

**THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD,
NEW DELHI-110002**



**THE 59TH
ANNUAL REPORT
2012 - 2013**

**PRESENTED AT THE ANNUAL MEETING OF
THE GENERAL BODY ON OCTOBER 18, 2013**

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(As on 31.3.2013)

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Member-Secretary

Dr. T. Chatterjee
Director
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FROM THE DIRECTOR

The Year 2012-2013 was marked by the demise of the Director IIPA Dr. Rakesh Hooja in September 2012. Shri U.C. Agarwal, former CVC, was appointed as Director to steer the administration and the academic affairs of the Institute in the interim period before selection and joining of the undersigned as the Director. I feel privileged to present the Annual Report for the year 2012-13 as under:

IIPA continued to conduct training courses and undertake research projects for the Central Government Departments/ Ministries which include Department of Personnel and Training, Ministry of Urban Development, Ministry of Consumer Affairs, Department of Science and Technology, Ministry of Housing and Urban Poverty Alleviation, Ministry of External Affairs, Ministry of Environment and Forests, Ministry of Information Technology and also for the Dr. Ambedkar Foundation under the Ministry of Social Justice and Empowerment.

In this endeavour the Institute conducted 88 skill development courses in which 3,941 participants including trainees from foreign countries received training which fetched a revenue of Rs. 286.05 lakh. The in-house faculty completed 20 research studies for various Central ministries and state governments which added an amount of Rs. 60.5 lakh to the coffer of IIPA although in some of these cases the full payment would be received only in 2013-14. These receivables are being pursued constantly.

Our faculty members in addition to conducting training, research have authored publications and seminar papers, and continued to advise various ministries through lectures, presentations and membership in policy and advisory forums of the government.

The recommendations of the APPPA Review Committee were incorporated to the extent feasible during the period April-June 2012 for the 38th APPPA which commenced on July 1, 2012. An important recommendation, i.e. to extend the programme by one additional month to the existing nine months totalling it to a 10 month course, mainly to give an extra month to the candidates for their dissertation work, was approved by the DoPT for implementation from the year 2013-14 i.e., with commencement of the 39th APPPA on July 1, 2013.

On the publication front, there have been new additions in the literature on various and diverse aspects of public administration.

As regards infrastructure development, the Institute has completed the first phase of the renovation of library, which has brought appreciations to the Institute. Members would have noted and benefited from our renovated library reading rooms. Similarly, we continue to upgrade and modernise the classrooms to provide better learning environment and facilities. The hostel rooms also have been taken up for renovation in phases each year for which we have availed the expert services of CPWD in executing the works. These are being constantly monitored and reviewed at senior level at the Institute and also executing agency viz., CPWD,

Although it pertains to the activity of the year 2013-14, I feel it pertinent to bring to the notice of the Members that on suggestion of DoPT in July 2012, IIPA has now prepared its first annual action plan with a SWOT analysis detailing the main thrust of training, research, publication. It has also prepared a Diamond Jubilee commemoration plan as it is completing 60th year of its establishment in March 2014 in which some activities for the development of the academics and also infrastructure have been envisaged. This plan would guide the minimum programme that the Institute will pursue from the year 2013-14.

Regarding finances, I am pleased to bring to the notice of the Members that the long standing requirement of presenting the Annual Accounts of the Institute on the principles of Accrual Accounting from the traditionally followed cash based accounting has been accomplished and the Annual Accounts for the year 2012-13 is presented to you in the new format of Accrual Accounting. A highlight of the financial position for the year 2012-13 is contained in the main portion of the report while audited accounts and balance sheet

is separately included in the body of the report for which approval of this General Body will be sought under separate agenda item.

To conclude, the Institute conveys its gratitude to the DoPT and other Ministries at the Centre and states, and to all other agencies for their continued support, for the training research, workshops and seminars and other activities at IIPA which commensurate with the Government's objectives to continuously upgrade the knowledge base and improve quality of service. We place on record our deep gratitude and appreciation for the constant and unstinted guidance and support provided by the Honorary Treasurer, Chairman, Standing Committee, Chairman IIPA, all the Members of the Standing Committee and Executive Council, Academic Committee and other committees.

The Institute also thanks all the office-bearers of Regional and Local Branches, faculty members, officers and staff of the Institute for their sincere effort for the overall development of the Institute. We are grateful to all those within and outside IIPA who have assisted us and contributed to the success of our activities and efforts during 2012-13 and look forward to more of the same.

(Tishyarakshit Chatterjee)
Director
August, 2013.

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REPORT ON THE ACTIVITIES OF THE INSTITUTE (2012-2013)

AN OVERVIEW

This Report of the Indian Institute of Public Administration pertains to the year 2012-2013. The Institute undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by the governments, national organisations and international agencies. It also offers advisory services in operational areas to the government and public sector enterprises. Besides, it conducts a large number of training programmes on various aspects and facets of the study and practice of public administration and management. It also publishes and disseminates literature on public administration including journals.

The Report presents the activities of the Institute under the following four major heads:

- Training
- Research Activities
- Disseminations
- Associational and Outreach Activities.

Besides, the Report includes information about the:

- Institute's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases, etc.
- Activity Reports of various Committees and Centres of IIPA
- Academic Activities of Faculty
- Administrative and Personnel Matters.

TRAINING/EDUCATIONAL PROGRAMMES

The Institute organised a large number of training programmes which broadly fall into the following categories:

1. **Long-term Programmes:** Thirty-eight week Advanced Professional Programme in Public Administration (APPPA) for senior officers which is conducted for the Training Division

of the Department of Personnel and Training, Government of India.

2. **Sponsored Programmes:** Mainly those sponsored by: (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs, and (e) other Ministries/ Departments, Public Sector Undertakings, etc. and;
3. **Fee-based Programmes:** Designed and offered by the Institute at the behest of user organization as well as at its own initiative.

38th Advanced Professional Programme in Public Administration

The 38th Advanced Professional Programme in Public Administration (APPPA) was conducted by the Indian Institute of Public Administration (IIPA) from July 2, 2012 to March 31, 2013. Forty officers from All India, Central and Defence Services participated in the programme.

Inaugural Session

The programme was inaugurated on July 2, 2012 by Shri Ajit Kumar Seth, Cabinet Secretary, Govt. Shri Pradeep Kumar Misra, Secretary, DoPT, Govt. was the guest of honour. Shri T.N. Chaturvedi, Chairman, IIPA presided over the function. In his inaugural address the Cabinet Secretary emphasised the importance of training for greater effectiveness of the civil services and for more responsive administration.

Aim

The aim of the programme was to provide an opportunity to the participants to develop a broader perspective and contribute to better governance. It sought to develop attitudes that enhance efficiency, service orientation towards citizens and to strengthen leadership qualities in the services.

Programme Objectives

The objectives of the programme were to enable the participants to:

- Understand basic concepts of the social sciences and important issues of Public Administration and Governance in India;
- Analyse the factors that impact the formulation and application of policies and modalities thereof;
- Apply relevant techniques from the social sciences and policy and project analysis in their professional tasks;
- Adopt a framework for administrative reforms and efficiency;
- Apply analytical skills in decision-making;
- Improve implementation of government programmes; and
- Function as proficient and citizen-oriented administrator-managers.

Academic Modules

The first half of the APPPA programme, covering about the first five months, were devoted to the study of fundamentals and current developments in the fields of social, administrative, developmental and management sciences. This was further divided into three modules, or sets of streams. The first module (A.I) covered basic concepts, theories, techniques and skills in the areas of Public Administration, Political Issues, Economics for Public Policy, Quantitative Techniques and Guidelines for Research Proposal and Dissertation Writing.

The second set of streams (A.II), addressed the core issues in administration. This included Management of Human Resources, Management of Public Finances, E-Governance and Administrative Law. The participants also had a choice of one elective from a group of five (E.I), which offered specialisation in any one area of administration. The five elective streams included Service Law, Project Management, Human Resource Development, Consumer Protection & Welfare, and Development Studies and Advanced Public Policy.

The third set of academic streams (A.III) were focussed on the Administrative Environment

and included current national and global developments in the fields of Economics, Institutions of Governance, Society and Ideas, as well as Technology and Environment. The participants were required to opt for one elective, out of five offered (E.II) which allowed specialisation in areas of Poverty, Social Sector, Human Rights and Security, Governance of Natural Resources and Disaster Management, and International Relations and Organizations.

Rural Field Study

The purpose was to expose and sensitise the participants to : (i) the socio-economic conditions prevailing in rural areas, and (ii) undertake quick appraisal of rural development programmes in the selected villages. The villages were selected from the following states/districts.

1. Karnal (Haryana)
2. Medak (Andhra Pradesh)
3. Yavatmal (Maharashtra)
4. East Khasi Hills (Meghalaya)
5. Mysore (Karnataka)

Urban Field Study

It provided an opportunity to the participants to examine urban development problems and the challenges in the management of basic urban services such as supply of drinking water, garbage disposal and drainage, etc. the following four cities were studied by the trainee officers.

1. Pune (Maharashtra)
2. Ahmedabad (Gujarat)
3. Jodhpur (Rajasthan)
4. Delhi

Foreign Study Tour

The stream was organised with a view to exposing the participants to the best administrative practices in foreign countries covering both developing and developed economies and drawing lessons from the first hand experience and interactions. The participants were divided into two groups of equal size and visited the following countries for study purposes.

1. South Africa and France (Group I)

2. Israel and Spain (Group II)

During the 38th APPPA a number of other visits, study tours and outside lectures benefitted the participants. These include:

Other Visits/Events

1. Visit to the 15th Core of the Indian Army, Srinagar and border areas of Kashmir.
2. Lecture by Aung San Suu Kyi in Vigyan Bhawan.
3. Panel discussion at FICCI, featuring Prof. Robert J. Shiller (Yale University), Mr. Nandan Nilekani, (Chairman UID), Lord Meghnad Desai (Prof. Emeritus, London School of Economics), Prof. Abhijit Sen (Member, Planning Commission of India) and Mr. Onno Ruhl (Country Director—India, World Bank).
4. Central Bureau of Investigation Headquarters, New Delhi.
5. Integral Coach Factory, Kapurthala (Punjab)
6. Indian Institute of Corporate Affairs (Manesar, Gurgaon)
7. Institute for Defence Studies and Analysis, New Delhi.
8. Parliament of India.

