSF(14)/TRS(16)   | 0.82      | 0.74      | 0.61      | 1.02     | 0.58      | 0.61     | 0.61     |
| 20     | GFSF(215)/TRS(16)  | 1.35      | 1.25      | 1.13      | 1.86     | 1.47      | 1.79     | 1.79     |

## Haryana

Table:1 Combined Financial Position of SPSUs

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No. of PSUs             | 25        | 26        | 25        | 26      | 27        | 28      | 28      |
| 2      | Total Share Capital     | 1380.25   | 1705.14   | 1734.63   | 620.87  | 1487.82   | 2171.98 | 2223.05 |
| 3      | Total Loans             | 2991.82   | 2823.38   | 3073.62   | 2922.59 | 3258.13   | 5737.16 | 6263.82 |
| 4      | Capital Employed        | 2350.57   | 3386.85   | 3683.03   | 1568.69 | 2725.17   | 5519.6  | 6388.04 |
| 5      | Net Worth (4-3)         | -641.25   | 563.47    | 609.41    | -1353.9 | -532.96   | -217.56 | 124.22  |
| 6      | Total subsidies         | 277.81    | 716.19    | 277.22    | 314.87  | 469.07    | 852.55  | 973.71  |
| 7      | Accumulated Profit/Loss | -292.21   | -245.72   | -151.71   | -106.72 | -169.2    | -826.41 | -1123.8 |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 1360.09   | 1680.23   | 1709.40   | 595.57  | 883.32    | 1166.16 | 1401.56 |
| 2      | State Debt Outstanding                     | 868.72    | 819.81    | 632.41    | 71.86   | 93.21     | 129.35  | 237.95  |
| 3      | State Investment in PSUs (1+2)             | 2228.81   | 2500.04   | 2341.81   | 667.43  | 976.53    | 1295.51 | 1639.51 |
| 4      | Outstanding Guarantees (FA)                | 1062.82   | 1347.29   | 1722.72   | 1934.82 | 3106.07   | 5696.63 | 7011.19 |
| 5      | Total Exposure of the State (3+4)          | 3291.63   | 3847.33   | 4064.53   | 2602.25 | 4082.60   | 6992.14 | 8650.70 |
| 6      | Interest Payments by the State             | 555.72    | 715.90    | 820.33    | 996.99  | 1357.41   | 1491.91 | 1709.19 |
| 7      | Liabilities of the State                   | 5778      | 6525      | 7631      | 9495    | 11556     | 13179   | 15551   |
| 8      | Interest Received by State Govt from SPSUs | 108.12    | 111.54    | 100.97    | 0.63    | 0.32      | 0.60    | 1.04    |
| 9      | Dividend Received by State Govt from SPSUs | 1.63      | 2.01      | 1.69      | 1.55    | 1.29      | 0.59    | 0.29    |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        | 320.14    | 29.17     | -1113.83  | 287.75  | 282.84    | 235.40  |         |
| 2      | Increase/Decrease in Loan                                 | -48.91    | -187.41   | -560.55   | 21.35   | 36.14     | 108.60  |         |
| 3      | Subsidies and Grants                                      | 715.48    | 285.35    | 320.93    | 469.47  | 838.01    | 935.41  |         |
| 4      | Waiver of Dues  | 0.00      | 0.00      | 0.00      | 0.15    | 0.00      | 0.23    |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 986.71    | 127.11    | -1353.45  | 778.72  | 1156.99   | 1279.64 |         |
| 6      | Rate of Return on Share Capital to Govt (2/9/2.1)         | 0.0012    | 0.0010    | 0.0026    | 0.0015  | 0.0005    | 0.0002  |         |
| 7      | Average Cost of Borrowing (2/6/2.7*)                      | 0.12      | 0.12      | 0.12      | 0.13    | 0.12      | 0.12    |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 193.53    | 196.43    | 67.79     | 112.62  | 140.08    | 166.47  |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.14      | 0.16      | 0.01      | 0.00    | 0.00      | 0.00    |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | -16.13    | -27.68    | 7.73      | 11.70   | 15.01     | 27.27   |         |
| 11     | Total Cost of Financing (8+10)                            | 177.41    | 168.75    | 75.53     | 124.32  | 155.09    | 193.74  |         |
| 12     | Total Impact on State Finances (5+11)                     | 1164.12   | 295.86    | -1277.92  | 903.04  | 1312.08   | 1473.38 |         |
| 13     | Guarantees During   | 284.47    | 375.43    | 212.10    | 1171.25 | 2590.56   | 1314.56 |         |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 1448.59   | 671.29    | -1065.82  | 2074.29 | 3902.64   | 2787.94 |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 2511.41   | 2018.58   | 656.90    | 4009.11 | 7008.71   | 8484.57 |         |
| 16     | Tax Revenue of State(TRS)                                 | 2143.10   | 2368.60   | 3119.60   | 3517.60 | 4311.50   | 4976.10 |         |
| 17     | FIDAO(5)/TRS(16)  | 0.46      | 0.05      | -0.43     | 0.22    | 0.27      | 0.26    |         |
| 18     | TISF(12)/TRS(16)  | 0.54      | 0.12      | -0.41     | 0.26    | 0.30      | 0.30    |         |
| 19     | GFSF:1(14)/TRS(16)  | 0.68      | 0.28      | -0.34     | 0.59    | 0.91      | 0.56    |         |
| 20     | GFSF:2(15)/TRS(16)  | 1.17      | 0.85      | 0.21      | 1.14    | 1.63      | 1.71    |         |

## Himachal Pradesh

Table:1 Combined Financial Position of SPSUs

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No. of PSUs             | 18        | 19        | 19        | 19      | 21        | 21      | 21      |
| 2      | Total Share Capital     | 205.35    | 211.37    | 323.77    | 694.99  | 616.53    | 654.31  | 666.56  |
| 3      | Total Loans             | 745.22    | 767.09    | 1174.97   | 2159.26 | 2526.34   | 3678.15 | 4065.12 |
| 4      | Capital Employed        | 1002.79   | 1969.19   | 2187.85   | 2052.90 | 2189.85   | 3624.76 | 4025.28 |
| 5      | Net Worth (4-3)         | 257.57    | 1202.10   | 1012.88   | -106.36 | -336.49   | -53.39  | -39.84  |
| 6      | Total subsidies         |           | 25.98     | 58.45     | 48.54   | 51.51     | 40.66   | 51.58   |
| 7      | Accumulated Profit/Loss | -217.21   | -193.80   | -220.82   | -198.05 | -368.78   | -460.75 | -605.29 |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 193.71    | 199.40    | 305.42    | 561.28  | 582.80    | 620.60  | 632.85  |
| 2      | State Debt Outstanding                     | 173.83    | 178.93    | 274.07    | 503.66  | 19.78     | 53.89   | 53.40   |
| 3      | State Investment in PSUs (1+2)             | 367.54    | 378.32    | 579.49    | 1064.94 | 602.58    | 674.49  | 686.25  |
| 4      | Outstanding Guarantees (FA)                | 716.25    | 870.11    | 1429.63   | 1533.40 | 1513.39   | 3397.47 | 3912.06 |
| 5      | Total Exposure of the State (3+4)          | 1083.79   | 1248.43   | 2009.12   | 2598.34 | 2115.97   | 4071.96 | 4598.31 |
| 6      | Interest Payments by the State             | 285.25    | 312.98    | 372.07    | 498.02  | 597.34    | 798.29  | 1030.39 |
| 7      | Liabilities of the State                   | 304.3     | 3424      | 3965      | 5714    | 6473      | 7871    | 9286    |
| 8      | Interest Received by State Govt from SPSUs | 0.03      | 0.19      | 0.23      | 0.46    | 0.41      | 0.36    | 0.15    |
| 9      | Dividend Received by State Govt from SPSUs | 0.003     | 0.03      | 0.35      | 0.09    | 0.12      | 0.12    | 0.18    |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        |           | 5.68      | 106.03    | 255.86  | 21.52     | 37.80   | 12.25   |
| 2      | Increase/Decrease in Loan                                 |           | 5.10      | 95.14     | 229.59  | -483.88   | 34.11   | -0.49   |
| 3      | Subsidies and Grants                                      | 25.98     | 58.45     | 48.54     | 51.51   | 41.14     | 54.81   |         |
| 4      | Waiver of Dues  | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 36.76     | 259.62    | 533.99    | -410.85 | 113.05    | 66.57   |         |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.0002    | 0.0011    | 0.0002    | 0.0002  | 0.0002    | 0.0003  |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.10      | 0.10      | 0.10      | 0.10    | 0.11      | 0.12    |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 19.27     | 30.41     | 57.67     | 57.01   | 68.96     | 75.83   |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.00      | 0.00      | 0.00      | 0.02    | 0.01      | 0.00    |         |
| 10     | Cost of Financing Debt Investment [(2.6/2.7*)]            | 17.13     | 27.37     | 51.37     | 1.53    | 5.64      | 6.26    |         |
| 11     | Total Cost of Financing (8+10)                            | 36.40     | 57.78     | 109.04    | 58.54   | 74.60     | 82.10   |         |
| 12     | Total Impact on State Finances (5+11)                     | 73.16     | 317.40    | 643.03    | -352.31 | 187.65    | 148.67  |         |
| 13     | Guarantees During   | 153.86    | 559.52    | 103.77    | -20.01  | 1884.08   | 514.59  |         |
| 14     | Gross Fiscal Impact on State Finances;1 (12+13)           | 227.02    | 876.92    | 746.80    | -372.32 | 2071.73   | 663.26  |         |
| 15     | Gross Fiscal Impact on State Finances;2 (12+2.4)          | 943.27    | 1747.03   | 2176.43   | 1161.08 | 3585.12   | 4060.73 |         |
| 16     | Tax Revenue of State(TRS)                                 | 412.10    | 476.20    | 572.00    | 620.30  | 728.40    | 810.20  |         |
| 17     | FDDAO/5/TRS(16)   |           | 0.09      | 0.55      | 0.93    | -0.66     | 0.16    | 0.08    |
| 18     | TISF(12)/TRS(16)  | 0.18      | 0.67      | 1.12      | -0.57   | 0.26      | 0.18    |         |
| 19     | GFSF:1(14)/TRS(16)  | 0.55      | 1.84      | 1.31      | -0.60   | 2.84      | 0.82    |         |
| 20     | GFSF:2(15)/TRS(16)  | 2.29      | 3.67      | 3.80      | 1.87    | 4.92      | 5.01    |         |

## Jammu and Kashmir

| Table:1 Combined Financial Position of SPSUs |                         | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| S.I.No.                                      | Particulars             |           |           |           |         |           |         |         |
| 1  | No. of PSUs             | 23        | 23        | 23        | 23      | 23        | 24      | 24      |
| 2  | Total Share Capital     | 291.96    | 310.17    | 346.28    | 386.05  | 399.55    | 404.40  | 408.56  |
| 3  | Total Loans             | 887.37    | 942.71    | 1052.47   | 1173.34 | 1044.71   | 1545.08 | 2322.70 |
| 4  | Capital Employed        | 1520.87   | 2296.58   | 3085.82   | 4363.34 | 5961.49   | 7867.16 | 9511.88 |
| 5  | Net Worth (4-3)         | 633.50    | 1353.87   | 2033.35   | 3190.00 | 4916.78   | 6322.08 | 7189.18 |
| 6  | Total subsidies         | 2.84      | 5.11      | 5.05      | 2.91    | 2.95      | 4.69    | 31.74   |
| 7  | Accumulated Profit/Loss | -235.26   | -270.33   | -315.96   | -440.28 | -525.15   | -587.12 | -687.46 |