Interaction with foreign delegations

The participants of the 38th APPPA also benefited from interactions with the two foreign delegations.

1. Interaction with a delegation of the American Society for Public Administration (ASPA).
2. Interaction with Canadian Delegation headed by the Clerk of the Privy Council and Secretary to the Cabinet. Other members of the delegation included the Canadian High Commissioner to India.

In addition to faculty from IIPA, eminent academicians and professional experts from various educational institutions, government, NGOs and private sector organizations were invited to interact with the participants.

Convocation Function

The Convocation of 38th APPPA was held on March 31, 2013. Shri T.N. Chaturvedi, Chairman of IIPA, delivered the convocation address. Congratulating the participants on their success, Shri Chaturvedi hoped that they would work to help manage the enterprise of turning this country around. He called upon the participants to apply the relevant theoretical concepts of the social sciences and modern management to real life administrative situations and enrich their varied experiences. Earlier, Shri U.C. Agarwal, Director of IIPA, gave the welcome address. Prof. Pranab Banerji, Programme Director, presented a resume of the programme detailing its concepts.

Successful candidates in the APPPA programme who have Master's degrees in social science from recognised universities would also be eligible to enroll for Ph. D. programme of Panjab University for which IIPA is recognised as a study centre. The Prof. V.K.N. Menon prize was awarded to Brig. T.S.Narayanan for securing first position. Second prize went to Brig. Jacob Tharakan Chacko and the third went to Ms. Meenakshi Negi. The Director's Special prize was awarded to Shri Arun Singhal, while Ms. Niva Singh got the Best Dissertation prize (sponsored by APPPA Alumni Association. Smt. Kusumtai S.B. Chavan memorial prize for the Best Woman Participant was bagged by Ms. Leena Nandan; and Brig. Sunil Kumar got the Bhupendra Hooja Award for Co-curricular and Extra-curricular activities during APPPA.

Prof. Pranab Banerji and Prof. Rakesh Gupta were the Programme Directors and Dr. Girish Kumar and Dr. Sujit Kumar Pruseth were the Programme Co-Directors.

Other Training Programmes

Apart from the long-term APPPA programme, the Institute organised 87 other training programmes and training workshops during 2012-13. The break-up including course fee is as follows:

Courses	No. of Programmes	No. of Participants	Course Fee in Rupees
a) Department of Personnel & Training	8	132	665000
b) Department of Science & Technology	7	138	9881316
c) Ministry of Consumer Affairs	29	2418	600000
d) Ministry of Urban Development	7	198	1022750
e) Centre for Social Welfare Admn.(CSWA)	1	90	182000
f) Sponsored by other Ministries/Departments	13	277	9329986
g) Internal Programme	1	25	-
International Programmes			
a) Nepal	3	75	5835920
b) Afghanistan	8	123	15229053
c) Bangladesh	7	329	1200000
d) Ministry of Overseas Indian Affairs (Know-India Programme)	2	69	400000
e) SMG-IIPA	1	27	275000
Total	87	3901	44621025

Thus total number of courses conducted was 88 including APPPA. In all, 3941 officers were trained during the year including the 40 participants of APPPA. The details of the training programmes are given at [Annexure-F.2](#).

RESEARCH STUDIES/PROJECTS

During the year, the Institute completed the following 18 research studies details of which are given at [Annexures F. 1\(A\) and F. 1\(B\)](#)

Research Studies Completed

1. Evaluation Study of Impact of Public Service Guarantee Act Madhya Pradesh by Prof. Sushma Yadav

The Madhya Pradesh State Government had sponsored the above mentioned project to the Institute. A research team from IIPA visited certain randomly selected cities and district and Tehsil headquarters in the state of Madhya Pradesh for looking into the functioning and impact of the Public Service Guarantee Act in February, 2012

and submitted its report in April 2012. The team interacted with state government officials of different levels as also with the stakeholders and public at large. The Act '**Madhya Pradesh Loksewaon Ke Pradan Ki Guarantee Adhiniyum 2010**' came into effect from 25th September 2010. Initially 26 services of 9 departments were notified. By the time of the study, 52 services of 16 departments had been notified and 87 lakh applications had been disposed of. More than 99% applications were accepted and service provided in prescribed time limit. It is worth mentioning that the public authorities responsible for delivery and supervision have responded positively to close monitoring and repeated emphasis on implementation. There was visible palpable apprehension as well as motivation generated by the seriousness at the highest level and the same was reflected during our talks with officials at almost all levels. This is also to put on record that implementation of the recommendations of the Institute to improve the working of the Act, the Madhya Pradesh Government received a U.N. Award.

2. Study of the Delhi Right of Citizen to Time Bound Delivery of Services (E-SLA) sponsored by Government of National Capital Territory of Delhi (GNCTD) by Prof. Sushma Yadav

With an intent to study the efforts of the Government of NCT of Delhi to ensure effective and timely delivery of services to its citizens through its time-bound service delivery act, a research team from IIPA visited certain randomly selected offices and locales in the state of Delhi for looking into the functioning and impact of “**The Delhi Right of Citizen to Time Bound Delivery of Services (E-SLA)**” in September, 2012. Using a multi-disciplinary approach and an appropriate methodology, the study has been able to generate new understanding and data to assess the impact of the right to service act in Delhi. The team interacted with state government officials working at different levels as also with other stakeholders and public at large. The team also went through the studies conducted by the IIPA and also by some other organisations of similar initiatives as well as the latest documents/ data of the implementing agencies provided by the State Government. Through the study, significant insights have been developed relating to perceptions of common men and designated officers, challenges faced by them and way forward towards including more services in this act for a more accountable, efficient, transparent and responsive system.

3. Member, UN Women Stakeholder Group for Evaluation of the UN Women’s Work on Gender Responsive Budgeting by Prof. Aasha Kapur Mehta

The UN Women Gender Responsive Budgeting programme in India was selected for evaluation as per the UN Women’s Evaluation Policy and Management Results Framework. UN Women put a call out for proposals for the evaluation of its GRB programme and following a technical and financial review of the proposals received, FSG Social Impact, a non-profit consulting firm, was selected to conduct the GRB evaluation. We were asked to be part of a three member Evaluation Stakeholder Group that was constituted to guide the activities of the GRB evaluation team.

The task required participation in occasional brainstorming workshops as well as reviewing and

commenting on draft evaluation reports prepared by the evaluation team over a three month period. The task was completed as scheduled.

4. Reviewing Flagship Programmes from a Gender Lens: ICDS by Prof. Aasha Kapur Mehta

While inaugurating the Consultation on “Pooling Knowledge on Gender and Planning” organised jointly by UN Women and the Planning Commission on 6-7th September 2011, the Deputy Chairman, Dr. Montek Singh Ahluwalia invited suggestions for the Twelfth Plan regarding how existing flagship schemes could work better from a gender perspective. UN Women supported the review of five flagship programmes/ schemes, one of which was on Integrated Child Development Services (ICDS). The review process included a one day Workshop with experts currently working on ICDS, followed by the preparation of a policy brief that highlighted key recommendations to strengthen the implementation of the ICDS. Hence a Workshop on Reviewing Flagship Programmes from a Gender Lens: ICDS was organised at IIPA in collaboration with UN Women on 29th February, 2012. The Policy Brief co-authored by Aasha Kapur Mehta, Sanjay Pratap and Akhtar Ali entitled “Reviewing Flagship Programmes from a Gender Lens: ICDS” was released at a National Seminar organised by UN Women and NMEW on 18th December 2012.

This policy brief outlines key policy recommendations to address critical shortcomings in delivery of services and identifies gender concerns in the ICDS Scheme. It challenges the assumption that schemes meant largely for women and children are inherently gender responsive and need no scrutiny from a gender perspective.

5. Assessment of Wastage of Food and Ostentatious Behaviour during Social Gatherings (Marriages/Parties/Meetings etc.) in NCR Delhi by Prof. Suresh Misra, Dr. Sapna Chadah and Dr. Mamta Pathania

Prof. K.V. Thomas, Hon'ble Minister of Food and Civil Supplies, Gol raised his concern about the tons of food which is being wasted at social gatherings across the country each day which has given way to a new debate of the wasteful display of food and spending which seems to be a criminal waste in the country like India where millions of poor people are facing extreme shortages of food and are bound to

live with chronic starvation and malnutrition. In this background the Centre for Consumer Studies was sanctioned a study on “**Assessment of Wastage of Food and Ostentatious Behaviour during Social Gatherings (Marriages/Parties/Meetings, etc.) in National Capital Region Delhi**”. The objectives of the present study were: to assess the amount of food wasted in social gatherings like marriages, parties, etc.; to find out the attitudes and behaviour of the individuals that might be related to food wastage; to assess the socio-demographics and economic impact of the food wastage during social functions; and to suggest policy guidelines to minimize the food wastage in social gatherings. Five cities of NCR region, namely; Delhi, Ghaziabad, Noida, Gurgaon and Faridabad constituted the sample areas of the study. For this study, the stakeholders approached were: Head of the Households; Tent houses and Caterers; Wedding Planners/Event Managers; Food/Sanitary Inspectors; Banquet Hall/Barat Ghars; Institutions which frequently organise functions; Hotels/ Clubs; NGOs working on food wastage management; and Public Sector undertakings. From these stakeholders the data was collected through three set of questionnaires, personal interviews and discussions. The Government of India has initiated a number of steps to prevent food waste based on recommendations of the study.

6. Consultancy Project under the Schemes for Promoting Involvement of Research Institutions/Universities/Colleges etc. in Consumer Protection & Consumer Welfare (2nd Year) by Prof. Pranab Banerji and Prof. Suresh Misra

The Ministry of Consumer Affairs, Food & Public Distribution, Department of Consumer Affairs have sanctioned a Project on Consumer Protection and Consumer Welfare under the Scheme on “**Promoting Involvement of Research Institutions, Universities, Colleges etc. in Consumer Protection and Welfare**”, to be executed by the Indian Institute of Public Administration, New Delhi over a period of 3 years, vide their sanction letter No. O-11011/49/2009-CWF dated the 13/17th March, 2009. The project is for a total amount of Rs. 2,98,16,000/- (Rupees two crore ninety eight lakh and sixteen thousand only) spread over a period of three years. The grant has two components i.e. (i) Rs. 1,50,00,000/- for disbursement to the grantee institutions and (ii) Rs. 1,48,16,000/- as fee to IIPA

for executing the project. The Memorandum of Understanding was signed on 29-07-2009 by the Joint Secretary, DCA, Govt. of India and the Director, IIPA on behalf of the respective organisations.

Under the Project, IIPA has organised nine training programmes for the faculty members and researchers of universities and colleges in consumer protection and consumer welfare with an objective to build their capacity and sensitise them to take up research in the area of consumer protection and build a pool of trainers in the area. A Validation Seminar on Research Studies was organised on February 23, 2013 in which 14 research reports of the studies completed under the project were presented. Around 30 participants which included faculty members, researchers and policy-makers attended the seminar. The objectives of the seminar were to: share the findings of the research studies funded under the consultancy project on various issues of consumer protection; discuss the findings by various stakeholders; and identify gaps for policy intervention.

Under the Project, besides the capacity building programmes, IIPA has also undertaken publication and documentation activities. Two manuals have been prepared which are handy tools for the trainers working in the area. Another manual for the Panchayati Raj officials is under preparation. A VCO directory has also been compiled under the project which has been uploaded on the website. Two in-house Research Studies on “Institutional Study of District Consumer Forums in Selected States” and “Spending Pattern and Changing Consumption Habit of University and College Students” have also been undertaken which are near completion.

7. State Consumer Helpline Knowledge Resource Management Portal (SCHKRMP) (First Year) by Prof. Suresh Misra

The Department of Consumer Affairs has sanctioned a Scheme to the Indian Institute of Public Administration, New Delhi for setting up a **State Consumer Knowledge Resource Management Portal (SCKRMP)** to coordinate and monitor the State Consumer Helplines for a period of three years. The State Consumer Helplines are being set up in each state with the financial assistance from the Department of Consumer Affairs, GoI. Keeping in view the mandate of the State Helpline, the Department of Consumer Affairs has vide letter

No. O-11011/3/2011-CWF dated March 30, 2011 sanctioned Rs. 1,67,34,800 (one crore sixty seven lakhs thirty four thousand and eight hundred) for three years to implement the scheme. The training component is met from the grants released annually to the Centre for Consumer Studies, IIPA by the DCA, Gol. A MoU has been signed with the Department of Consumer Affairs, Gol so that the funds are released and the scheme is implemented. The software was transferred by DCA to IIPA which is uploaded in the servers installed at IIPA and various State helplines are connected to it.

Under the Project, apart from coordinating and monitoring the activities of the State Consumer Helplines the Portal is a store house for information and data management. The Portal also develops user manuals and other literature on various sectors of consumer interface for use by the state helplines. The basic objective is to provide alternate source of information and redressal mechanism to the consumers. A number of activities are now being undertaken by portal staff. During the Academic Year 2010-11, 2011-12 and 2012-13 six Training Programmes were organised for the advisors of SCHs. More such training, capacity building and awareness activities have been planned for the year 2013-14. Besides this the Portal is also engaged in advocacy activities with various service providers for redressal of consumer grievances. IIPA has provided training to the nodal officers, councillors and data entry operators of a number of states. Till February 2013 a total of 111 participants (including nodal officers, councillors and data entry operators) from 16 state helplines have been trained.

IIPA is also providing handholding and technical support to the state governments in setting up the helplines and making them operational. Apart from this IIPA develops resource material on various topics and themes for the use of the State Helplines to redress consumer grievances.

8. Community Resources for Core Municipal Services by Prof. K. K. Pandey

This study examines the role of community resources for delivery of core urban service in the overall context of sustainable habitat. In this regard, a typology has been identified to examine the incidence, potential and process of community resources in the light of public policy agenda in India. A generic model of intergovernmental actions

for mobilisation of community resources has also been presented to have more effective delivery of core urban services.

It is observed that the resources available with the urban community at large are not adequately tapped as compared to the benefits drawn by them from the delivery of urban services. This study reaffirms existence of community resource pool within the urban community drawn from high income, middle income and low income brackets of urban residents. This pool is observed across the countries and across the cities. It is identified as contribution in cash, kind and managerial responsibilities (the other two also have *de facto* money value).

This study also finds that mobilisation of community resources is particularly important for lending institutions particularly Housing and Urban Development Corporation (HUDCO) to achieve its policy objectives to accelerate investments in the sector. The community resources in this regard acquire a potential role to stimulate borrowing and repayment capacities at municipal level. They provide additional items into the list of municipal assets in the form of assets created by community resources. At the same time they also build repayment capacity in the form of revenue streams in cash or kind (*de facto*) generated by them in the process of mobilization.

At the same time, the study therefore attempts inter-governmental stakeholder actions to engage ULBs to make more effective area of community resources to improve delivery of urban services. These actions include a generic model of actions. It includes stakeholders, partners and instruments. It is suggested that awareness, partial contribution (as seed capital), managerial responsibility and handholding needs to be applied in a systematic manner to raise community resources, it will not only make the funds available but also promote: (i) sense of ownership, and belongingness, (ii) better compliance to charges and taxes, and (iii) efficient upkeep of assets. It is also suggested that city governments have to play the role of focal point and nodal agency to initiate action at local level along with the necessary facilitation by provincial and central government. Specific actions to be taken by city governments include: (i) ServiceLevel Efficiency Assessment, (ii) Stakeholder Mapping and

Typology of Contribution, (iii) Scope of Expansion of Community Resources (within city), and (iv) Stakeholder Engagement Process.

9. Capacity Building for Poverty Reduction (CBPR) for e-Governance in Rural Areas by Dr. Charru Malhotra

It has been observed that e-government / ICT initiatives implemented in the rural areas of the developing countries are often technology-centric and do not always address the needs and interests of the rural citizens. The primary aim of the study had been to uncover the gaps that exist between the literature insights on citizen-centricity and its actual implementation on grassroots to aid the process of capacity building for poverty reduction by implementing e-government in rural areas. Under the canopy of a common conceptual framework, this was done using case-study method in a multi-phased manner. The findings gleaned using a quantitative approach were validated both from the community perspective as well experts' perspective using qualitative techniques, workshop methodology and Delphi techniques—attempted for the first time in literature for action research in such e-government implementation in context of developing and diverse countries like India. This rigorous methodology had helped to take the project findings to a satisfactory validated level. The main finding of the study was that at present e-government initiatives implemented in the Indian villages were characterized by absence of a substantial basket of services that could meaningfully address the real needs of rural citizens. This study strongly put forth that e-government/ICT initiatives should take into consideration the fact that different community groups such as farmers, artisans, tribals, women and youth have different needs and different expectations from such initiatives. It also highlighted that the prevailing context exemplified by socio-cultural factors, infrastructure factors, regional factors, and environmental factors, need to be understood fully for successful implementation of governance strategies. The study indicated that the enabling social dynamics in the rural areas created by the presence of active self-help groups, local entrepreneurs, community leaders and local government institutions accelerates the successful implementation of rural e-government initiatives (ReGI).

10. Evaluation of 14 Schemes of Department of Border Management by Prof. V.K. Sharma

A separate Department of Border Management was created in 2004, in the Union Ministry of Home Affairs, Government of India, with the specific purpose of managing the long borders covering a distance of 15,106 km and touching the following countries:-

- China
- Nepal
- Bhutan
- Bangladesh
- Myanmar
- Afghanistan

It was also assigned the task of managing India's vast coastline, covering a distance of 7,516 km, along the following nine States and four Union Territories:-

1. Gujarat
2. Maharashtra
3. Goa
4. Karnataka
5. Kerala
6. Tamil Nadu
7. Andhra Pradesh
8. Odisha
9. West Bengal
10. Daman & Diu
11. Lakshadweep
12. Puducherry
13. Andaman & Nicobar

The tasks assigned implied that the Department had to ensure unrestricted flow of goods and people between India and its neighbours in keeping with the legal provisions of international trade and commerce and our friendly relations with these countries, while at the same time, ensuring the security of the country in the existing security environment prevailing in our neighborhood. Implementing this task involved the following:-

- a. Creation of 13 ICPs.
- b. Fencing of borders and electrifying the same.
- c. Creation of modern border outposts.

- d. Creating a trained force for carrying out patrolling of riverine terrain.
- e. Construction of observation towers along the border.
- f. Ensuring coastal security.

As the scheme involved huge expenditure, Indian Institute of Public Administration (IIPA) was assigned the task of carrying out an independent assessment of the scheme in order to evaluate its conformity with the original mandate. Accordingly, the Institute, as an independent agency, evaluated 14 schemes of the Department of Border Management. At the end of evaluation, a comprehensive report was submitted to the concerned department.

11. (i) Development of HRD Plans

(ii) Preparation of educational material/workbook exercises for police personnel

(iii) Developing specialist investigators in core areas by Prof. V.K. Sharma

After evaluating the above subject in detail, following recommendations were given:-

- The HRD plan and its various components implemented during the 11th Plan period must continue to be implemented during the 12th Plan period.
- Those aspects of training which could not be implemented during the 11th Plan period must be implemented in the 12th Plan period.
- Training needs of the police forces must be constantly evaluated and syllabi modified accordingly.
- Efficacy of the training imparted must be evaluated at least twice during a Five-Year Plan period.
- Gradually, the training intervention must be applied to all the states/union territories of India to ensure enhanced efficiency of the police personnel and uniformity of training.

The policing work in both states and UTs is becoming more complicated by the day. It calls for modernisation of police training and upgradation of its performance parameters. Therefore, the scheme approved by BPR&D for improving the HRD aspects of police personnel at various levels, is a step in the right direction. This Institution is of the firm opinion the implementation of the scheme in the

11th Plan period has been fruitful and its suitability for implementation in the 12th Plan period is highly desirable.