Table:2 Total Committed Resources of State Govt. to SPSUs

| S.I.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|---------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1       | State Govt. Equity                         | 233.86    | 248.44    | 277.36    | 309.22  | 331.26    | 335.81  | 338.25  |
| 2       | State Debt Outstanding                     | 303.96    | 322.92    | 360.52    | 401.92  | 486.66    | 768.57  | 722.30  |
| 3       | State Investment in PSUs (1+2)             | 537.82    | 571.36    | 637.88    | 711.14  | 817.92    | 1104.38 | 1060.55 |
| 4       | Outstanding Guarantees (FA)                | 487.01    | 474.39    | 457.42    | 454.72  | 389.34    | 723.54  | 1096.26 |
| 5       | Total Exposure of the State (3+4)          | 1024.83   | 1045.75   | 1095.30   | 1165.86 | 1207.26   | 1827.92 | 2156.81 |
| 6       | Interest Payments by the State             | 440.37    | 489.29    | 592.67    | 664.73  | 844.53    | 844.53  | 1086.25 |
| 7       | Liabilities of the State                   | 457.3     | 507.4     | 585.7     | 633.5   | 774.3     | 876.0   | 970.8   |
| 8       | Interest Received by State Govt from SPSUs | 0.34      | 0.3       | 3.29      | 1.995   | 0.7       | 0.7     | 0.7     |
| 9       | Dividend Received by State Govt from SPSUs | 1.23      | 1.23      | 1.23      | 3.91    | 7.73      | 7.73    | 9.6     |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| S.I.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|---------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1       | Increase/Decrease in Share Capital                        | 14.59     | 28.92     | 31.86     | 22.04   | 4.55      | 2.44    |         |
| 2       | Increase/Decrease in Loan                                 | 18.96     | 37.59     | 41.40     | 84.74   | 281.91    | -46.27  |         |
| 3       | Subsidies and Grants                                      | 2.82      | 12.65     | 94.90     | 21.38   | 4.44      | 24.87   |         |
| 4       | Waiver of Dues  | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    |         |
| 5       | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 36.36     | 79.17     | 168.16    | 128.16  | 290.90    | -18.96  |         |
| 6       | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.005     | 0.004     | 0.013     | 0.023   | 0.023     | 0.028   |         |
| 7       | Average Cost of Borrowing (2.6/2.7*)                      | 0.10      | 0.11      | 0.11      | 0.12    | 0.10      | 0.12    |         |
| 8       | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 23.97     | 28.85     | 29.81     | 32.01   | 26.64     | 30.19   |         |
| 9       | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.00      | 0.01      | 0.00      | 0.00    | 0.00      | 0.00    |         |
| 10      | Cost of Financing Debt Investment [(7-9)*2.2]             | 32.46     | 35.80     | 41.83     | 57.69   | 77.96     | 84.27   |         |
| 11      | Total Cost of Financing [8+10)                            | 56.43     | 64.65     | 71.64     | 89.70   | 104.60    | 114.46  |         |
| 12      | Total Impact on State Finances (5+11)                     | 92.79     | 143.82    | 239.80    | 217.86  | 395.50    | 95.50   |         |
| 13      | Guarantees During   | -12.62    | -16.97    | -2.70     | -65.38  | 334.20    | 372.72  |         |
| 14      | Gross Fiscal Impact on State Finances:1 (12+13)           | 80.17     | 126.85    | 237.10    | 152.48  | 729.70    | 468.22  |         |
| 15      | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 567.18    | 601.24    | 694.52    | 607.20  | 1119.04   | 1191.76 |         |
| 16      | Tax Revenue of State(TRS)                                 | 289.30    | 367.40    | 436.60    | 577.60  | 748.10    | 857.50  |         |
| 17      | FI(DAO/5)/TRS(16)   | 0.13      | 0.22      | 0.39      | 0.22    | 0.39      | -0.02   |         |
| 18      | TISF(12)/TRS(16)  | 0.32      | 0.39      | 0.55      | 0.38    | 0.53      | 0.11    |         |
| 19      | GFISF.(14)/TRS(16)  | 0.28      | 0.35      | 0.54      | 0.26    | 0.98      | 0.55    |         |
| 20      | GFISF(2)(15)/TRS(16)                                      | 1.96      | 1.64      | 1.59      | 1.05    | 1.50      | 1.39    |         |

## Karnataka

| Table:1 Combined Financial Position of SPSUs |                         | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| Sl.No.                                       | Particulars             |           |           |           |          |           |          |          |
| 1  | No. of PSUs             | 70        | 71        | 73        | 72       | 77        | 76       | 76       |
| 2  | Total Share Capital     | 2984.44   | 3306.63   | 3602.21   | 4172.32  | 4774.88   | 6156.24  | 7697.34  |
| 3  | Total Loans             | 5188.14   | 7072.98   | 9535.71   | 10908.7  | 11866.36  | 13138.43 | 14980.7  |
| 4  | Capital Employed        | 5673.66   | 10514.76  | 14124.6   | 14252.14 | 15717.54  | 16089.14 | 23997.32 |
| 5  | Net Worth (4-3)         | 485.52    | 3441.78   | 4588.89   | 3343.44  | 3851.18   | 2950.71  | 9016.62  |
| 6  | Total subsidies         |           | 777.82    | 455.16    | 928.92   | 1111.03   | 2612.5   | 2817.51  |
| 7  | Accumulated Profit/Loss | -102.77   | 82.63     | -249.85   | -98.99   | 185.32    | -225.24  | -228.03  |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 2541.06   | 2958.71   | 3297.31   | 4007.06  | 4649.32   | 5955.67  | 7454.20  |
| 2      | State Debt Outstanding                     | 905.00    | 1233.78   | 1663.37   | 1902.87  | 1654.22   | 147.66   | 569.48   |
| 3      | State Investment in PSUs (1+2)             | 3446.06   | 4192.49   | 4960.68   | 5909.93  | 6303.54   | 7434.33  | 8023.68  |
| 4      | Outstanding Guarantees (FA)                | 3038.40   | 2898.88   | 3550.04   | 6005.94  | 7351.83   | 9472.31  | 9656.75  |
| 5      | Total Exposure of the State (3+4)          | 6484.46   | 7091.37   | 8510.72   | 11915.87 | 13655.37  | 16906.64 | 17680.43 |
| 6      | Interest Payments by the state             | 1047.55   | 1208.06   | 1393.81   | 1616.61  | 2012.3    | 2387.55  | 2838.49  |
| 7      | Liabilities of the State                   | 9893      | 11344     | 12945     | 15444    | 18725     | 221558   | 26893    |
| 8      | Interest received by state govt from SPSUs | 382.4     | 319.67    | 154.99    | 210.67   | 261.79    | 119.53   | 111.5    |
| 9      | Dividend received by state govt from SPSUs | 2.23      | 4.14      | 3.98      | 4.84     | 4.13      | 0.67     | 3.44     |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01  | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|----------|---------|
| 1      | Increase/Decrease in Share Capital                        | 417.65    | 338.60    | 709.75    | 642.26  | 1306.35   | 1498.53  |         |
| 2      | Increase/Decrease in Loan                                 | 328.78    | 429.59    | 239.50    | -248.65 | -175.56   | -909.18  |         |
| 3      | Subsidies and Grants                                      | 790.40    | 474.67    | 960.94    | 1144.85 | 2653.45   | 2817.51  |         |
| 4      | Waiver of Dues  | 0.00      | 0.00      | 8.20      | 44.31   | 0.00      | 0.00     |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 1536.83   | 1242.86   | 1918.39   | 1582.77 | 3784.24   | 3406.86  |         |
| 6      | Rate of Return on Share Capital to Govt (2.912.1)         | 0.0014    | 0.0012    | 0.0012    | 0.0009  | 0.0001    | 0.0005   |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.11      | 0.11      | 0.11      | 0.12    | 0.12      | 0.12     |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 332.47    | 374.45    | 451.52    | 543.49  | 694.95    | 859.28   |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.26      | 0.09      | 0.11      | 0.16    | 0.08      | 0.20     |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | -179.30   | 35.91     | 6.05      | -66.95  | 53.18     | -45.59   |         |
| 11     | Total Cost of Financing (8+10)                            | 153.17    | 410.36    | 457.57    | 476.54  | 748.12    | 813.69   |         |
| 12     | Total Impact on State Finances (5+11)                     | 1690.00   | 1653.22   | 2375.96   | 2059.31 | 4532.36   | 4220.55  |         |
| 13     | Guarantees During   | -139.52   | 651.16    | 2455.90   | 1345.89 | 2120.48   | 184.44   |         |
| 14     | Gross Fiscal Impact on State Finances;1 ((12+13))         | 1550.48   | 2304.38   | 4831.86   | 3405.20 | 6652.84   | 4404.99  |         |
| 15     | Gross Fiscal Impact on State Finances;2 ((12+2.4))        | 4588.88   | 5203.26   | 8381.90   | 9411.14 | 14004.67  | 13877.30 |         |
| 16     | Tax Revenue of State(TRS)                                 | 5767.80   | 6411.90   | 6943.00   | 7744.40 | 9042.70   | 10115.50 |         |
| 17     | FIDAO(5)/TRS(16)  | 0.27      | 0.19      | 0.28      | 0.20    | 0.42      | 0.34     |         |
| 18     | TISF(12)/TRS(16)  | 0.29      | 0.26      | 0.34      | 0.27    | 0.50      | 0.42     |         |
| 19     | GFISF(1(14))/TRS(16)                                      | 0.27      | 0.36      | 0.70      | 0.44    | 0.74      | 0.44     |         |
| 20     | GFISF(2(15))/TRS(16)                                      | 0.80      | 0.81      | 1.21      | 1.22    | 1.55      | 1.37     |         |

## Kerala

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUs             | 107       | 107       | 107       | 108      | 108       | 109      | 109      |
| 2      | Total Share Capital     | 840.36    | 1146.76   | 1364      | 2954.01  | 3083.66   | 3305.75  | 3362.64  |
| 3      | Total Loans             | 3018.51   | 3543.96   | 4484.51   | 4775.74  | 5329.5    | 6539.32  | 6960.61  |
| 4      | Capital Employed        | 2291.47   | 3830.6    | 4665.03   | 5899.71  | 7900.45   | 8700.22  | 10206.92 |
| 5      | Net Worth (4-3)         | -727.04   | 286.64    | 180.52    | 1123.97  | 2570.95   | 2160.9   | 3246.31  |
| 6      | Total subsidies         | 7.48      | 12.26     | 14.2      | 70.85    | 92.76     | 76.73    | 50       |
| 7      | Accumulated Profit/Loss | -1042.94  | -944.51   | -1005.71  | -1009.61 | -1250.22  | -1590.06 | -1799.1  |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|---------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 789.43    | 1077.26   | 1281.33   | 2774.97 | 2883.05   | 3103.65  | 3184.34  |
| 2      | State Debt Outstanding                     | 566.75    | 665.4     | 841.99    | 896.68  | 798.78    | 905.43   | 950.03   |
| 3      | State Investment in PSUs (1+2)             | 1356.18   | 1742.66   | 2123.32   | 3671.65 | 3681.83   | 4009.08  | 4134.37  |
| 4      | Outstanding Guarantees (FA)                | 1205.6    | 909.9     | 2021.78   | 3749.13 | 6306.46   | 6379.76  | 6094.15  |
| 5      | Total Exposure of the State (3+4)          | 2561.78   | 2652.56   | 4145.1    | 7420.78 | 9988.29   | 10388.84 | 10228.52 |
| 6      | Interest Payments by the state             | 924.16    | 1103.41   | 1286.08   | 1446.26 | 1952.27   | 2257.6   | 2273.68  |
| 7      | Liabilities of the State                   | 10114     | 11421     | 12868     | 15700   | 20176     | 23919    | 26599    |
| 8      | Interest received by state govt from SPSUs | 37.41     | 1.69      | 3.76      | 34.41   | 4.62      | 8.02     | 8.02     |
| 9      | Dividend received by state govt from SPSUs | 3.83      | 2.4       | 1.66      | 4.47    | 4.77      | 5.65     | 13.52    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                          |           | 287.83    | 204.07    | 1493.64 | 108.08    | 220.60  | 80.69   |
| 2      | Increase/Decrease in Loan                                   | 98.65     | 176.59    | 54.69     | -97.90  | 106.65    | 44.60   |         |
| 3      | Subsidies and Grants  |           | 12.26     | 14.20     | 70.85   | 92.76     | 74.22   | 48.49   |
| 4      | Waiver of Dues  | 42.32     | 2.72      | 2.69      | 1.51    | 0.00      | 0.00    |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)               |           | 441.06    | 397.58    | 1621.87 | 104.45    | 401.47  | 173.78  |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)           | 0.002     | 0.001     | 0.002     | 0.002   | 0.002     | 0.004   |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                        | 0.10      | 0.11      | 0.10      | 0.11    | 0.10      | 0.09    |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]            | 107.99    | 134.03    | 276.50    | 309.00  | 312.15    | 273.12  |         |
| 9      | Effective Interest Rate Received by State Govt. [(2.8/2.2)] | 0.00      | 0.00      | 0.04      | 0.01    | 0.01      | 0.01    |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]               | 66.50     | 85.41     | 56.38     | 82.31   | 84.69     | 77.50   |         |
| 11     | Total Cost of Financing (8+10)                              | 174.49    | 219.44    | 332.88    | 391.32  | 396.85    | 350.61  |         |
| 12     | Total Impact on State Finances (5+11)                       | 615.55    | 617.02    | 1954.75   | 495.77  | 798.32    | 524.39  |         |
| 13     | Guarantees During   | -295.70   | 1111.88   | 1727.35   | 2557.33 | 73.30     | -285.61 |         |
| 14     | Gross Fiscal Impact on State Finances 1 (12+13)             | 319.85    | 1728.90   | 3682.10   | 3053.10 | 871.62    | 238.78  |         |
| 15     | Gross Fiscal Impact on State Finances 2 (12+2.4)            | 1525.45   | 2638.80   | 5703.88   | 6802.23 | 7178.08   | 6618.54 |         |
| 16     | Tax Revenue of State (TRS)                                  | 3898.50   | 4501.10   | 4649.60   | 5193.50 | 5870.30   | 6593.60 |         |
| 17     | FIDAO(5)/TRS(16)  | 0.11      | 0.09      | 0.35      | 0.02    | 0.07      | 0.03    |         |
| 18     | TISF(12)/TRS(16)  | 0.16      | 0.14      | 0.42      | 0.10    | 0.14      | 0.08    |         |
| 19     | GFISF 1(14)/TRS(16)   | 0.08      | 0.38      | 0.79      | 0.59    | 0.15      | 0.04    |         |
| 20     | GFISF 2(15)/TRS(16)   | 0.39      | 0.59      | 1.23      | 1.31    | 1.22      | 1.00    |         |