12. Evaluation of the Plan Schemes of Central Forensic Science Laboratories (CBI) under 11th Five-Year Plan by Prof. V.K. Sharma

(1) To create Scientific Aid Units of CFSL at the Metropolitan Cities namely Mumbai and Kolkata and to strengthen the existing Scientific Aid Unit at Chennai

It is recommended that the Plan 1, i.e., Creation of Scientific Aid Units of CFSL at the Metropolitan Cities namely Mumbai and Kolkata and to strengthen the existing Scientific Aid Unit at Chennai may be continued to achieve the objective successfully and completely.

Till now CFSL has been in the background of providing vital scientific inputs for criminal and other investigation. With the scientific/technological advancement made in the field of forensic science, there is an urgent need to use this scientific tool in the investigation of crime and related issues. As a matter of fact, this Institute has learnt that there is a growing forensic demand by all states and union territories which cannot be met with the existing resources available to CFSL (CBI).

(2) Re-engineering of CFSL (CBI), New Delhi in the 11th Five Year Plan

It is recommended that essential infrastructure of CFSL (CBI), be created at the earliest to keep pace with the growing demand for forensic assistance sought by various stakeholders and the Plan 2, i.e., Reengineering of CFSL (CBI), New Delhi may also be continued to achieve the objective successfully and completely.

The number of end-users of the forensic laboratory in and around the NCR region is very high. Therefore, having a forensic laboratory in Delhi is an inescapable requirement to meet their demands. Besides, the very sensitive nature of the equipment, as also of the investigation, precludes the movement of the laboratory anywhere else. It is for these reasons that the re-engineering of the present set-up at CGO complex has been recommended. Besides being cost-effective (compared to creating a new laboratory infrastructure from a scratch) the re-engineered complex will eminently cater to the needs of the end-users.

13. A Quick Assessment of Fertilizer Availability, Prices and Marketing Practices by Prof. Anil C. Ittyerah

The study was based on a comprehensive survey of farmers sampled in the two districts of East Godavari (A.P.) and Balrampur (U.P.). It comprehensively assessed the availability of a wide range of fertilizers used by farmers during the Khariff season of 2013. The study also investigated fertilizer prices and how they varied from stipulated maximum retail prices or marked prices. This was done in order to assess those fertilizers that were selling at a premium. The study also looked into the unscrupulous marketing practices of the retail distributors and various fertilizer companies. The extent of cross border smuggling of fertilizers from the border district of Balrampur was also studied in order to assess its impact on availability and prices.

14. Evaluation of DoPT's Plan Scheme on "Improving Transparency and Accountability in Government through Effective Implementation of the Right to Information Act" by Prof. Sujata Singh

The Evaluation of the Plan Scheme "Improving Transparency and Accountability in Government through Effective Implementation of the Right to Information Act" was sponsored by the DoPT to get a feedback on the various components of this scheme.

The Department of Personnel and Training (DoPT) as the nodal department in the Government of India for providing support for the implementation of the Right to Information Act, has been sponsoring various activities for its promotion. The strategy includes Capacity Building of State Information Commissions (SICs) and the Administrative Training Institutes (ATIs).

In order to have a representative sample, eight states were selected to represent different regions such as Delhi and Himachal Pradesh from North India, Andhra Pradesh and Karnataka from the Southern Region, Madhya Pradesh from Central India, Maharashtra from the Western Region, West Bengal from the East and Meghalaya from the North East. The study covered all the eight Administrative Training Institutes in these eight states and seven State Information Commissions.

Several concerns were highlighted by the ATIs and SICs. A major problem identified relates to lack of

flexibility in the implementation of the plan scheme. It was found that a large number of participants are nominated who are not currently dealing with RTI. A lot of negativity was detected amongst participants towards the RTI. There appears to be an urgent need for training programmes designed to bring about attitudinal change in the bureaucracy.

The DoPT has revised its guidelines on the basis of the feedback from ATIs and the Evaluation study conducted by IIPA. This is highlighted in its revised guidelines.

15. Study of the Impact of the Consumer Protection Act, 1986 by Prof. Suresh Misra and Dr. Sapna Chadah and Dr. Mamta Pathania

The present study has been conducted in five states of India which are located in five different regions of India, i.e. Gujarat, Karnataka, Odisha, Tripura and Uttar Pradesh. The objectives of the study were to: assess the level of awareness among the consumers regarding their rights and remedies available to them under the CPA; analyse and evaluate the working of the quasi-judicial machinery under the Act; assess the effectiveness of the CP Act in redressal of consumer grievances; study the functioning of the consumer councils established at the Central, state and district levels; and suggest appropriate measures to make the machinery under the Act more effective and efficient to achieve the purpose of the Act.

The study is an empirical research based on both primary and secondary data. It is a blend of both descriptive and analytical methods of study. For the purpose of the study primary data was collected through a set of questionnaires and by way of discussions with various stakeholders. Search conferences have also been organised to get information. The approach was to seek information from various stakeholders involved in the protection of consumer rights. The secondary data comprising of records of the DFs, SCDRCs, NCDRC, Department of Food, Civil Supply and Consumer Affairs in various states, various published and unpublished reports, books, articles, and journals, etc. have also been used for the purpose of the study. The data so collected was tabulate and analysed. The presentation on the findings and outcomes of the study were made before the Secretary, DCA on August 22, 2012 and the final recommendations

were discussed with Joint Secretary in a meeting held on December 10, 2012. The final report was submitted in the month of January 2013.

16. Research Study on “Grievance Redressal Mechanism in the Electricity Sector—A Case study of Delhi by Prof. Suresh Misra, and Dr. Mamta Pathania

Electricity is one of the important service sectors wherein the private participation is being introduced by the government. The Electricity Act which was enacted in 2003 provides for a grievance redressal mechanism for redressal of consumer complaints. The present study was undertaken to assess the awareness of the consumers of Delhi regarding the Grievance Redressal Mechanism in Electricity Sector and to get their opinion regarding efficacy of the same. In order to carry out the study, primary and secondary data was collected. Since the consumer grievance redressal mechanism in electricity sector incorporates various stakeholders, for example, electricity consumers, members of CGRF, SERCs, and District Forums, different DISCOMs of Delhi, RWAs and Delhi Government, therefore all of them were consulted and interviewed for this study using questionnaires. The data so collected was tabulated and analysed. The report has been submitted to DCA.

17. (i) Development and Testing of Effective Non-lethal Technologies/ Equipment and tactics for countering Public Agitation with Minimum Force

(ii) SMART Policemen – Developing, designing and trial of high performance Uniform Articles and Accessories by Prof. V.K. Sharma

Various suggestions put forward by the research team cover vital aspects of countering public agitation with minimum force, in keeping with the existing importance of respect for human rights, right of people to demonstrate in a democracy and inalienable right to life that all human beings enjoy. The aspects covered are those that police is usually called upon to counter in any given situation. These measures adopted by the police have been thoroughly analyzed, and are mentioned below:

- a. Crowd behaviour and tactics.
- b. Importance of less lethal weapons.
- c. Need for indoctrination.

- d. Assessment of equipment- munitions combination.
- e. Lack of effective kinetic munitions.
- f. Alternative to chemical technologies.
- g. Range and distance.
- h. Options at short, medium and long range.
- i. Body protectors to include helmets, gas filter/ mask, shields, and standards.
- j. Tactical mobility.
- k. On-site mobile command and control systems.
- l. Mechanical efficiencies and maintenance of equipment and munitions.
- m. Assessment and analysis of specific vehicles for mobility, protection and munitions.
- n. Demand and supply gap.
- o. Inventory management.
- p. Legal aspects.
- q. Variety of less lethal munitions/ eco –system of industry.
- r. Training.

Recommendations

The recommendations of the evaluation put forward by the research team suggests that these are realistic, workable and implementable in the given context. These are also futuristic and take into account the available technology and the necessity of a democratic polity to find solutions to crowd control without causing physical harm, as far as possible. While giving recommendations, the research team has rightly been guided by the following imperatives:-

- a. Distance between rioters and police
- b. Ability to saturate the environment
- c. Combination of technologies
- d. Quality protective equipment

The recommendations on all aspects analysed have been examined from every conceivable angle and these have been put forward in a systematic manner. This takes into consideration the requirement to equip the police force with the ability to neutralise/disperse a rioting crowd without causing much damage and at the same

time, ensuring their own protection. Similarly, very important recommendations have been made as far as the necessity of training the police forces is concerned. As the research team has mentioned, this aspect is important not only to upgrade the police personnel regularly on the new technologies that are emerging but also to make them conversant with the latest trends in crowd control internationally. The recommendations also include force configuration while dealing with a situation. In this case the platoon configuration recommended has been thoroughly examined as it will constitute the basic crowd control unit.

18. Crime and Criminal Tracking Network & System (CCTNS): Mid-Term Evaluation of the Project by Prof. V.K. Sharma

Crime and Criminal Tracking Network and System (CCTNS) Scheme was approved by Cabinet Committee on Economic Affairs (CCEA) on 19th June 2009 with a provision of Rs 2000 crore as a 100% Centrally sponsored Scheme, to be implemented during the remaining part of the 11th Five Year Plan period (2009-2012).

CCTNS project aims at creating a comprehensive and integrated system for enhancing the efficiency and efficacy of policing at all levels; especially at the police station level, through adoption of principles of e-governance, and creation of a nation-wide networked infrastructure for evolution of IT-enabled state-of-the-art tracking system.

According to an old adage, the criminals will always try to remain ahead of those who chase them (the police), because the latter is running after the criminals and the criminals are running for their lives. In the present era, criminals too have access to modern technology which they use to their advantage. These modern tools in the hands of criminals have ensured that they are always ahead of the law-enforcement agencies.

Therefore, the state has a responsibility to, *firstly*, equip its police forces with the latest/ modern technological devices/aids so that they are always able to neutralize the initial advantage that the criminals have while committing any crime. Besides, the citizens of the country, they have nowhere to go once faced with a crime or a criminal situation. They expect the police to come to their rescue. Under the circumstances, it is only a properly equipped and adequately networked police force

which can carry out the tasks assigned to them with efficiency, skill and speed. It is therefore, in the interests of the government itself to ensure that the police forces are able to resolve peoples' problems; the foremost being the control of crime and arrest and prosecution of criminals. CCTNS Project is an important and most valuable step in that direction.

Besides these, there were 29 on-going research projects which are listed at [Annexures F.1 \(B\)](#).

DISSEMINATION

The Institute disseminates information, analysis, viewpoints and knowledge related to public administration, governance, policy and development through its regular publications, the *IIPA Newsletter*, the *Indian Journal of Public Administration (IIPA)*, *Nagarlok*, *Documentation in Public Administration*, and a Hindi Journal *Lok Prashasan*, and also through the publication of books and booklets and through seminars, workshops, conferences, panel discussions as well as lectures, on current themes.

PUBLICATIONS

Publications brought out in 2012-2013

Four issues of *Indian Journal of Public Administration*, including the July-September Special Issue on "Use of a Competency Framework in Administration: Recruitment, Training and Promotions".

- Twelve issues of monthly *IIPA Newsletter*,
- Four issues of Quarterly journal *Nagarlok*, and
- Four issues of *Documentation in Public Administration* were brought out.
- IIPA regularised publication of bi-annual Hindi journal लोक प्रशासन and brought out two issues during the year including a special issue on संघवाद: वैश्विक एवं भारतीय संदर्भ ।
- Published Institute's Annual Report in English and Hindi, edited conference proceedings of the Members' Annual Conference on *Administration of Urban Development and Urban Service Delivery*, proceedings of the Annual General Body Meeting, etc.
- Published Hindi version of India Chronic Poverty Report entitled, भारतीय सतत् गरीबी रिपोर्ट ।

- Published Hindi Diwas Lecture: भ्रष्टाचार : समस्या एवं निदान by Mani Shankar Aiyar.

LIBRARY

The following activities were carried out during the period under review:

Collection Development

During the year 2012-13, 1290 books and journals were added to the library. Of these 474 books were purchased; 122 books were received as gratis and 429 volumes of journals were added. Besides 38 titles were added to CUS and around 227 were added to Public Document section, out of which 214 were received as gratis and 13 documents were purchased. As on March 31, 2013 the library has 2,13,438 volumes of books and journals. The Library subscribed to 170 current periodicals and 21 newspapers and received 150 periodicals on gratis and exchange basis during the year. Of these, 156 were subscribed, from the Main Fund, 11 from Centre for Consumer Studies and seven from Centre for Urban Studies. The on-line access to over 57 journals is being facilitated that can be reached through IIPA website. Besides this, the library continued subscribing to ABI/Inform, facilitating access to around 4000 titles, out of which 2965 titles are in full text. Besides full text journals ABI also has 500 business case studies and 20,000 business and management dissertations with 24 page summary and 100-500 pages full text. The Library also subscribed to JSTOR from this year. JSTOR is a not-for-profit organisation dedicated to helping the scholarly community discover, use and build upon a range of intellectual content in a trusted digital archive. Originally containing digitised back issues of academic journals, it now also includes books and primary sources, and current issues of journals. It provides full-text searches of almost 2,000 journals. More than 8,000 institutions in over 160 countries have access to JSTOR.

Depository Programmes

The Library continued to participate in the World Bank's Depository Library Programme which entitles it to access its online publications and data free of cost. The library continues the Co-operating Library Status programme of the International Monetary Fund which provides a targeted scope of their publications.

Library Services

As on March 31, 2013, the computerised library database has 1,20,637 records relating to books and 97847 records relating to periodical articles. In addition to 7998 users comprising the members of the Institute's Faculty, IIPA members, participants to various training programmes including the Advanced Professional Programme in Public Administration (APPPA), around 1034 bonafide researchers made use of the library resources under fee based consultation programme. The Library continued to provide photocopying and internet facility to the members. It made available over 1,10,105 pages of photocopies and around 200 reading lists and subject bibliographies to the users.

Current Awareness/Indexing and Abstracting Services

The Library regularly brings out monthly List of Additions: Book Alert, fortnightly List of Significant Articles: Article Alert and weekly Current Contents and News Alert to keep its readers informed of the incoming documents and latest information. The library also brings out a quarterly Indexing and Abstracting Journal. *Documentation in Public Administration*, which contains periodical articles, abstracts, book reviews & book notes.

Participation in National Library Networks

The Library is an active member of the Developing Library Network (DELNET) and has been making considerable use of the Network's facilities for inter-library lending, compilation of bibliographies and literature survey. As part of this networking endeavour, IIPA Library is also reciprocating in use of its rich resources to other participating network members. During the year 39 documents were borrowed on inter library loan for the IIPA Library users and 58 documents were borrowed by other libraries.

Modernization and Upgradation of IIPA

Library Infrastructure:

The work regarding the renovation and modernisation of the Library for the second phase has been initiated and is in progress.

During the year 2012-13 under report a total expenditure of Rs. 71.23 lakh was incurred on the upkeep and renovation of the Library.

Rs. in lakh

1.	Salary	133.91
2.	Acquisition of books, journals etc.	35.5
3.	Equipments	6.2
4.	Renovation	71.23
	Total	246.84

ASSOCIATIONAL ACTIVITIES

FIFTYEIGHTH ANNUAL MEETING OF THE GENERAL BODY

The 58th Annual Meeting of the General Body of the Institute was held on Friday the 12th October, 2012 at 4.00 p.m. in the Auditorium of the Institute. Shri Mohammad Hamid Ansari, Hon'ble Vice President of India and President of the Institute, could not attend the Meeting due to his preoccupation and Shri T.N. Chaturvedi, Chairman, IIPA presided over the Meeting in his absence.

Shri T.N. Chaturvedi, Chairman, IIPA in his Opening Remarks, while taking stock of training and research activities, applauded in-house faculty for their scholarly contribution in diverse ways in the fields of research, training and consultancy. Discussing about the branches' activities, he expressed that it is through the regional/local branches we reinforce our own strength and influence. Shri U.C. Agarwal, Director IIPA, highlighted the activities of IIPA and also shared concerns about Indian bureaucrats and the election system of the country which increases the role and responsibilities of training institutes like IIPA to inculcate and revive ethics, values and conscience.

The Meeting was attended by 257 members of the Institute against the minimum quorum of 50 members. The House approved the proceedings of Fifty-Seventh Annual Meeting of the General Body held on 21st October 2011, the Annual Report, and the Annual Statement of Accounts for the year 2011-2012. As per recommendation of the Executive Council, the Members of the General

Body appointed M/s G.S.A. & Associates, Chartered Accountants, as Auditors of the Institute for 2012-2013 on honorarium of Rs.70,000i.e. the same amount as was approved for 2011-2012.

FIFTY-SIXTH MEMBERS' ANNUAL CONFERENCE

Fifty-sixth Members' Annual Conference of the Institute was held on Saturday, 13th October 2012 at 10.00 a.m. in the Auditorium of the Institute. The theme of the Conference was "Administration of Urban Development and Urban Service Delivery". Shri U.C. Agarwal, Director IIPA, in his welcome address, highlighted the significance of the theme. Shri T.N. Chaturvedi, Chairman IIPA gave the opening remarks and presided over the morning session. Prof. K.K. Pandey presented the theme paper in which he emphasized that urbanization is inevitable, and is directly linked with the process of economic development. He observed that the systems and procedures to manage urban growth are relatively weak, which provides an opportunity to frame up policies and strategies.

The Conference was attended by 240 members. Prior to holding of the Annual Conference 24 prelude Conferences/Seminars on the Conference Theme were organised by IIPA's Regional/Local Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at Regional/Local Branches were presented in the Conference.

EXECUTIVE COUNCIL

Election to the Members of the Executive Council 2012-2016

Twenty members were declared elected as members of the Executive Council in the election held in September 2012 for a four-year term 2012-2016, whose names appear below:

1. Prof. S.N. Mishra
2. Dr. S.L. Goel
3. Prof. Sunita Singh
4. Dr. Kuldeep N. Srivastava
5. Dr. Brij Mohan Sharma
6. Shri Subodh Kumar

7. Dr. V.N. Viswanathan
8. Dr. K. Malaisamy
9. Prof. N.P. Singh
10. Dr. A.V. Narasimha Reddy
11. Justice E. Padmanabhan
12. Dr. D.V.P. Raja
13. Shri P.R. Shampath
14. Dr. V. Shanmugasundaram
15. Dr. Parvinder Kaushal
16. Shri M. Krishnan
17. Shri V. Veerabadran
18. Prof. R.V. Dhanapalan
19. Dr. Navanit Sinha
20. Shri B.V. Krishna Kumar

Election of two Vice Presidents of the Institute

The Executive Council in its meeting held on October 12, 2012 elected Dr. Brij Mohan Sharma and Shri B.V. Krishna Kumar as Vice Presidents of the Institute for a two-year term i.e. till the Annual General Body Meeting to be held in 2014 through secret ballot.

Election of Chairman, Standing Committee

The Executive Council in its meeting held on October 12, 2012 elected Prof. R.V. Dhanapalan as Chairman, Standing Committee of the Institute for a period of one year as his term as Vice President is up to the AGM of 2013.

Hony. Treasurer

As authorised by the Executive Council in its meeting held on October 12, 2012, the Chairman IIPA has nominated Prof. S.N. Mishra as the Hony. Treasurer of the Institute for a two-year term, i.e. till the Annual General Body Meeting to be held in 2014.

Constitution of Committees (2012-2014)

In pursuance of the decision of the Executive Council authorising the Chairman, IIPA to constitute various Committees, etc. in its meeting held on October 12, 2012, the Chairman, IIPA has constituted

various Committees and also nominated eminent persons/Chairmen of Regional Branches as given in **Annexure F.7.**

Meetings of the Executive Council and other Committees

Name of the Meeting	Date of Meetings	Members Attended the Meetings	Members Absent in the Meetings
Executive Council	31.08.2012	26	9
	11.10.2012	24	11
	12.10.2012	27	2
Standing Committee	30.08.2012	5	5
	10.10.2012	5	5
Screening Committee for Admission of New Members	08.06.2012	5	2

High Powered Committee

A High Powered Committee was constituted by the Chairman, IIPA under Rule 5(20)(2) of Election Byelaws of IIPA to look into the allegations of malpractices in the elections for the Executive Council (2012-16).