## Madhya Pradesh

| Table:1 Combined Financial Position of SPSUs |                         | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 |
|--|-------------------------|-----------|-----------|-----------|---------|-----------|---------|
| Sl.No.                                       | Particulars             |           |           |           |         |           |         |
| 1  | No. of PSUs             | 36        | 36        | 36        | 36      | 36        | 34      |
| 2  | Total Share Capital     | 494.65    | 529.53    | 1240.07   | 1245.72 | 1242.01   | 770.82  |
| 3  | Total Loans             | 8235.12   | 6285.87   | 6397.06   | 7089.92 | 7319.47   | 7885.68 |
| 4  | Capital Employed        | 6796.6    | 9307.2    | 8833.23   | 9750.27 | 9854.79   | 8641.23 |
| 5  | Net Worth (4-3)         | -1438.52  | 3021.33   | 2436.17   | 2660.35 | 2535.32   | 755.55  |
| 6  | Total subsidies         |           | 1093.19   | 274.68    | 338.62  | 87.41     | 418.23  |
| 7  | Accumulated Profit/Loss | 343.67    | 425.16    | 503.88    | 513.92  | 496.87    | -951.45 |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|
| 1      | State Govt. Equity                         | 451.57    | 483.41    | 1132.06   | 1137.22 | 1135.31   | 656.34  |
| 2      | State Debt Outstanding                     | 2279.06   | 1739.61   | 1770.38   | 1962.13 | 1990.77   | 2077.33 |
| 3      | State Investment in PSUs (1+2)             | 2730.63   | 2223.02   | 2902.44   | 3099.35 | 3126.08   | 2733.67 |
| 4      | Outstanding Guarantees (FA)                | 28.99     | 2650.20   | 2755.69   | 204.16  | 82.22     | 110.64  |
| 5      | Total Exposure of the State (3+4)          | 2759.62   | 4873.22   | 5658.13   | 3303.51 | 3208.30   | 2844.31 |
| 6      | Interest Payments by the state             | 1158.25   | 1376.22   | 1659.92   | 1834.76 | 2138.66   | 2410.78 |
| 7      | Liabilities of the State                   | 12318     | 13966     | 16040     | 19268   | 23089     | 26282   |
| 8      | Interest received by state govt from SPSUs | 130.96    | 250.1     | 191       | 119.26  | 238.16    | 120.14  |
| 9      | Dividend received by state govt from SPSUs | 1.01      | 2.75      | 1.34      | 0.96    | 1.79      | 0.1     |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01 |
|--------|---|-----------|-----------|-----------|----------|-----------|---------|
| 1      | Increase/Decrease in Share Capital                        |           | 31.84     | 648.65    | 5.16     | -1.91     | -478.97 |
| 2      | Increase/Decrease in Loan                                 |           | -539.45   | 30.77     | 191.75   | 28.64     | 86.56   |
| 3      | Subsidies and Grants                                      |           | 1129.40   | 287.30    | 326.17   | 8.14      | 345.02  |
| 4      | Waiver of Dues  |           | 0.00      | 44.45     | 3.39     | 0.00      | 0.00    |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             |           | 621.79    | 1011.17   | 526.47   | 34.87     | -47.39  |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         |           | 0.0057    | 0.0012    | 0.0008   | 0.0016    | 0.0002  |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      |           | 0.10      | 0.11      | 0.10     | 0.10      | 0.10    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          |           | 47.87     | 123.91    | 117.23   | 112.86    | 64.00   |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) |           | 0.14      | 0.11      | 0.06     | 0.12      | 0.06    |
| 10     | Cost of Financing Debt Investment [(7-6)*2.2]             |           | -67.93    | 4.87      | 84.66    | -37.13    | 82.73   |
| 11     | Total Cost of Financing (8+10)                            |           | -20.06    | 128.78    | 201.89   | 75.73     | 146.73  |
| 12     | Total Impact on State Finances (5+11)                     |           | 601.73    | 1139.96   | 728.36   | 110.60    | 99.34   |
| 13     | Guarantees During   |           | 2621.21   | 105.49    | -2551.53 | -121.94   | 28.42   |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           |           | 3222.94   | 1245.45   | -1823.17 | -11.34    | 127.76  |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          |           | 3251.93   | 3895.65   | 932.52   | 192.82    | 209.98  |
| 16     | Tax Revenue of State(TRS)                                 |           | 4103.50   | 4564.30   | 5108.50  | 5795.20   | 6434.30 |
| 17     | FDDAO(5)/TRS(16)  |           | 0.15      | 0.22      | 0.10     | 0.01      | -0.01   |
| 18     | TISF(12)/TRS(16)  |           | 0.15      | 0.25      | 0.14     | 0.02      | 0.02    |
| 19     | GFISF.1(14)/TRS(16)                                       |           | 0.79      | 0.27      | -0.36    | 0.00      | 0.02    |
| 20     | GFISF.2(15)/TRS(16)                                       |           | 0.79      | 0.85      | 0.18     | 0.03      | 0.03    |

## Mahrastra

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars               | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|---------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUS               | 57        | 57        | 63        | 64       | 65        | 66       | 66       |
| 2      | Total Share Capital       | 2090.89   | 2062.34   | 2327.01   | 2475.32  | 2509.55   | 4615.97  | 4780.3   |
| 3      | Total Loans               | 10088.66  | 9821.21   | 12021.05  | 15014.85 | 16676.34  | 15183.77 | 16074.35 |
| 4      | Capital Employed          | 12245.2   | 15792.35  | 17635.91  | 19762.33 | 20081.97  | 21012.66 | 21821.31 |
| 5      | Net Worth (4-3)           | 2156.54   | 5971.14   | 5614.86   | 4747.48  | 3405.63   | 5828.89  | 5746.96  |
| 6      | Total Subsidies           | 634.76    | 263.03    | 318.3     | 367.57   | 18.79     | 9.04     | 1302.83  |
| 9      | Accumulated Profit/Losses | 1655.59   | 1904.8    | 2105.48   | 2199.46  | 2174.94   | -891.85  | -1774.96 |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 1045.42   | 1001.74   | 1802.47   | 2330.32  | 2298.91   | 4404.99  | 4547.63  |
| 2      | State Debt Outstanding                     | 1864.28   | 1816.68   | 2073.99   | 5214.39  | 5208.65   | 3280.11  | 3783.90  |
| 3      | State Investment in PSUs (1+2)             | 2909.70   | 2818.41   | 3876.46   | 7544.71  | 7507.56   | 7685.10  | 8331.53  |
| 4      | Outstanding Guarantees                     | 6363.40   | 7736.55   | 9034.51   | 8549.16  | 7334.54   | 2057.013 | 18200.24 |
| 5      | Total Exposure of the State (3+4)          | 9273.10   | 10554.96  | 12910.97  | 16093.87 | 14842.10  | 2825.23  | 26531.77 |
| 6      | Interest Payments by the state             | 2055.37   | 2447.22   | 2903.59   | 3673.13  | 4883.59   | 5224.54  | 6283.66  |
| 7      | Liabilities of the State                   | 18280     | 21751     | 25870     | 31176    | 38300     | 44680    | 53578    |
| 8      | Interest received by state govt from SPSUs | 138.19    | 308.85    | 320.87    | 232.855  | 144.84    | 155.93   | 201.21   |
| 9      | Dividend received by state govt from SPSUs | 4.16      | 9.27      | 9.33      | 6.01     | 3.96      | 3.95     | 20.17    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars  | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02 |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|---------|
| 1      | Increase/Decrease in Share Capital                       | -43.68    | 800.73    | 527.85    | -31.41   | 2106.08   | 142.64   |         |
| 2      | Increased/Decrease in Loan                               | -47.61    | 257.32    | 3140.40   | -5.74    | -1928.54  | 503.79   |         |
| 3      | Subsidies and Grants                                     | 263.03    | 310.94    | 361.72    | 23.71    | 27.06     | 1402.93  |         |
| 4      | Waiver of Dues   | 0.00      | 0.00      | 0.00      | 0.00     | 0.00      | 0.00     |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)            | 171.74    | 1368.99   | 4029.97   | -13.44   | 204.60    | 2049.36  |         |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)        | 0.009     | 0.005     | 0.003     | 0.002    | 0.001     | 0.004    |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                     | 0.12      | 0.12      | 0.13      | 0.14     | 0.13      | 0.13     |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]         | 113.21    | 210.47    | 294.08    | 319.23   | 550.74    | 561.48   |         |
| 9      | Effective Interest Rate Received by State Govt (2.8/2.2) | 0.17      | 0.15      | 0.04      | 0.03     | 0.05      | 0.05     |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]            | -86.73    | -67.96    | 438.64    | 587.41   | 257.11    | 282.76   |         |
| 11     | Total Cost of Financing (8+10)                           | 26.48     | 142.52    | 732.73    | 906.64   | 807.85    | 844.23   |         |
| 12     | Total Impact on State Finances (5+11)                    | 198.22    | 1511.51   | 4762.69   | 893.20   | 1012.45   | 2893.59  |         |
| 13     | Guarantees During  | 1373.15   | 1297.96   | -485.35   | -1214.62 | 13235.59  | -2369.89 |         |
| 14     | Gross Fiscal Impact on State Finances 1 (12+13)          | 1571.37   | 2809.47   | 4277.34   | -321.42  | 14248.04  | 523.70   |         |
| 15     | Gross Fiscal Impact on State Finances 2 (12+2.4)         | 7934.77   | 10546.02  | 13311.85  | 8227.74  | 21582.58  | 21093.83 |         |
| 16     | Tax Revenue of State(TRS)                                | 11715.00  | 13719.30  | 14202.40  | 17265.00 | 19724.30  | 23248.50 |         |
| 17     | FIDAO(5)/TRS(16)   | 0.01      | 0.10      | 0.28      | 0.00     | 0.01      | 0.09     |         |
| 18     | TISF(12)/TRS(16)   | 0.02      | 0.11      | 0.34      | 0.05     | 0.05      | 0.12     |         |
| 19     | GFSF-1(14)/TRS(16)                                       | 0.13      | 0.20      | 0.30      | -0.02    | 0.72      | 0.02     |         |
| 20     | GFSF 2(15)/TRS(16)                                       | 0.68      | 0.77      | 0.94      | 0.48     | 1.09      | 0.91     |         |

## Manipur

**Table:1 Combined Financial Position of SPSUs**

| S.I.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|---------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1       | No of PSUs              | 14        | 16        | 16        | 16      | 16        | 16      | 16      |
| 2       | Total Share Capital     | 40.07     | 42.62     | 58.51     | 74.4    | 80.97     | 85.9    | 88.38   |
| 3       | Total Loans             | 33.27     | 39.32     | 22.1      | 4.88    | 6.99      | 15.27   | 16.38   |
| 4       | Capital Employed        |           | 2.14      | 7.47      | 12.8    | 11.31     | 16.51   | 21.71   |
| 5       | Net Worth (4-3)         | -33.27    | -37.18    | -14.63    | 7.92    | 4.32      | 1.24    | 5.33    |
| 6       | Total subsidies         |           | 1.15      | 0.84      | 0.53    | 0.55      | 0.6     | 0.65    |
| 7       | Accumulated Profit/Loss |           | -27.63    | -29.01    | -30.39  | -25.85    | -24.3   | -22.75  |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| S.I.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|---------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1       | State Govt. Equity                         | 35.09     | 37.33     | 51.24     | 65.16   | 71.57     | 77.07   | 79.29   |
| 2       | State Debt Outstanding                     | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 3       | State Investment in PSUs (1+2)             | 35.09     | 37.33     | 51.24     | 65.16   | 71.57     | 77.07   | 92.29   |
| 4       | Outstanding Guarantees (FA)                | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 5       | Total Exposure of the State (3+4)          | 35.09     | 37.33     | 51.24     | 65.16   | 71.57     | 77.07   | 92.29   |
| 6       | Interest Payments by the state             | 57.55     | 65.99     | 78.90     | 91.28   | 131.96    | 177.14  | 177.20  |
| 7       | Liabilities of the State                   | 568       | 600       | 865       | 1150    | 1422      | 1692    | 1901    |
| 8       | Interest received by state govt from SPSUs | 0.1       | 0.65      | 0.06      | 0       | 0         | 0.15    |         |
| 9       | Dividend received by state govt from SPSUs | 0.02      | 0.02      | 0.02      | 0.02    | 0.01      | 0.01    | 0.01    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| S.I.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|---------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1       | Increase/Decrease in Share Capital                        |           | 2.23      | 13.92     | 13.92   | 6.41      | 5.50    | 2.22    |
| 2       | Increase/Decrease in Loan                                 | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    | 13.00   |
| 3       | Subsidies and Grants                                      | 1.15      | 0.50      | 0.48      | 0.49    | 0.20      | 0.59    |         |
| 4       | Waiver of Dues  | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    |         |
| 5       | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 3.38      | 14.42     | 14.40     | 6.90    | 5.70      | 15.81   |         |
| 6       | Rate of Return on Share Capital to Govt (2.912.1)         | 0.0005    | 0.0004    | 0.0003    | 0.0001  | 0.0001    | 0.0001  |         |
| 7       | Average Cost of Borrowing (2.6/2.7*)                      | 0.11      | 0.11      | 0.09      | 0.10    | 0.11      | 0.10    |         |
| 8       | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 4.20      | 5.50      | 5.88      | 7.33    | 8.76      | 7.81    |         |
| 9       | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.01    |         |
| 10      | Cost of Financing Debt Investment [(7-9)*2.2]             | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    | 1.13    |
| 11      | Total Cost of Financing (8+10)                            | 4.20      | 5.50      | 5.88      | 7.33    | 8.76      | 8.94    |         |
| 12      | Total Impact on State Finances (5+11)                     | 7.58      | 19.92     | 20.28     | 14.23   | 14.45     | 24.76   |         |
| 13      | Guarantees During   | 0         | 0         | 0         | 0       | 0         | 0       |         |
| 14      | Gross Fiscal Impact on State Finances:1 (12+13)           | 7.58      | 19.92     | 20.28     | 14.23   | 14.45     | 24.76   |         |
| 15      | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 7.58      | 19.92     | 20.28     | 14.23   | 14.45     | 24.76   |         |
| 16      | Tax Revenue of State(TRS)                                 | 14.20     | 35.70     | 30.70     | 40.00   | 49.10     | 54.40   |         |
| 17      | FDAO(5)/TRS(16)   | 0.24      | 0.40      | 0.47      | 0.17    | 0.12      | 0.29    |         |
| 18      | TSF(12)/TRS(16)   | 0.53      | 0.56      | 0.66      | 0.36    | 0.29      | 0.46    |         |
| 19      | GFSF:1((14)/TRS(16)                                       | 0.53      | 0.56      | 0.66      | 0.36    | 0.29      | 0.46    |         |
| 20      | GFSF:2((15)/TRS(16)                                       | 0.53      | 0.56      | 0.66      | 0.36    | 0.29      | 0.46    |         |

## Meghalaya

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No. of PSUs             | 13        | 13        | 13        | 13      | 13        | 13      | 13      |
| 2      | Total Share Capital     | 99.44     | 99.62     | 107.62    | 110.11  | 107.05    | 128.9   | 141.82  |
| 3      | Total Loans             | 344.61    | 347.28    | 365.54    | 355.17  | 380.2     | 402.22  | 446.6   |
| 4      | Capital Employed        | 157.65    | 371.51    | 383.33    | 395.15  | 423.61    | 472.05  | 447.05  |
| 5      | Net Worth (4-3)         | -186.96   | 24.23     | 17.79     | 39.98   | 43.41     | 69.83   | 0.45    |
| 6      | Total subsidies         |           |           |           |         | 11.72     | 13.42   | 15.14   |
| 7      | Accumulated Profit/Loss | -204.57   | -200.72   | -204.61   | -249.46 | -287.22   | -328.59 | -354.38 |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 84.93     | 98.91     | 99.20     | 103.13  | 109.1     | 115.07  | 127.94  |
| 2      | State Debt Outstanding                     | 154.16    | 155.35    | 163.52    | 158.88  | 192.74    | 211.18  | 249.23  |
| 3      | State Investment in PSUs (1+2)             | 239.09    | 254.26    | 262.72    | 262.01  | 301.84    | 326.25  | 377.17  |
| 4      | Outstanding Guarantees                     | 158.84    | 139.41    | 140.66    | 132.2   | 123.74    | 109.83  | 182.87  |
| 5      | Total Exposure of the State (3+4)          | 397.93    | 393.67    | 403.38    | 394.21  | 425.58    | 436.08  | 560.04  |
| 6      | Interest Payments by the State             | 50.41     | 55.62     | 60.9      | 69.44   | 95.7      | 113.66  | 158.15  |
| 7      | Liabilities of the State                   | 432       | 483       | 561       | 711     | 874       | 1047    | 1312    |
| 8      | Interest Received by State Govt from SPSUs | 1         | 1.01      | 0.34      | 0.35    | 0.42      | 0.55    | 0.49    |
| 9      | Dividend Received by State Govt from SPSUs | 0.03      | 0.03      | 0.03      | 0.03    | 0.6       | 0.01    | 0.09    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars  | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                       |           | 13.98     | 0.29      | 3.93    | 5.97      | 5.97    | 12.87   |
| 2      | Increase/Decrease in Loan                                |           | 1.19      | 8.17      | -4.64   | 33.86     | 18.44   | 38.05   |
| 3      | Subsidies and Grants                                     |           | 10.67     | 11.60     | 9.70    | 11.72     | 13.41   | 15.05   |
| 4      | Waiver of Dues   |           | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    | 0.00    |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)            |           | 25.85     | 20.06     | 8.99    | 51.55     | 37.82   | 65.97   |
| 6      | Rate of Return on Share Capital to Govt (2/9/2.1)        | 0.0003    | 0.0003    | 0.0003    | 0.0003  | 0.0005    | 0.0001  | 0.0007  |
| 7      | Average Cost of Borrowing (2.6/2.7*)                     | 0.12      | 0.12      | 0.11      | 0.12    | 0.12      | 0.12    | 0.13    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]         | 12.00     | 11.54     | 11.23     | 12.57   | 13.61     | 17.06   |         |
| 9      | Effective Interest Rate Received by State Govt (2.8/2.2) | 0.007     | 0.002     | 0.002     | 0.002   | 0.003     | 0.002   | 0.002   |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]            | 17.88     | 18.74     | 17.00     | 22.85   | 24.44     | 32.93   |         |
| 11     | Total Cost of Financing (8+10)                           | 29.87     | 30.28     | 28.23     | 35.43   | 38.05     | 49.99   |         |
| 12     | Total Impact on State Finances (5+11)                    | 55.72     | 50.34     | 37.21     | 86.98   | 75.87     | 115.96  |         |
| 13     | Guarantees During  | -19.43    | 1.25      | -8.46     | -8.46   | -13.91    | 73.04   |         |
| 14     | Gross Fiscal Impact on State Finances,1 (12+13)          | 36.29     | 51.59     | 28.75     | 78.52   | 61.96     | 189.00  |         |
| 15     | Gross Fiscal Impact on State Finances,2 (12+2.4)         | 195.13    | 191.00    | 169.41    | 210.72  | 185.70    | 298.83  |         |
| 16     | Tax Revenue of State(TRS)                                | 77.40     | 73.60     | 88.40     | 103.00  | 118.60    | 140.50  |         |
| 17     | FIDAO(5)/TRS(16)   | 0.33      | 0.27      | 0.10      | 0.50    | 0.32      | 0.47    |         |
| 18     | TISF(12)/TRS(16)   | 0.72      | 0.68      | 0.42      | 0.84    | 0.64      | 0.83    |         |
| 19     | GFISF.1(14)/TRS(16)                                      | 0.47      | 0.70      | 0.33      | 0.76    | 0.52      | 1.35    |         |
| 20     | GFISF.2(15)/TRS(16)                                      | 2.52      | 2.60      | 1.92      | 2.05    | 1.57      | 2.13    |         |