The Institute conducts the elections by postal ballot every four years for electing 20 members on its Executive Council. Accordingly, the elections were held in September 2012 as per the schedule. The envelopes containing ballot papers received by IIPA, after due exercise of franchise by the members, were scrutinised, preliminarily, by a team constituted by the Returning Officer. Later, the doubtful cases as identified by the team were also referred to handwriting experts, votes were counted and result declared on 21st September, 2012. IIPA received a number of complaints regarding the election, and the members have requested for an independent and fair inquiry. In this context, the Chairman IIPA, under the provision of the Byelaw 20(2) of Election Bye-laws of IIPA, appointed a three member Committee, comprising:

1. Shri A.N. Tiwari, Former Chief Information Commissioner
2. Shri Pratyush Sinha, Former Central Vigilance Commissioner; and
3. Dr. Vivek K. Agnihotri, Former Secretary General, Rajya Sabha

The Term of Reference: The Committee's terms of reference are:

- a. The committee may work out its own procedures and look into the complaints and also the question of verification of all voting papers. While doing so the Committee may:
 - (i) consider forensic test, appointing handwriting experts, etc., if found necessary; and
 - (ii) call the complainants for personal hearing, if needed.
- b. The Committee may also in the report recommend as to what kind of voting procedure/system will be suitable for IIPA election to avoid

the alleged malpractices.

MEMBERSHIP

During the year, 120 new members (2 Annual, 88 Life, 23 Associate and 7 Student) were admitted. Eleven Annual Members compounded their annual membership to Life membership. Ninety nine Life Members have expired during the year.

The names of 18 Annual Members whose subscription falls in arrears for more than two years, i.e. since 2010, were removed from the Membership Rolls of the Institute under Rule 35(1) of the Institute.

The category-wise details of membership in tabular form are given below:

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members (Annual)	Corporate Members (20 years)	Total
1. Membership as on 31.3.2012	143	10,993	237	74	39	161	11,647
2. New Members admitted during 1.4.2012 to 31.3.2013	2	88	23	7	--	--	120
	145	11,081	260	81	39	161	11,767
3. Conversion of Annual Members into Life Membership during 1.4.2012 to 31.3.2013	(-)11	(+)11	--	--	--	--	--
	134	11,092	260	81	39	161	11,767
4. Members removed during 1.4.2012 to 31.3.2013	(-)18	--	(-)44	29	2	--	(-)93
	116	11,092	216	52	37	161	11,674
5. Members expired during 1.4.2012 to 31.3.2013	--	(-)99	--	--	--	--	(-)99
Total membership as on 31.3.2013	116	10,993	216	52	37	161	11,575

DISTINGUISHED MEMBERS OF IIPA HONOURED WITH PAUL H. APPLEBY AWARDS

Shri T.N. Chaturvedi, Chairman of the Institute honoured the following members with the Paul H. Appleby Award for their distinguished services to the Institute and to field of Public Administration at the Annual General Body Meeting held on 12th October, 2012:

1. Shri U.C. Agarwal
2. Dr. Ajit M. Banerjee (USA)
3. Prof. S.L. Goel
4. Dr. M.R. Kolhatkar
5. Dr. B.P. Mathur
6. Prof. V. Shanmugasundaram
7. Prof. Arvind K. Sharma
8. Dr. Bahadur Singh
9. Shri S.N. Swaroop
10. Dr. Har Swarup
11. Dr. Rakesh Hooja (posthumous)

SHRI T.N. CHATURVEDI AWARD FOR THE BEST ARTICLE IN THE INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IJPA) FOR THE YEAR 2011-12

Shri T.N. Chaturvedi Award for best article published in the *IJPA* 2011-12 was given during the Annual Meeting of the General Body held on October 12, 2012 to Dr. Basanta Kumar Singh for his article on “*Primitive Administrative Institutions of the Tribes of Arunachal Pradesh*” published in April-June, 2011 issue.

Books Released

Shri T.N. Chaturvedi released the following publications during AGM:

- (i) Odisha Regional Branch: (a) *Workshop on Forest Rights Act-2006 Issues and Challenges*; (b) *Workshop on Role of Panchayat Bodies in Rural Development Since 1959*; and (c) *Prashasan*

2012; (ii) four publications from Karnataka Regional Branch : (a) *History of Karnataka Regional Branch 1957-2011*; (b) *Those Eventful Years with the Mahatma – A Selection from V. Kalyanam*; (c) *Reading on Is India a Failing State? Is there an Alternative?* And (d) *Urban Governance (Administration), Development and Service Delivery*; (iii) *Corruption and Human Rights* by V.N. Viswanathan; (iv) *Organisational and Procedural Issues in Government* by Ramesh Kumar Tiwari and Sujata Singh; (v) *IIPA Discussion Papers series No. 7: Climate Change; Back to Basic* by Shyamli Singh; (vi) *Municipal Finance for Inclusive Habitat* by K.K. Pandey; and (vii) *Medicinal Plants of India* by Sunita Singh and Subhalaxmi.

REGIONAL AND LOCAL BRANCHES AND MEMBERS ACTIVITIES

As on March 31, 2013, the total number of Regional and Local Branches of the Institute stands at 23 and 43 respectively. Name of the Regional and Local Branches and their Office Bearers, activities conducted by them and number of members attached with them during the year under review are shown at **Annexure F.3, F.3.1** and **F.3.2** respectively.

Many activities of the Branches have also been reported in the monthly IIPA Newsletters.

A Meeting of the Office Bearers of Regional and Local Branches held on October 12, 2012 at the IIPA was presided over by Shri U.C. Agarwal, Director of the Institute. A large number of issues pertaining to strengthening of the IIPA activities and development of Branches were discussed. The Regional and Local Branches represented at the meeting were: Andhra Pradesh, Assam, Bihar, Delhi, Haryana, Jammu & Kashmir, Jharkhand, Kerala, Madhya Pradesh, Maharashtra, Odisha, Punjab & Chandigarh, Rajasthan, Tamil Nadu and West Bengal (Regional Branches) and Agra, Budaun, Burdwan, Cuddalore, Howrah, Indore, Jabalpur, Kanpur, Madurai, Magadh, Muzaffarpur, Nagpur, Patiala, Puducherry, Tirunelveli, Tirupati, Tirupattur, Vallabh Vidyanagar, Vellore, Villupuram, Visakhapatnam and Warangal (Local Branches).

The Meeting was also attended by the Faculty members of the Institute associating with the Regional Branches. A list of faculty members

attached to the Regional Branches is given in **Annexure F.9.**

A sum of Rs. 742339 was paid to the Branches during the year as financial assistance including the fifty per cent of share of Interest earned on Life Membership Capital Fund for carrying out their programmes and activities. As per rules, the Institute provides maximum financial assistance of up to Rs. 20,000 to a Regional Branch and Rs. 10,000 to a Local Branch during a financial year for organizing seminar/conference, Prelude seminar, etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities. Besides this, fifty per cent share of interest and fifty per cent share of membership subscription is also paid to the branches.

A statement showing details of financial assistance given to Branches during the year 2012-2013 is given in **Annexure F.8.**

The Annual General Body meeting and Members' Annual Conference for which Theme paper is sent to all branches, as well as publication of the *IIPA Newsletter* are also member-oriented activities.

OUTREACH ACTIVITIES

ESSAY COMPETITION

The following subjects were identified for the Annual Essay Prize Competition, 2012:

1. The Meaning and Relevance of Public Administration in Today's India.
2. Civil Society and Parliamentary Democracy in India
3. Administrative Measures for Increased Agriculture Production.

Out of 71 essays received, 52 did not comply with the rules laid down for the competition. Thus only 19 essays (18 in English and 1 in Hindi) were evaluated by a Committee of Judges comprising Dr. Yogendra Narain, Shri U.C. Agarwal and Shri B.C. Mathur.

Shri T.N. Chaturvedi, Chairman of IIPA, gave away the prizes to the following four winners of IIPA's Annual Essay Prize Competition 2012: one first prize of Rs.5000 to Dr. Ruma Bhargava of Kota for her entry on "Civil Society and Parliamentary

Democracy in India". One second prize of Rs.3000 to Ms. Hena Naqvi of Gorakhpur for her entry on "Civil Society and Parliamentary Democracy in India"; and one third prize, of Rs.2000 to Dr. Padma Iyer of Lucknow for her entry on "Administrative Measures for Increased Agriculture Production". For Hindi essays, none of the essays merited a first prize and third prize, and second prize of Rs. 3000 was awarded to Shri Manish Kumar of Delhi for his entry on "Bharat mein Civil Society tatha Sansadiya Loktantra".

CASE STUDY PROGRAMME

The Institute organises an Annual Case Study Award Competition for promoting case studies of high quality which could be utilised for formal learning through teaching/training or for self-learning. For 2012-2013, in all six Case Studies received and out of them five case studies were evaluated by the Panel of Experts. One case study was not in English and was, thus not eligible. The prizes were awarded at the Annual General Body Meeting held on October 12, 2012. Since none of the case studies merited first and third prizes, one second prize of Rs.6000 was jointly awarded (Rs.3000/- each) to Prof. R.Limbadi of Hyderabad for his entry on "*MNREGA: A Case Study*"; and Dr. Namita Gupta and Rajiv Gupta of Panchkula for their entry on "*Implementation of 'Parho Punjab' Project : A Case Study of District Mohali (Punjab)*".

INFRASTRUCTURAL IMPROVEMENT

The Institute has its own hostel complex located in the campus which provides board and lodging facilities to participants of the training programmes including APPPA, its outstation members, guests, bona fide research scholars, officers of Educational Institutions and Govt. Departments, etc.

The Hostel has in all 83 rooms including 2 super deluxe suites and 10 deluxe rooms. All the hostel rooms have attached toilets and cable T.V. The A.C. rooms are having facility of telephone. The deluxe rooms are also having the facility of mini refrigerator in the room. During winter season heat convectors are provided in the A.C. and deluxe rooms. Renovation work is in progress and 6 rooms are expected to be ready after renovation in the financial year 2013-14.