## Mizoram

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No. of PSUs             | 4         | 4         | 4         | 5       | 5         | 5       | 5       |
| 2      | Total Share Capital     | 25.54     | 27.9      | 28.94     | 31.29   | 34.12     | 38.28   | 42.2    |
| 3      | Total Loans             | 12.63     | 0.2       | 0.2       | 0.99    | 2.24      | 3.23    | 19.7    |
| 4      | Capital Employed        | 24.77     | 32.07     | 33.15     | 37.59   | 51.48     | 47.91   | 49.28   |
| 5      | Net Worth (4-3)         | 12.14     | 31.87     | 32.95     | 36.6    | 49.24     | 44.68   | 29.58   |
| 6      | Total subsidies         |           |           |           |         | 0.11      | 0.03    | 3.04    |
| 7      | Accumulated Profit/Loss | -4.43     | -7.45     | -8.8      | -11.26  | -14.67    | -17.89  | -15.22  |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 20.36     | 22.24     | 23.28     | 29.92   | 28.31     | 38.11   | 40.52   |
| 2      | State Debt Outstanding                     | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 3      | State Investment in PSUs (1+2)             | 20.36     | 22.24     | 23.28     | 29.92   | 28.31     | 38.11   | 40.52   |
| 4      | Outstanding Guarantees                     | 0         | 1.07      | 0.2       | 1       | 2.115     | 3.23    | 10.38   |
| 5      | Total Exposure of the State (3+4)          | 20.36     | 23.31     | 23.48     | 30.92   | 30.425    | 41.34   | 50.9    |
| 6      | Interest Payments by the state             | 34.88     | 47.73     | 65.79     | 73.68   | 93.72     | 101.2   | 124.57  |
| 7      | Liabilities of the State                   | 417       | 506       | 593       | 730     | 883       | 1100    | 1297    |
| 8      | Interest received by state govt from SPSUs | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 9      | Dividend received by state govt from SPSUs | 0         | 0         | 0         | 0       | 0         | 0       | 0       |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        |           | 1.88      | 1.04      | 6.64    | -1.61     | 9.8     | 2.41    |
| 2      | Increase/Decrease in Loan                                 |           | 0         | 0         | 0       | 0         | 0       | 0       |
| 3      | Subsidies and Grants                                      |           |           |           | 0.04    | 0         | 0.48    |         |
| 4      | Waiver of Dues  |           | 0         | 0         | 0       | 0         | 0       |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             |           | 1.88      | 1.04      | 6.64    | -1.57     | 9.8     | 2.89    |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         |           | 0         | 0         | 0       | 0         | 0       |         |
| 7      | Average Cost of Borrowing (2.6/2.7 <sup>7</sup> )         |           | 0.10      | 0.12      | 0.11    | 0.12      | 0.10    |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          |           | 2.30      | 2.79      | 3.33    | 3.29      | 3.89    | 4.21    |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) |           | 0         | 0         | 0       | 0         | 0       |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             |           | 0         | 0         | 0       | 0         | 0       |         |
| 11     | Total Cost of Financing (8+10)                            |           | 2.30      | 2.79      | 3.33    | 3.29      | 3.89    | 4.21    |
| 12     | Total Impact on State Finances (5+11)                     |           | 4.18      | 3.83      | 9.97    | 1.72      | 13.69   | 7.10    |
| 13     | Guarantees During   |           | 1.07      | -0.87     | 0.8     | 1.115     | 1.115   | 7.15    |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           |           | 5.25      | 2.96      | 10.77   | 2.83      | 14.80   | 14.25   |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          |           | 5.25      | 4.03      | 10.97   | 3.83      | 16.92   | 17.48   |
| 16     | Tax Revenue of State(TRS)                                 |           | 6.7       | 7.9       | 9.2     | 10.7      | 14.4    | 17.7    |
| 17     | FIDAO(5)/TRS(16)  |           | 0.28      | 0.13      | 0.72    | -0.15     | 0.68    | 0.16    |
| 18     | TISF(12)/TRS(16)  |           | 0.62      | 0.48      | 1.08    | 0.16      | 0.95    | 0.40    |
| 19     | GFISF:1(14)/TRS(16)                                       |           | 0.78      | 0.37      | 1.17    | 0.26      | 1.03    | 0.81    |
| 20     | GFISF:2(15)/TRS(16)                                       |           | 0.78      | 0.51      | 1.19    | 0.36      | 1.17    | 0.99    |

## Nagaland

Table:1 Combined Financial Position of SPSUs

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No. of PSUs             | 5         | 5         | 6         | 6       | 6         | 6       | 6       |
| 2      | Total Share Capital     | 20.95     | 21.1      | 26.04     | 26.59   | 27.5      | 28.35   | 29.37   |
| 3      | Total Loans             | 16.97     | 16.74     | 19.81     | 23.28   | 25.78     | 29.53   | 32.09   |
| 4      | Capital Employed        | 0.09      | 0.09      | 2.39      | 21.87   | 25.07     | 14.5    | 16.23   |
| 5      | Net Worth (4-3)         | -16.88    | -16.65    | -17.42    | -1.41   | -0.71     | -15.03  | -15.86  |
| 6      | Total subsidies         | 0         | 0         | 0         | 0       | 0         | 0       | 6.46    |
| 7      | Accumulated Profit/Loss | -26.6     | -34.04    | -7.51     | -6.4    | -7.3      | -9.12   | -7.49   |

Table:2 Total Committed Resources of State Govt. to SPSUs

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 16.21     | 15.72     | 20.66     | 20.61   | 21.53     | 22.28   | 23.02   |
| 2      | State Debt Outstanding                     | 1.2       | 1.18      | 1.40      | 1.64    | 12.86     | 12.86   | 12.86   |
| 3      | State Investment in PSUs (1+2)             | 17.41     | 16.9      | 22.06     | 22.25   | 34.39     | 35.14   | 35.88   |
| 4      | Outstanding Guarantees                     | 3.28      | 1.22      | 3.32      | 3.96    | 3.96      | 3.96    | 3.96    |
| 5      | Total Exposure of the State (3+4)          | 20.69     | 18.12     | 25.38     | 26.21   | 38.35     | 39.1    | 39.84   |
| 6      | Interest Payments by the state             | 79.42     | 97.91     | 113.36    | 136.49  | 163.08    | 194.02  | 222.53  |
| 7      | Liabilities of the State                   | 940       | 1063      | 1187      | 1378    | 1644      | 1908    | 2234    |
| 8      | Interest received by state govt from SPSUs | 0.58      | 0.535     | 0.49      | 0.54    | 0.65      | 0.72    | 0.93    |
| 9      | Dividend received by state govt from SPSUs | 0         | 0         | 0         | 0       | 0         | 0       | 0       |

Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        | -0.49     | 4.94      | -0.05     | 0.92    | 0.75      | 0.75    | 0.74    |
| 2      | Increase/Decrease in Loan                                 | -0.02     | 0.22      | 0.24      | 11.22   | 0         | 0       | 0       |
| 3      | Subsidies and Grants                                      | 3.04      | 1.97      | 2.05      | 5.29    | 5.21      | 6.46    | 6.46    |
| 4      | Waiver of Dues  | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 2.53      | 7.13      | 2.24      | 17.43   | 5.96      | 7.2     | 7.2     |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.10      | 0.10      | 0.11      | 0.11    | 0.11      | 0.11    | 0.11    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 1.54      | 2.08      | 2.19      | 2.32    | 2.43      | 2.47    | 2.47    |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.45      | 0.35      | 0.33      | 0.05    | 0.06      | 0.07    | 0.07    |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | -0.42     | -0.35     | -0.37     | 0.74    | 0.68      | 0.45    | 0.45    |
| 11     | Total Cost of Financing (8+10)                            | 1.12      | 1.73      | 1.83      | 3.06    | 3.12      | 2.93    | 2.93    |
| 12     | Total Impact on State Finances (5+11)                     | 3.65      | 8.86      | 4.07      | 20.49   | 9.08      | 10.13   | 10.13   |
| 13     | Guarantees During   | -2.06     | 2.1       | 0.64      | 0       | 0         | 0       | 0       |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 1.59      | 10.96     | 4.71      | 20.49   | 9.08      | 10.13   | 10.13   |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 4.87      | 12.18     | 8.03      | 24.45   | 13.04     | 14.09   | 14.09   |
| 16     | Tax Revenue of State(TRS)                                 | 31.4      | 33.5      | 35.3      | 43.2    | 56.2      | 52.4    | 52.4    |
| 17     | FIDAO(5)/TRS(16)  | 0.08      | 0.21      | 0.06      | 0.40    | 0.11      | 0.14    | 0.14    |
| 18     | TISF(12)/TRS(16)  | 0.12      | 0.26      | 0.12      | 0.47    | 0.16      | 0.19    | 0.19    |
| 19     | GIFS(14)/TRS(16)  | 0.05      | 0.33      | 0.13      | 0.47    | 0.16      | 0.19    | 0.19    |
| 20     | GIFS(2)(15)/TRS(16)                                       | 0.16      | 0.36      | 0.23      | 0.57    | 0.23      | 0.27    | 0.27    |

## Orissa

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars               | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01 | 2001-02 |
|--------|---------------------------|-----------|-----------|-----------|----------|-----------|---------|---------|
| 1      | No. of PSUs               | 78        | 76        | 80        | 80       | 72        | 67      | 71      |
| 2      | Total Share Capital       | 1158.26   | 1906.88   | 2050.17   | 2328.43  | 2212.38   | 2241.01 | 2316.02 |
| 3      | Total Loans               | 1802.1    | 2001.28   | 4927.01   | 5989.95  | 6331.23   | 7516.39 | 4942.91 |
| 4      | Capital Employed          | 2870.04   | 3855.82   | 4691.51   | 6908.15  | 7239.81   | 7972.45 | 7475.32 |
| 5      | Net Worth (4-3)           | 1067.94   | 1854.54   | -235.5    | 918.2    | 908.58    | 456.06  | 2532.41 |
| 6      | Total Subsidies           | 146.18    | 174.09    | 160.72    | 116.34   | 155.35    | 85.73   | 72.18   |
| 9      | Accumulated Profit/Losses | -699.13   | -556.24   | -847.09   | -1122.04 | -1044.44  | -1124.6 | -2386.1 |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 942.62    | 1668.73   | 1737.33   | 1601.22 | 1637.79   | 1638.99 | 1640.55 |
| 2      | State Debt Outstanding                     | 649.13    | 720.88    | 1774.76   | 2157.64 | 2280.57   | 2251.7  | 1654.55 |
| 3      | State Investment in PSUs (1+2)             | 1591.76   | 2389.61   | 3512.09   | 3758.86 | 3918.36   | 3890.69 | 3295.1  |
| 4      | Outstanding Guarantees(FA)                 | 1439.98   | 1532.53   | 1475.79   | 3040.25 | 3251.1    | 2989.19 | 3431.3  |
| 5      | Total Exposure of the State (3+4)          | 3031.74   | 3922.14   | 4987.88   | 6799.11 | 7169.46   | 6879.88 | 6726.4  |
| 6      | Interest Payments by the state             | 929.26    | 1079.37   | 1291.74   | 1484.84 | 1237.7    | 2286.81 | 3019.88 |
| 7      | Liabilities of the State                   | 9385      | 10934     | 12402     | 15057   | 18309     | 22015   | 25509   |
| 8      | Interest received by state govt from SPSUs | 127.97    | 5.53      | 7.37      | 10.97   | 9.78      | 4.74    | 12.21   |
| 9      | Dividend received by state govt from SPSUs | 2.15      | 0.36      | 0.12      | 0.18    | 111       | 37.65   | 8.55    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        | 726.11    | 68.60     | -136.11   | 36.57   | 1.20      | 1.56    |         |
| 2      | Increase/Decrease in Loan                                 | 71.75     | 1053.88   | 382.88    | 122.93  | -28.87    | -59.15  |         |
| 3      | Subsidies and Grants                                      | 169.81    | 117.24    | 108.90    | 162.27  | 76.64     | 57.98   |         |
| 4      | Waiver of Dues  | 0.00      | 17.68     | 0.00      | 0.55    | 0.67      | 0.00    |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 967.66    | 1257.40   | 355.67    | 322.32  | 49.64     | -537.61 |         |
| 6      | Rate of Return on Share Capital to Govt (2/9/2.1)         | 0.0002    | 0.0001    | 0.0001    | 0.0678  | 0.0230    | 0.0052  |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.11      | 0.11      | 0.11      | 0.07    | 0.11      | 0.13    |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 176.93    | 192.22    | 172.99    | 10.51   | 148.25    | 199.95  |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.008     | 0.004     | 0.005     | 0.004   | 0.002     | 0.007   |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | 71.06     | 189.11    | 222.38    | 159.41  | 250.65    | 198.06  |         |
| 11     | Total Cost of Financing (8+10)                            | 247.99    | 381.33    | 395.37    | 169.92  | 398.90    | 398.01  |         |
| 12     | Total Impact on State Finances (5+11)                     | 1215.65   | 1638.73   | 751.04    | 492.24  | 448.54    | -139.60 |         |
| 13     | Guarantees During   | 92.55     | -56.74    | 1564.46   | 210.85  | -261.91   | 442.11  |         |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 1308.20   | 1581.99   | 2315.50   | 703.09  | 186.63    | 302.51  |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 2748.18   | 3114.52   | 3791.29   | 3743.34 | 3437.73   | 3291.70 |         |
| 16     | Tax Revenue of State(TRS)                                 | 1342.00   | 1421.70   | 1487.10   | 1704.10 | 2184.00   | 2600.00 |         |
| 17     | FIDAO(5)/TRS(16)  | 0.72      | 0.88      | 0.24      | 0.19    | 0.02      | -0.21   |         |
| 18     | TISF(12)/TRS(16)  | 0.91      | 1.15      | 0.51      | 0.29    | 0.21      | -0.05   |         |
| 19     | GFISF:1(14)/TRS(16)                                       | 0.97      | 1.11      | 1.56      | 0.41    | 0.09      | 0.12    |         |
| 20     | GFISF:2(15)/TRS(16)                                       | 2.05      | 2.19      | 2.55      | 2.20    | 1.57      | 1.27    |         |

## Punjab

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUs             | 52        | 52        | 52        | 53       | 53        | 53       | 53       |
| 2      | Total Share Capital     | 2090.96   | 3289.54   | 3311.41   | 3349.24  | 3367.9    | 3390.55  | 3430.51  |
| 3      | Total Loans             | 6112.19   | 5519.83   | 6476.89   | 8262.84  | 9056.73   | 9464.85  | 9974.74  |
| 4      | Capital Employed        | 4865.33   | 7706.945  | 10548.56  | 11868.42 | 13754.87  | 15358.01 | 18357.45 |
| 5      | Net Worth (4-3)         | -1246.86  | 2187.115  | 4071.67   | 3605.58  | 4698.14   | 5893.16  | 8382.71  |
| 6      | Total subsidies         |           | 1363.22   | 960.78    | 24.91    | 426.43    | 637.14   | 53.04    |
| 7      | Accumulated Profit/Loss | -641.59   | -708.78   | -793.36   | -745.63  | -846.57   | -1112.93 | -1434.68 |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|---------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 2037.43   | 3205.32   | 3226.63   | 3263.49 | 3281.51   | 3303.32  | 3335.68  |
| 2      | State Debt Outstanding                     | 3335.82   | 3012.53   | 3534.86   | 4509.57 | 4615.10   | 4770.43  | 4903.95  |
| 3      | State Investment in PSUs (1+2)             | 5373.25   | 6217.85   | 6761.49   | 7773.06 | 7896.61   | 8073.75  | 8239.63  |
| 4      | Outstanding Guarantees (FA)                | 1772.25   | 2800.94   | 3870.57   | 1860.84 | 6708.13   | 6274.77  | 6083.45  |
| 5      | Total Exposure of the State (3+4)          | 7145.50   | 9018.79   | 10632.06  | 9633.90 | 14604.74  | 14348.52 | 14323.08 |
| 6      | Interest Payments by the state             | 1489.59   | 1634.44   | 1848.76   | 2316.80 | 2636.67   | 2343.27  | 3149.16  |
| 7      | Liabilities of the State                   | 13630     | 15250     | 17216     | 20877   | 23661     | 27830    | 33300    |
| 8      | Interest received by state govt from SPSUs | 7.06      | 1349.74   | 876.37    | 6.29    | 425.54    | 609.03   | 451.75   |
| 9      | Dividend received by state govt from SPSUs | 0.36      | 3.79      | 1.94      | 0.16    | 7.38      | 0.92     | 0.89     |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        | 1167.89   | 21.31     | 36.86     | 18.02   | 21.81     | 32.36   |         |
| 2      | Increase/Decrease in Loan                                 | -323.29   | 522.33    | 974.71    | 105.53  | 155.33    | 133.52  |         |
| 3      | Subsidies and Grants                                      | 1363.22   | 960.78    | 23.79     | 425.63  | 633.37    | 40.42   |         |
| 4      | Waiver of Dues  | 0.00      | 0.42      | 0.00      | 3.65    | 60.46     | 0.00    |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 2207.82   | 1504.84   | 1035.36   | 552.83  | 870.97    | 206.30  |         |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.001     | 0.001     | 0.000     | 0.002   | 0.000     | 0.000   |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.11      | 0.11      | 0.12      | 0.12    | 0.09      | 0.10    |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 359.01    | 365.54    | 396.81    | 381.15  | 299.74    | 342.79  |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.45      | 0.25      | 0.00      | 0.09    | 0.13      | 0.09    |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | -1008.76  | -473.79   | 542.25    | 120.89  | -174.84   | 53.51   |         |
| 11     | Total Cost of Financing (8+10)                            | -649.74   | -108.25   | 939.06    | 502.05  | 124.90    | 396.30  |         |
| 12     | Total Impact on State Finances (5+11)                     | 1558.08   | 1396.59   | 1974.42   | 1054.88 | 995.87    | 602.60  |         |
| 13     | Guarantees During   | 1028.69   | 1069.63   | -2009.73  | 4847.29 | -433.36   | -191.32 |         |
| 14     | Gross Fiscal Impact on State Finances:1 (112+13)          | 2586.77   | 2466.22   | -35.31    | 5902.17 | 562.51    | 411.28  |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 4359.02   | 5267.16   | 3835.26   | 7763.01 | 7270.64   | 6686.05 |         |
| 16     | Tax Revenue of State(TRS)                                 | 2734.70   | 3044.70   | 3262.50   | 3947.50 | 4895.20   | 4963.40 |         |
| 17     | FIDAO(5)/TRS(16)  | 0.81      | 0.49      | 0.32      | 0.14    | 0.18      | 0.04    |         |
| 18     | TISF(12)/TRS(16)  | 0.57      | 0.46      | 0.61      | 0.27    | 0.20      | 0.12    |         |
| 19     | GFSF(1)(14)/TRS(16)                                       | 0.95      | 0.81      | -0.01     | 1.50    | 0.11      | 0.08    |         |
| 20     | GFSF(2)(15)/TRS(16)                                       | 1.59      | 1.73      | 1.18      | 1.97    | 1.49      | 1.35    |         |

## Rajasthan

**Table:1 Combined Financial Position of SPSUs**

| S.No. | Particulars               | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01  | 2001-02  |
|-------|---------------------------|-----------|-----------|-----------|---------|-----------|----------|----------|
| 1     | No. of PSUs               | 23        | 23        | 23        | 24      | 24        | 28       | 28       |
| 2     | Total Share Capital       | 1379      | 1500.89   | 2251.04   | 2255.6  | 2275.85   | 2267.73  | 3398.03  |
| 3     | Total Loans               | 4975.86   | 5626.6    | 6253.45   | 7311.66 | 8571.84   | 9094.17  | 8413.22  |
| 4     | Capital Employed          | 5394.89   | 7190.09   | 8621.44   | 9583.78 | 10971.83  | 12785.47 | 11693.49 |
| 5     | Net Worth (4-3)           | 419.03    | 1563.49   | 2367.99   | 2272.12 | 2399.99   | 3691.3   | 3280.27  |
| 6     | Total Subsidies           | 252.64    | 465.88    | 275.47    | 297.58  | 473.56    | 13.76    | 9.11     |
| 7     | Accumulated Profit/Losses | -517.27   | -403.36   | -327.3    | -270.6  | -254.21   | -317.87  | -315.38  |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| S.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02  |
|-------|--|-----------|-----------|-----------|---------|-----------|---------|----------|
| 1     | State Govt. Equity                         | 1342.35   | 1461.01   | 2191.22   | 2195.66 | 2206.71   | 2207.79 | 2570.99  |
| 2     | State Debt Outstanding                     | 1154.80   | 1305.83   | 1451.31   | 1696.90 | 1881.63   | 1905.88 | 1763.17  |
| 3     | State Investment in PSUs (1+2)             | 2497.16   | 2766.83   | 3642.53   | 3892.56 | 4088.34   | 4113.67 | 4334.16  |
| 4     | Outstanding Guarantees(FA)                 | 2024.27   | 2806.11   | 3940.05   | 4886.16 | 6360.26   | 4748.10 | 7729.42  |
| 5     | Total Exposure of the State (3+4)          | 4521.43   | 5572.94   | 7582.58   | 8778.72 | 10448.60  | 8861.77 | 12063.58 |
| 6     | Interest Payments by the state             | 1233.78   | 719.2     | 1896.67   | 2242.92 | 2825.21   | 3339.26 | 3912.99  |
| 7     | Liabilities of the State                   | 12191     | 14625     | 16430     | 21108   | 26683     | 30641   | 35390    |
| 8     | Interest received by state govt from SPSUs | 192.64    | 324.21    | 261.98    | 196.34  | 220.89    | 220.89  | 220.89   |
| 9     | Dividend received by state govt from SPSUs | 5.43      | 5.59      | 6.49      | 6.54    | 4.64      | 6.24    | 7.04     |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| S.I.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|---------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1       | Increase/Decrease in Share Capital                        |           | 118.65    | 730.22    | 4.44    | 11.05     | 1.08    | 363.20  |
| 2       | Increase/Decrease in Loan                                 | 151.02    | 145.48    | 245.59    | 184.73  | 24.25     | -142.71 |         |
| 3       | Subsidies and Grants                                      | 465.88    | 275.47    | 297.59    | 473.57  | 12.51     | 7.61    |         |
| 4       | Waiver of Dues  | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    |         |
| 5       | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 735.56    | 1151.17   | 547.62    | 669.35  | 37.84     | 228.10  |         |
| 6       | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.004     | 0.003     | 0.003     | 0.002   | 0.003     | 0.003   |         |
| 7       | Average Cost of Borrowing (2.6/2.7)                       | 0.05      | 0.12      | 0.12      | 0.12    | 0.12      | 0.12    |         |
| 8       | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 72.78     | 261.17    | 255.84    | 256.26  | 250.98    | 297.67  |         |
| 9       | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.25      | 0.18      | 0.12      | 0.12    | 0.12      | 0.13    |         |
| 10      | Cost of Financing Debt Investment [(7-9)*2.2]             | -254.17   | -84.70    | 6.44      | 1.58    | 1.15      | -11.92  |         |
| 11      | Total Cost of Financing (8+10)                            | -181.39   | 176.46    | 262.29    | 257.84  | 252.13    | 285.75  |         |
| 12      | Total Impact on State Finances (5+11)                     | 554.17    | 1327.63   | 809.91    | 927.19  | 289.97    | 513.86  |         |
| 13      | Guarantees During   | 781.84    | 1133.94   | 946.11    | 1474.10 | -1612.16  | 2981.32 |         |
| 14      | Gross Fiscal Impact on State Finances:1 (12+13)           | 1336.01   | 2461.57   | 1756.02   | 2401.29 | -1322.19  | 3495.18 |         |
| 15      | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 3360.28   | 5267.68   | 5696.07   | 7287.45 | 5038.07   | 8243.28 |         |
| 16      | Tax Revenue of State(TRS)                                 | 3123.80   | 3610.60   | 3939.40   | 4530.90 | 5300.00   | 5759.10 |         |
| 17      | FIDAO(5)/TRS(16)  | 0.24      | 0.32      | 0.14      | 0.15    | 0.01      | 0.04    |         |
| 18      | TISF(12)/TRS(16)  | 0.18      | 0.37      | 0.21      | 0.20    | 0.05      | 0.09    |         |
| 19      | GFSF:1(14)/TRS(16)  | 0.43      | 0.68      | 0.45      | 0.53    | -0.25     | 0.61    |         |
| 20      | GFSF:2(15)/TRS(16)  | 1.08      | 1.46      | 1.45      | 1.61    | 0.95      | 1.43    |         |