THE INSTITUTE'S FINANCES

It is heartening to inform that the Institute has shifted from cash based accounting followed earlier to accrual based accounting with effect from financial year 2012-13 which is mandated by the government for autonomous organizations and as per IIPA's earlier commitments.

As shown in the Receipt & Payment Accounts (Schedule A), during the year 2012-13, the Institute's income was Rs. 10.01 crore, as against the expenditure of Rs. 12.13 crore leaving a deficit of Rs. 2.12 crore. Out of the total income of Rs. 10.01 crore, the Institute had received Maintenance Grant of Rs. 3.55 crore from the Government.

Thus, the deficit as per Schedule A at the end of the year (after adjusting cumulative surplus of Rs. 39.07 lakh brought forward from previous year) was Rs. 173.00 lakh.

The total income from internal resources during the year was Rs. 6.46 crore as against Rs. 6.26 crore in the previous year. The income of Rs. 6.46 crore mainly comprised Training Fee (Rs. 2.86 crore), income from Research assignments (Rs. 20 lakh), User charges (Rs. 2.17 crore), Sale of publications (Rs. 8.01 lakh) etc. Out of the total expenditure of Rs. 12.13 crore, the Institute's pay and allowance bill alone was Rs. 7.85 crore. The other major items of expenditure were Campus Maintenance (Rs. 1.65 crore), Administrative and other expenses (Rs. 97 lakh), Training Programmes (Rs. 1.11 crore).

The Institute also received a Plan Grant of Rs. 3.00 crore from the Government for implementation of various activities as incorporated in the Strategic Plan, jointly approved by IIPA and DoPT, Government of India, against which total expenditure of Rs. 3.00 crore was incurred. The main items of expenditure were infrastructure development works (Rs. 1.93 crore), Faculty Recruitment / Development (Rs. 93.59 lakh) and, Programme Development / Teaching Aid (Rs. 17.94 lakh). The Institute's detailed financial position is given in the Balance Sheet and Income and Expenditure Account.

IMPORTANT EVENTS

Book Discussions Meet

Book Review Discussion meet on the book *Non Stop India* by Sir Mark Tully (panelist Sir Mark

Tully, Swapan Das Gupta, Sr. Journalist; APPPA Participants -Leena Nandan, Mamta Singh and Dr. Girish Kumar (Faculty IIPA) organised on 6th August, 2012.

SEMINARS/CONFERENCES/ WORKSHOPS/LECTURES

The Institute organised the following seminars/conferences/lectures during the year:

Workshop on Mobilising the Information and Knowledge Society: Crossed Perspectives from SAARC Countries

The 2nd International Workshop on 'Mobilizing the Information and Knowledge Society : Crossed Perspectives' from SAARC Countries was organised by IIPA in collaboration with UNDP, Accenture, NIDM, DESIDOC, DRDO and OneWorld South Asia as knowledge partners on March 30-31, 2012. The Workshop was coordinated by Dr. Usha Mujoo Munshi and Prof. Vinod K. Sharma and conducted by Dr. Charru Malhotra. The workshop focused on contextual factors of development with respect to various aspects of knowledge societies with special reference to SAARC region.

The workshop was attended by a galaxy of 50 eminent experts from industry, academia and policy making institutions including IIT, JNU, SAU, STQC, NIC, DRDO, MHRD, Corporate bodies like Accenture, Microsoft and members of the civil society. The speakers expressed their views through four thematic sessions on: (i) Key Challenges in Knowledge Management in Development Context; (ii) ICT- Led Knowledge : Capacity Building for Knowledge Societies Connecting Strategies through KM; (iii) Mainstreaming Indigenous Knowledge Across the Region in Disaster Risk Management; and (iv) Dynamics & Elements of Knowledge Based Society.

This workshop was based on the rationale of creation of domain based knowledge foundation with ICT as the key enabler. It was felt that the exchange of ideas in these sessions would help all the stakeholders of knowledge society. The workshop had helped to collate diverse perspectives, and various nuances such as relevance of contextualisation and the policy formulation in a developing and diverse country like India. The

deliberations also clearly highlighted that the SAARC countries have a number of common concerns and challenges and even some commonalities in their culture. Sharing problems and finding solutions will uncover new vistas for sustainable development for the region. Keeping these priorities in mind, the participating experts presented those aspects of knowledge management including risk management issues, which are about applying the collective knowledge while fine combing them through knowledge sharing sessions.

National Seminar on Consumer Activism, Competition and Consumer Protection

The Centre for Consumer Studies, IIPA, organised the captioned programme on April 7-8, 2012 in collaboration with Rajiv Gandhi National University of Law, Punjab. Around 200 participants participated in the seminar which included academics, researchers, and policy-makers, representatives of VCOs / NGOs and students. The objectives of the seminar were to: acquaint the participants with the need and importance of consumer protection and consumer welfare; enhance their knowledge and skill in the area of consumer protection and welfare; acquaint the participants with Consumer Protection Act and redressal mechanism available under the Act; and build their capacity in the area to enable them to take the consumer movement forward. Prof. Suresh Misra and Dr. Sapna Chadah coordinated it.

Two Workshops on RTI

The Institute organised a back-to-back workshops on the "Right to Information Act" on May 21 and 22, 2012. Sponsored by the Department of Personnel and Training, the first one focused on "Capacity Building Measures in the Implementation of the Right to Information Act". The workshop was inaugurated by Shri Manoj Joshi, Joint Secretary (Personnel), inaugurated the programme with an address; and Dr. Rakesh Hooja, Director of IIPA, delivered a special address on "Capacity Building for RTI". The participants included RTIs trainers from ATIs, civil society organisations working in the field of capacity building, and presenters of best practices in the implementation of RTI, selected during the regional workshops held in ATIs during 2010- 11 and 2011-12. Presentations by ATIs highlighted

the capacity building measures that the various ATIs had initiated. The workshop also provided the DoPT a forum to interact with the ATIs on the New Plan Scheme on RTI. The theme of the second one was "RTI and Information Commissions". It was inaugurated by Shri Satyananda Mishra, Chief Information Commissioner. Dr. Rakesh Hooja spoke on the "Some Issues in the Implementation of RTI". The participants of this programme were stakeholders drawn from the state information commissions, civil society organisations, as well as presenters of best practices and success stories in the implementation of RTI. The DoPT had detailed interaction with SICs on the New Plan Scheme on RTI. Prof. Sujata Singh coordinated both the programmes.

Seminar on Impact of Globalisation on Urbanisation and Migration in India

Sponsored by Indian Council of Social Science Research, the captioned programme was conducted at IIPA on August 7-8, 2012. Prof. Amitabh Kundu, Professor of Economics at the Centre for Study of Regional Development, JNU inaugurated the programme; and Prof. Binod Khadaria, Professor of Economics at the Zakir Husain Centre for Educational Studies, JNU delivered the valedictory address. Prof. Kundu observed that migration and urbanisation are direct manifestations of the process of economic development in space, particularly in the contemporary phase of globalisation. Given the sluggish growth in migration, both in rural and urban areas, one would not expect rapid growth of urban population in the country since the natural growth in urban areas has been less than that in rural areas.

The paper presenters, hailing from a nation-wide expanse of educational institutions and universities, focused upon the presence of work in the multinational corporations and livelihood opportunities in the urban centres which make the skilled and semi-skilled workers to migrate to the cities, thus creating a web of urbanised dwellings as a consequence of the stream of globalisation and convergence. Globalisation, urbanisation and migration: issues, dimensions and challenges, the interface between urban and rural contexts, impact of urbanisation on migration, changing patterns of lifestyles and urbanisation, the future of urban planning and growth in India, etc. were some of

the specific issues discussed. Technical sessions were chaired by Prof. Ehsan-ul-Haq, Department of Sociology, JNU; Prof. K.K. Pandey of IIPA; Prof. Vijay K. Dhar, former Chairman of HUDCO; and Prof. Ajit Kumar Pandey of Benares Hindu University. Dr. C. Sheela Reddy, Dr. Manan Dwivedi and Shri Saket Bihari coordinated it.

Prof. M.P. Jain Memorial Lecture

To commemorate the memory of late Prof. M.P. Jain, the Institute organised the captioned programme on August 21, 2012. It was sponsored by M.P. Jain Family. Prof. M.P. Singh, Chairperson, Delhi Judicial Academy, delivered the lecture on "Administration of Justice through Tribunals: The Pros and the Cons". Shri T.N. Chaturvedi, Chairman of IIPA, presided over the programme. In his address Prof. Singh mentioned that administrative justice refers to that justice which is being administered in contradiction to the justice which has been administered by the courts of law. He observed that within the judicial department there shall be separate budgetary provision for the tribunals on the same lines for the Supreme Court and the High Courts the states sharing the cost of first tribunals and the Centre of the upper level tribunals. He further mentioned that the tribunals shall be fully separate and independent of the administration or concerned departments with whose matters they deal in. He emphasised that we have to constantly improve upon our existing institutions to ensure satisfactory justice to the individual as well as an effective administration for the satisfaction of his individual and social needs. He hoped that the political and legal wings will wake up sooner than later in taking appropriate steps in the direction of reforms in the administration of justice through tribunals. Earlier, in his welcome address, Dr. Rakesh Hooja, Director of IIPA, described different types of tribunals, their reform for creation and some implementational problems in India. In his presidential address, Shri Chaturvedi observed that administrative tribunals should be able to bridge the constitutional divide and become frontline.

Panchayat Raj Workshop

An Orientation Workshop for States for preparation of State Plans was organised in IIPA on 27 September 2012 under Rajiv Gandhi Panchayat Sashaktikaran Abhiyan (RGPSA). Ms Rashmi Shukla

Sharma, Joint Secretary, Ministry of Panchayati Raj made the presentation on RGPSA. Secretaries in States also made presentations and shared best practices in devolution and accountability. Ms Loretta M Vas, Secretary, Ministry of Panchayati Raj presided over. 82 senior officers participated in the workshop. Dr V.N. Alok, who is conducting a study under RGPSA, organised the workshop.