## Sikkim

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | No. of PSUs             | 9         | 9         | 9         | 9       | 10        | 11      | 11      |
| 2      | Total Share Capital     | 26.3      | 31.34     | 34.13     | 36.92   | 39.71     | 50.85   | 57.38   |
| 3      | Total Loans             | 2.38      | 2.38      | 2.38      | 2.39    | 2.39      | 2.39    | 2.39    |
| 4      | Capital Employed        | 82.52     | 79.43     | 84.65     | 78.565  | 72.48     | 155.77  | 239.06  |
| 5      | Net Worth (4-3)         | 80.14     | 77.05     | 82.27     | 76.18   | 70.09     | 153.38  | 236.67  |
| 6      | Total subsidies         |           |           |           |         |           |         |         |
| 7      | Accumulated Profit/Loss |           |           |           |         |           | -25.18  | -28.7   |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 21.09     | 25.13     | 27.37     | 29.61   | 31.85     | 40.38   | 45.83   |
| 2      | State Debt Outstanding                     | 2.38      | 2.38      | 2.38      | 2.39    | 2.39      | 2.39    | 2.87    |
| 3      | State Investment in PSUs (1+2)             | 23.47     | 27.51     | 29.75     | 31.99   | 34.24     | 42.77   | 48.7    |
| 4      | Outstanding Guarantees (CAG)               |           |           |           |         |           |         | 73.07   |
| 5      | Total Exposure of the State (3+4)          | 23.47     | 27.51     | 29.75     | 31.99   | 34.24     | 42.77   | 121.77  |
| 6      | Interest Payments by the state             | 29        | 32.98     | 40.94     | 52.47   | 67.92     | 78.67   | 83.46   |
| 7      | Liabilities of the State                   | 276       | 313       | 357       | 505     | 677       | 731     | 786     |
| 8      | Interest received by state govt from SPSUs | 0.03      | 0.03      | 0.03      | 0.03    | 0.25      | 0.12    | 0.12    |
| 9      | Dividend received by state govt from SPSUs | 0.2       | 1.38      | 1.59      | 1.23    | 0.72      | 0.01    | 0.01    |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | Increase/Decrease in Share Capital                        |           | 4.04      | 2.24      | 2.24    | 2.24      | 8.53    | 5.45    |
| 2      | Increase/Decrease in Loan                                 | 0.000     | 0.000     | 0.005     | 0.005   | 0.000     | 0.000   | 0.480   |
| 3      | Subsidies and Grants                                      | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 4      | Waiver of Dues  | 0         | 0         | 0         | 0       | 0         | 0       | 0       |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 4.04      | 2.24      | 2.24      | 2.24    | 8.53      | 5.93    |         |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.0549    | 0.0581    | 0.0415    | 0.0226  | 0.0002    | 0.0002  |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.11      | 0.12      | 0.12      | 0.11    | 0.11      | 0.11    |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 1.43      | 1.76      | 2.37      | 2.94    | 4.50      | 5.03    |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.01      | 0.01      | 0.01      | 0.10    | 0.05      | 0.04    |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | 0.24      | 0.26      | 0.26      | 0.02    | 0.15      | 0.20    |         |
| 11     | Total Cost of Financing (8+10)                            | 1.67      | 2.02      | 2.63      | 2.96    | 4.65      | 5.23    |         |
| 12     | Total Impact on State Finances (5+11)                     | 5.71      | 4.25      | 4.88      | 5.21    | 13.18     | 11.16   |         |
| 13     | Guarantees During   | 0.00      | 0.00      | 0.00      | 0.00    | 0.00      | 0.00    | 73.07   |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 5.71      | 4.25      | 4.88      | 5.21    | 13.18     | 84.23   |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 5.71      | 4.25      | 4.88      | 5.21    | 13.18     | 84.23   |         |
| 16     | Tax Revenue of State(TRS)                                 | 21.70     | 27.40     | 28.40     | 31.20   | 65.80     | 62.70   |         |
| 17     | FIDAO(5)/TRS(16)  | 0.19      | 0.08      | 0.08      | 0.07    | 0.13      | 0.09    |         |
| 18     | TISF(12)/TRS(16)  | 0.26      | 0.16      | 0.17      | 0.17    | 0.20      | 0.18    |         |
| 19     | GFISF:1(14)/TRS(16)                                       | 0.26      | 0.16      | 0.17      | 0.17    | 0.20      | 1.34    |         |
| 20     | GFISF:2(15)/TRS(16)                                       | 0.26      | 0.16      | 0.17      | 0.17    | 0.20      | 1.34    |         |

## Tamil Nadu

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUs             | 82        | 83        | 83        | 84       | 84        | 82       | 82       |
| 2      | Total Share Capital     | 1035.96   | 1903.83   | 2253.13   | 2431.11  | 1819.22   | 1751.83  | 1849.21  |
| 3      | Total Loans             | 3605.77   | 3575.13   | 3788.97   | 8274.7   | 8338.58   | 7991.66  | 8868.71  |
| 4      | Capital Employed        | 10864.16  | 12070.42  | 11267.59  | 13917.67 | 14910.23  | 16869.72 | 17347.66 |
| 5      | Net Worth (4-3)         | 7258.39   | 8495.29   | 7478.62   | 5642.97  | 6571.65   | 8878.06  | 8478.95  |
| 6      | Total subsidies         | 907.85    | 1196.08   | 1100.13   | 940.03   | 1092.09   | 2047.75  | 1816.4   |
| 7      | Accumulated Profit/Loss | 1047.49   | 1117.12   | 1205.42   | 738.33   | 676.33    | 967.49   | 570.45   |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 | 2001-02 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|---------|
| 1      | State Govt. Equity                         | 963.32    | 1418.81   | 1862.08   | 2295.77 | 1683.01   | 1615.06 | 1712.94 |
| 2      | State Debt Outstanding                     | 479.74    | 475.66    | 504.11    | 1100.93 | 777.79    | 720.49  | 605.15  |
| 3      | State Investment in PSUs (1+2)             | 1443.06   | 1894.48   | 2366.19   | 3396.7  | 2460.8    | 2335.55 | 2318.09 |
| 4      | Outstanding Guarantees (FA)                | 2757.45   | 2973.81   | 3279.24   | 3798.47 | 4285.52   | 5581.43 | 6292.07 |
| 5      | Total Exposure of the State (3+4)          | 4200.51   | 4868.29   | 5645.43   | 7195.17 | 6746.32   | 7916.98 | 8610.16 |
| 6      | Interest Payments by the state             | 1475.63   | 1475.63   | 1763.35   | 2121.85 | 2711.47   | 3123.79 | 3559.88 |
| 7      | Liabilities of the State                   | 12552     | 14183     | 16282     | 19582   | 23838     | 28686   | 33308   |
| 8      | Interest received by state govt from SPSUs | 127.93    | 143.19    | 284.3     | 134.16  | 105.32    | 138.97  | 236.08  |
| 9      | Dividend received by state govt from SPSUs | 25.77     | 20.2      | 11.59     | 20.28   | 40.13     | 34.53   | 32.16   |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02 |
|--------|---|-----------|-----------|-----------|----------|-----------|----------|---------|
| 1      | Increase/Decrease in Share Capital                        | 455.50    | 443.27    | 433.69    | -612.76  | -67.95    | 97.88    |         |
| 2      | Increase/Decrease in Loan                                 | -4.08     | 28.45     | 596.82    | -323.14  | -57.30    | -115.34  |         |
| 3      | Subsidies and Grants                                      | 1756.47   | 1331.90   | 901.90    | 1068.38  | 1955.74   | 1775.06  |         |
| 4      | Waiver of Dues  | 9.83      | 1.63      | 0.00      | 0.00     | 0.00      | 0.00     |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 2217.72   | 1805.25   | 1932.41   | 132.48   | 1830.49   | 1757.60  |         |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         | 0.01      | 0.01      | 0.01      | 0.02     | 0.02      | 0.02     |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.11      | 0.12      | 0.12      | 0.12     | 0.12      | 0.11     |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 136.42    | 203.97    | 251.37    | 170.07   | 157.58    | 164.56   |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.30      | 0.56      | 0.12      | 0.14     | 0.19      | 0.39     |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | -90.68    | -225.94   | -3.89     | -8.18    | -53.27    | -166.58  |         |
| 11     | Total Cost of Financing (8+10)                            | 45.74     | -21.97    | 247.48    | 161.89   | 104.31    | -2.02    |         |
| 12     | Total Impact on State Finances (5+11)                     | 2263.46   | 1783.27   | 2179.89   | 294.37   | 1934.80   | 1755.58  |         |
| 13     | Guarantees During   | 216.36    | 305.43    | 519.23    | 487.05   | 1295.91   | 710.64   |         |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 2479.82   | 2088.70   | 2699.12   | 781.42   | 3230.71   | 2466.22  |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 5237.27   | 5062.51   | 5978.36   | 4579.89  | 7516.23   | 8047.65  |         |
| 16     | Tax Revenue of State(TRS)                                 | 7983.50   | 8685.60   | 9625.30   | 10918.90 | 12282.30  | 12974.80 |         |
| 17     | FIDAO(5)/TRS(16)  | 0.28      | 0.21      | 0.20      | 0.01     | 0.15      | 0.14     |         |
| 18     | TISF(12)/TRS(16)  | 0.28      | 0.21      | 0.23      | 0.03     | 0.16      | 0.14     |         |
| 19     | GFISF:1(14)/TRS(16)                                       | 0.31      | 0.24      | 0.28      | 0.07     | 0.26      | 0.19     |         |
| 20     | GFISF:2(15)/TRS(16)                                       | 0.66      | 0.58      | 0.62      | 0.42     | 0.61      | 0.62     |         |

## Tripura

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 |
|--------|-------------------------|-----------|-----------|-----------|---------|-----------|---------|
| 1      | No. of PSUs             | 10        | 10        | 10        | 10      | 10        | 10      |
| 2      | Total Share Capital     | 119.19    | 121.55    | 134.68    | 146.02  | 162.13    | 182.57  |
| 3      | Total Loans             | 13.66     | 13.93     | 15.43     | 18.9    | 19.86     | 15.3    |
| 4      | Capital Employed        | 20.47     | 26.77     | 26.63     | 22.65   | 18.67     | 23.1    |
| 5      | Net Worth (4-3)         | 6.81      | 12.84     | 11.20     | 3.75    | -1.19     | 7.8     |
| 6      | Total subsidies         | 0         | 0         | 0.19      | 0.12    | 0.26      | 0.35    |
| 7      | Accumulated Profit/Loss | -26.27    | -31.63    | -31.86    | -62.14  | -92.42    | -95.48  |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 |
|--------|--|-----------|-----------|-----------|---------|-----------|---------|
| 1      | State Govt. Equity                         | 114.70    | 116.97    | 129.60    | 140.51  | 171.18    | 156.02  |
| 2      | State Debt Outstanding                     | 1.77      | 1.81      | 2.01      | 2.46    | 2.58      | 2.58    |
| 3      | State Investment in PSUs (1+2)             | 132.85    | 135.48    | 150.11    | 164.92  | 181.99    | 197.87  |
| 4      | Outstanding Guarantees (FA)                | 15.12     | 14.64     | 14.14     | 16.34   | 12.8      | 2.8     |
| 5      | Total Exposure of the State (3+4)          | 147.97    | 150.12    | 164.25    | 181.26  | 194.79    | 200.67  |
| 6      | Interest Payments by the State             | 110.21    | 110.21    | 119.96    | 140.58  | 185.21    | 226.03  |
| 7      | Liabilities of the State                   | 850       | 976       | 1125      | 1389    | 1780      | 2210    |
| 8      | Interest Received by State Govt from SPSUs | 0.04      | 0.21      | 0.38      | 0.19    | 0.89      | 0.26    |
| 9      | Dividend Received by State Govt from SPSUs | 0         | 0         | 0         | 0       | 0         | 0       |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99 | 1999-2000 | 2000-01 |
|--------|---|-----------|-----------|-----------|---------|-----------|---------|
| 1      | Increase/Decrease in Share Capital                        |           | 2.36      | 13.13     | 11.34   | 16.11     | 20.44   |
| 2      | Increase/Decrease in Loan                                 |           | 0.27      | 1.50      | 3.47    | 0.96      | -4.56   |
| 3      | Subsidies and Grants                                      |           | 0         | 0.19      | 0.12    | 0         | 0       |
| 4      | Waiver of Dues  |           | 0         | 0         | 0       | 0         | 0       |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             |           | 2.63      | 14.83     | 14.93   | 17.07     | 15.88   |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)         |           | 0         | 0         | 0       | 0         | 0       |
| 7      | Average Cost of Borrowing (2.6/2.7)                       |           | 0.12      | 0.11      | 0.11    | 0.12      | 0.11    |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          |           | 14.67     | 15.38     | 16.33   | 18.95     | 20.68   |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) |           | 0.12      | 0.02      | 0.01    | 0.04      | 0.02    |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             |           | 0.06      | 1.38      | 1.92    | 1.43      | 1.47    |
| 11     | Total Cost of Financing (8+10)                            |           | 14.74     | 16.76     | 18.25   | 20.38     | 22.16   |
| 12     | Total Impact on State Finances (5+11)                     |           | 17.36     | 31.59     | 33.18   | 37.45     | 38.04   |
| 13     | Guarantees During   |           | -0.48     | -0.5      | 2.2     | -3.54     | -10     |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           |           | 16.88     | 31.09     | 35.38   | 33.91     | 28.04   |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          |           | 32.00     | 45.73     | 49.52   | 50.25     | 40.84   |
| 16     | Tax Revenue of State(TRS)                                 |           | 60.5      | 71.6      | 84.1    | 101.7     | 125.6   |
| 17     | FIDAO(5)/TRS(16)  |           | 0.04      | 0.21      | 0.18    | 0.17      | 0.13    |
| 18     | TISF(12)/TRS(16)  |           | 0.29      | 0.44      | 0.39    | 0.37      | 0.30    |
| 19     | GFISF-1(14)/TRS(16)                                       |           | 0.28      | 0.43      | 0.42    | 0.33      | 0.22    |
| 20     | GFISF-2(15)/TRS(16)                                       |           | 0.53      | 0.64      | 0.59    | 0.49      | 0.33    |

## Uttar Pradesh

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUs             | 101       | 101       | 105       | 105      | 106       | 91       | 91       |
| 2      | Total Share Capital     | 1984.68   | 2233.68   | 2272.66   | 2409.59  | 5198.84   | 8136.76  | 8985.88  |
| 3      | Total Loans             | 14791.05  | 16018.57  | 17639.56  | 18432.62 | 12114.19  | 7454.53  | 8201.06  |
| 4      | Capital Employed        | 14743.54  | 17504.34  | 12671.01  | 14125.87 | 7771.05   | 8329.28  | 14343.98 |
| 5      | Net Worth (4-3)         | -47.51    | 1485.77   | -4968.55  | -4306.75 | -4343.14  | 874.75   | 6142.92  |
| 6      | Total subsidies         |           | 221.2     | 835.8     | 218.68   | 486.86    | 56.2     | 174.23   |
| 7      | Accumulated Profit/Loss | -3004.63  | -3242.58  | -3218.93  | -3131.8  | -2913.07  | -3096.87 | -3824.3  |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 1442.89   | 1740.97   | 1790.11   | 1914.76  | 4626.94   | 7584.75  | 8452.22  |
| 2      | State Debt Outstanding                     | 10402.40  | 11265.70  | 12405.73  | 12963.48 | 619.77    | 2880.55  | 3036.69  |
| 3      | State Investment in PSUs (1+2)             | 11845.29  | 13006.67  | 14195.84  | 14878.24 | 5246.71   | 10465.3  | 11488.91 |
| 4      | Outstanding Guarantees                     | 1733.59   | 3279.15   | 3492.09   | 2508.74  | 1564.72   | 2624.47  | 2536.04  |
| 5      | Total Exposure of the State (3+4)          | 13578.88  | 16285.82  | 17687.93  | 17386.98 | 6811.43   | 13089.77 | 14024.95 |
| 6      | Interest Payments by the state             | 4061.03   | 4061.03   | 4689.34   | 5516.62  | 6553.08   | 7455.35  | 8913.33  |
| 7      | Liabilities of the State                   | 29976     | 34627     | 40007     | 48624    | 59969     | 66401    | 76451    |
| 8      | Interest received by state govt from SPSUs | 6.62      | 7.92      | 9.235     | 10.55    | 1         | 9.22     | 10.52    |
| 9      | Dividend received by state govt from SPSUs | 3.46      | 6.8       | 5.76      | 6.19     | 5.89      | 8.74     | 4.79     |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars   | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99   | 1999-2000 | 2000-01  | 2001-02 |
|--------|---|-----------|-----------|-----------|-----------|-----------|----------|---------|
| 1      | Increase/Decrease in Share Capital                        | 298.08    | 49.14     | 124.65    | 2712.18   | 2957.81   | 867.47   |         |
| 2      | Increase/Decrease in Loan                                 | 863.30    | 1140.03   | 557.75    | -12343.71 | 2260.78   | 156.14   |         |
| 3      | Subsidies and Grants                                      | 221.20    | 835.80    | 217.55    | 486.86    | 504.20    | 977.92   |         |
| 4      | Waiver of Dues  | 0.00      | 0.00      | 0.00      | 16.92     | 34.77     | 111.82   |         |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)             | 1382.58   | 2024.97   | 899.95    | -9127.75  | 5757.56   | 2113.35  |         |
| 6      | Rate of Return on Share Capital to Govt (2.92.1)          | 0.004     | 0.003     | 0.003     | 0.001     | 0.001     | 0.001    |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                      | 0.13      | 0.13      | 0.12      | 0.12      | 0.12      | 0.12     |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]          | 212.08    | 219.19    | 232.17    | 552.54    | 886.20    | 1049.97  |         |
| 9      | Effective Interest Rate Received by State Govt. (2.8/2.2) | 0.001     | 0.001     | 0.001     | 0.002     | 0.003     | 0.003    |         |
| 10     | Cost of Financing Debt Investment [(7-9)*2.2]             | 1408.43   | 1549.70   | 1603.21   | 73.80     | 330.66    | 368.43   |         |
| 11     | Total Cost of Financing (8+10)                            | 1620.51   | 1768.89   | 1835.38   | 626.34    | 1216.87   | 1418.40  |         |
| 12     | Total Impact on State Finances (5+11)                     | 3003.09   | 3793.86   | 2735.33   | -8501.41  | 6974.43   | 3531.75  |         |
| 13     | Guarantees During   | 1545.56   | 212.94    | -983.35   | -944.02   | 1059.75   | -88.43   |         |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)           | 4548.66   | 4006.80   | 1751.98   | -9445.43  | 8034.18   | 3443.32  |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)          | 6282.24   | 7285.95   | 5244.07   | -6936.69  | 9598.90   | 6067.79  |         |
| 16     | Tax Revenue of State(TRS)                                 | 6306.00   | 6998.00   | 7910.10   | 9400.90   | 11225.30  | 12407.70 |         |
| 17     | FIDAO(5)/TRS(16)  | 0.22      | 0.29      | 0.11      | -0.97     | 0.51      | 0.17     |         |
| 18     | TISF(12)/TRS(16)  | 0.48      | 0.54      | 0.35      | -0.90     | 0.62      | 0.28     |         |
| 19     | GFISF:1(14)/TRS(16)                                       | 0.72      | 0.57      | 0.22      | -1.00     | 0.71      | 0.28     |         |
| 20     | GFISF:2(15)/TRS(16)                                       | 1.00      | 1.04      | 0.66      | -0.74     | 0.85      | 0.49     |         |

## West Bengal

**Table:1 Combined Financial Position of SPSUs**

| Sl.No. | Particulars             | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|-------------------------|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | No. of PSUs             | 68        | 69        | 73        | 77       | 82        | 82       | 84       |
| 2      | Total Share Capital     | 3119.2    | 3072.76   | 3059.67   | 3227.34  | 3363.21   | 3494.28  | 4287.67  |
| 3      | Total Loans             | 4224.82   | 4459.21   | 5607.93   | 7405.63  | 10442.59  | 14793.78 | 18184.48 |
| 4      | Capital Employed        | 3736.33   | 6138.69   | 7325.64   | 7960.5   | 8437.67   | 10113.5  | 9696.67  |
| 5      | Net Worth (4-3)         | -488.49   | 1679.48   | 1717.71   | 554.87   | -2004.92  | -4680.28 | -8487.81 |
| 6      | Total subsidies         |           |           |           | 389.17   | 284.4     | 290.79   | 532.5    |
| 7      | Accumulated Profit/Loss | -1806     | -1754.77  | -2044.6   | -2404.45 | -4076.5   | -5141.53 | -7602.1  |

**Table:2 Total Committed Resources of State Govt. to SPSUs**

| Sl.No. | Particulars                                | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02  |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|----------|
| 1      | State Govt. Equity                         | 2782.61   | 2782.61   | 3024.58   | 3128.18  | 3249.62   | 3369.85  | 4158.85  |
| 2      | State Debt Outstanding                     | 2105.72   | 2856.49   | 3401.31   | 4491.65  | 4831.90   | 7635.90  | 8623.48  |
| 3      | State Investment in PSUs (1+2)             | 4888.33   | 5639.10   | 6425.90   | 7619.83  | 8081.52   | 11005.75 | 12782.33 |
| 4      | Outstanding Guarantees (FA)                | 2042.77   | 5435.56   | 4104.42   | 6441.82  | 9741.07   | 10565.25 | 7979.57  |
| 5      | Total Exposure of the State (3+4)          | 6931.10   | 11074.66  | 10530.32  | 14061.65 | 17822.59  | 21571.00 | 20761.90 |
| 6      | Interest Payments by the state             | 1940.33   | 1940.33   | 2410.02   | 2949.86  | 4169.02   | 5249.53  | 6747.41  |
| 7      | Liabilities of the State                   | 15399     | 18108     | 22041     | 28617    | 37007     | 47249    | 57351    |
| 8      | Interest received by state govt from SPSUs | 0.007     | 57.79     | 0.17      | 0.1      | 0.11      | 499.8    | 14.6     |
| 9      | Dividend received by state govt from SPSUs | 0.24      | 0.06      | 0.08      | 0.03     | 0.6       | 2.93     | 0.03     |

**Table:3 Outflow of Funds and Total Cost to the State Govt. of Sustaining the SPSUs**

| Sl.No. | Particulars  | 1995-1996 | 1996-1997 | 1997-1998 | 1998-99  | 1999-2000 | 2000-01  | 2001-02 |
|--------|--|-----------|-----------|-----------|----------|-----------|----------|---------|
| 1      | Increase/Decrease in Share Capital                       | 0.00      | 241.98    | 103.60    | 121.44   | 120.23    | 789.00   |         |
| 2      | Increase/Decrease in Loan                                |           | 750.77    | 544.82    | 1090.34  | 340.25    | 2804.00  | 987.58  |
| 3      | Subsidies and Grants                                     |           | 404.17    | 246.52    | 335.21   | 248.97    | 387.48   | 621.26  |
| 4      | Waiver of Dues   |           | 118.34    | 4.98      | 212.79   | 234.76    | 20.07    | 626.32  |
| 5      | Fiscal Impact Due to Annual Outflow (1+2+3+4)            |           | 1273.28   | 1038.30   | 1741.93  | 945.42    | 3331.78  | 3024.16 |
| 6      | Rate of Return on Share Capital to Govt (2.9/2.1)        | 0.00002   | 0.00003   | 0.00001   | 0.000018 | 0.000087  | 0.00001  |         |
| 7      | Average Cost of Borrowing (2.6/2.7*)                     | 0.12      | 0.12      | 0.12      | 0.13     | 0.12      | 0.13     |         |
| 8      | Opportunity Cost on Capital Invested [(7-6)*2.1]         | 322.21    | 363.03    | 364.28    | 412.29   | 416.98    | 536.52   |         |
| 9      | Effective Interest Rate Received by State Govt (2.8/2.2) | 0.020     | 0.000     | 0.000     | 0.000    | 0.0065    | 0.0002   |         |
| 10     | Cost of Financing Debt Investment [(8+10)]               | 273.04    | 408.17    | 523.01    | 613.82   | 451.70    | 1097.95  |         |
| 11     | Total Cost of Financing (8+10)                           | 595.25    | 771.20    | 887.29    | 1026.11  | 868.69    | 1634.46  |         |
| 12     | Total Impact on State Finances (5+11)                    | 1868.53   | 1809.50   | 2629.22   | 1971.53  | 4200.47   | 4658.62  |         |
| 13     | Guarantees During  | 3392.79   | -1331.14  | 2337.40   | 3299.25  | 824.18    | -2585.68 |         |
| 14     | Gross Fiscal Impact on State Finances:1 (12+13)          | 5261.32   | 478.36    | 4966.62   | 5270.78  | 5024.65   | 2072.94  |         |
| 15     | Gross Fiscal Impact on State Finances:2 (12+2.4)         | 7304.09   | 5913.92   | 9071.04   | 11712.60 | 14765.72  | 12638.19 |         |
| 16     | Tax Revenue of State(TRS)                                | 4258.90   | 4516.80   | 4774.50   | 5100.80  | 5917.60   | 7307.90  |         |
| 17     | FIDAO(5)/TRS(16)   | 0.30      | 0.23      | 0.36      | 0.19     | 0.56      | 0.41     |         |
| 18     | TISF(12)/TRS(16)   | 0.44      | 0.40      | 0.55      | 0.39     | 0.71      | 0.64     |         |
| 19     | GFISF:1(14)/TRS(16)                                      | 1.24      | 0.11      | 1.04      | 1.03     | 0.85      | 0.28     |         |
| 20     | GFISF:2(15)/TRS(16)                                      | 1.72      | 1.31      | 1.90      | 2.30     | 2.50      | 1.73     |         |