Members' Annual Conference

The fifty-sixth IIPA Members' Annual Conference was held on October 13, 2012 at IIPA auditorium. The theme of the conference was "Administration of Urban Development and Urban Service Delivery". In his welcome address, Shri U.C. Agarwal, Director of IIPA, highlighted the significance of the theme. Shri T.N. Chaturvedi, Chairman of IIPA, gave the opening remarks and presided over the morning session. Dr. N. Rajalakshmi presided over the forenoon session and Shri B.V. Krishna Kumar presided over the afternoon session. Prof. K.K. Pandey presented the theme paper in which he emphasised that urbanisation is inevitable, and is directly linked with the process of economic development. However, Prof. Pandey observed that the systems and procedures to manage urban growth are relatively weak, which provides an opportunity to firm up policies and strategies as was initiated in 1985. He stated that devolution of powers, funds and functions to ULGs are critical for pro-poor, inclusive, environment-friendly and citizen-centric management system. This includes: (a) accountability of partner institutions towards ULG, (b) balance of power between deliberative and executive wings of ULGs, (c) measures towards fiscal self-sufficiency (through further rationalisation of transfers and optimum utilisation of own sources of finance), and (d) partnership and equity in the delivery of services. He stated that state governments in this regard have to reorient their role as a facilitator and partner in the process of urban development. He observed that the role of the Central Government is equally important to guide, engage and support the states and ULGs to promote sustainable urbanisation.

Nayudamma Memorial Lecture

The IIPA teamed up with the Nayudamma Memorial Science Foundation in organising a lecture in memory of Dr. Y. Nayudamma, former

Director General of CSIR on November 14, 2012. Dr. Dinesh K. Abrol, Senior Scientist, National Institute of Science, Technology and Development Studies, delivered the lecture on “Attempts of Innovation for Inclusive Development in India: Critical Reflections”. Prof. P.S.N. Rao, Professor of Housing, School of Planning and Architecture, presided over the programme. In his address Dr. Abrol observed that the vision of inclusiveness must go beyond the traditional objective of poverty alleviation to encompass equality of opportunity, as well as economic and social mobility for all sections of society, with affirmative action for SCs, STs, OBCs, minorities and women. Prof. R.K. Barik coordinated it.

Workshop on Sensitising Schools with the Versatility of GIS

Sponsored by Government of NCT of Delhi, the captioned programme was jointly organised by IIPA's Centre for Social Welfare and Administration and Geospatial Delhi Limited (GSDL) at IIPA on November 27, 2012. Inaugurating the programme, Shri Tejendra Khanna, Lt-Governor of Delhi, highlighted the core values as one of the important basic educational concept which needs to be strengthened without any compromise. He shared experiences of governance in which IT and GIS have been used for decision-making. The experiences shared ranged from crime mapping, to plotting traffic accidents, mapping of Yamuna Flood Plain leading to delineation of “O” zone in Master Plan of Delhi 2021. Shri T.N. Chaturvedi, Chairman of IIPA, in his presidential address appreciated the career and qualities displayed by Shri Tejendra Khanna. He reinterpreted the message of LG as the need for tolerance in all the spheres of life. After the inaugural session four technical sessions were organised with the objective of instilling in students and teachers a sense of direction, orientation, scale and use of GIS for decision-making. Practical examples were given in the form of exercise to the participants. Three performance based short listed participants per technical session were awarded by the dignitaries during the valedictory session. The valedictory session was graced by the presence of Shri D.S. Meshram, President, Institute of Town Planners India as the Chief Guest and Shri Satyendra Garg, IPS, Joint Commissioner of Police (Traffic) as the Special

Guest. This workshop was organised by Dr. Kusum Lata along with Dr. P.K. Srivastava, MD of GSDL.

Babu Jagjivan Ram Memorial National Seminar

A one-day Babu Jagjivan Ram Memorial National Seminar on “Parliamentary Democracy in India: Issues and Challenges”, sponsored by the Babu Jagjivan Ram National Foundation, an autonomous body of the Ministry of Social Justice and Empowerment was held at IIPA on December 16, 2012. Kumari Selja, Union Minister of Social Justice and Empowerment inaugurated the programme. Dr. Yogendra Narain, former Secretary-General of Rajya Sabha, presided over the inaugural function. Justice K.G. Balakrishnan, Chairman, National Human Rights Commission and former Chief Justice of India delivered the valedictory address while Prof. M.P. Singh, Chairman, Delhi Judicial Academy, presided over the valedictory function. More than a hundred persons, from different parts of the country, participated in the programme. Dr. Lokendra Malik coordinated it.

International Workshop on Public Governance, Finance and Federalism

IIPA organised an International Workshop on Public Governance, Finance and Federalism seminar from 14-19 January, 2013. The seminar was sponsored by the Ministry of External Affairs, Government of India. The workshop was organised for 26 senior civil servants in the rank of Joint Secretary to the Government of Nepal, supporting Nepal's Constitutional Transition aiming at helping Nepal to build its capacity for developing and implementing a federal democratic system. The objectives of the workshop were to provide exposure to federalism principles and practices, to help them appreciate characteristics of Indian civil services and its working, to give them a glimpse of Indian educational, tourism sectors with special reference to environmental technologies ,to enable participants to draw lessons from the experience of Indian federation applicable to Nepal's constitution transition, to help them interact with some constitutional bodies in India, to make them have an exposure visit to an Indian State i.e., Uttarakhand, and to enable the participants to draw

lessons from Indian experience on environmental governance in India. The delegates had been on a two day visit to Dehradun and Mussoorie to study the administration of Hilly state. Delegates interacted with the Chief Secretary, Government of Uttarakhand, Shri Alok Jain, and his colleagues at the secretariat. Back home in Delhi the delegates had sessions with various eminent personalities such as former Director, IIPA and former Secretary to the Government of India Shri. B.S. Baswan, Ms. Nidhi Khare, Adviser Planning Commission, Shri Ashok Singhvi, Joint Secretary, Ministry of Urban Development, Govt. of India , Prof. Dilip Kumar Bandhopadhyaya, Vice Chancellor Guru Gobind Singh Indraprastha University, Dwarka, Delhi who shared insights in their respective fields. The presentations sensitised the issues in the light of Nepal's federalism.

The workshop had its valedictory session which was chaired by Shri Akhilesh Mishra, Joint Secretary, Ministry of External Affairs. Dr. V.N Alok directed the programme and Dr. Shyamli Singh was co-director.

Workshop on Panchayat Empowerment— An Incentive

A Workshop on Panchayat Empowerment Accountability and Development Scheme (PEAIS), A central sector scheme of the Ministry of Panchayati Raj was organised on 3-4 January 2013 at IIPA. About 80 Professionals working at the field participated. They were sensitised about the pattern of investigation on the field. The Ministry of Panchayati Raj and the IIPA organised the Workshop. Dr.V.N.Alok and Dr.Parida supported.

National Symposium on PESA and Self Governance

IIPA organised a two-day National Symposium on Panchayat (Extension to Scheduled Areas) Act (PESA) and Self Governance from 25-26 February, 2013. This programme was sponsored by ICSSR, New Delhi. Shri T.N Chaturvedi, Chairman, IIPA, delivered the welcome address. Shri Mani Shankar Aiyar M.P. (Rajya Sabha), and former Union Minister of Panchayati Raj delivered the keynote address. Shri Bhalchandra Mungekar, M.P. (Rajya Sabha) delivered the inaugural address.

The National Symposium was attended by

experts from politics, bureaucracy, and economics, including Shri A.N.P Sinha, Member, Bihar State Planning Board, and former Secretary Ministry of Panchayati Raj, Dr. A.K. Dubey, Joint Secretary, Ministry of Tribal Affairs, Dr. Onkar Marwah (Retd IAS), Shri Avdhesh Kaushal, Director, RLEK, Dehradun, Shri Sanjay Upadhyay, Advocate, Supreme Court of India and ShriMahi Pal, Director, Ministry of Rural Development. About 80 participants including experts, development practitioners, administrators, policy makers and social activists participated in the Symposium.

The objective of this dialogue was to discuss issues pertaining to the effective implementation of Protective Legislation – PESA. The Symposium was an opportunity to share research findings and learn from the immense experience of experts working with these issues.

Shri Mani Shankar Aiyar in his keynote address said, “the legislation of PESA is so revolutionary that not one single State that is a PESA State has notified the rules. “My own answer is that we should have a National Commission on Panchayati Raj, like we have a National Commission on Minorities or the National Commission on the Scheduled Castes and the Scheduled Tribes so that without bringing in questions of federal relations, Centre-State relations, we can have an authorized statutory body to make pronouncements which could constitute the basis for action.”The Symposium was divided into four technical sessions besides the inaugural and valedictory sessions.

This event represents one of the most focused meetings intended on effective implementation of PESA. Through the symposium, a holistic attempt was made to address issue related to Effective Implementation of PESA in letter and spirit. Dr. Nupur Tiwari coordinated this programme.

Ujjal Kumar Ghosh Memorial Lecture

IIPA jointly with Purnujjal Papiya Ghosh Memorial Trust and Centre for Studies in Civilisations organised the lecture on March 14. Prof. G.K. Chadha, Professor Emeritus, JNU and President of South Asian University, delivered the lecture on “Land Acquisition Experience in India: Striving to Mend the Painful Past”. Shri T.N. Chaturvedi, Chairman of IIPA, presided over the programme. In his address Prof. Chadha accentuated that ever since

its enactment, the Land Acquisition Act, 1894 has been a subject to controversies and fierce debate. Notwithstanding rounds of amendments, including the 1984 changes, he stated that it has failed to address some important issues associated with land acquisition. He mentioned that from an economic perspective, the question of land is linked to critical issues of agricultural productivity, infrastructure development, employment opportunities, housing, and other related issues. Prof. Chadha stated that each one of these aspects is crucial for enhancing national security by ensuring consistent economic growth, food security and so on, which reinforce the country's economic strength. He observed that it becomes imperative to strike a balance between the economic and social functions of land. He emphasised that deeper structural reforms will ensure that the exercise of land redistribution actually becomes meaningful, enabling small farmers to turn their plots into productive assets. While giving multi-dimensional approach to the entire topic, Shri Chaturvedi emphasised that poverty alleviation cannot be possible sans the harmonisation of administration and academia.

B.R. Ambedkar Memorial Lecture

Dr. B.R. Ambedkar Chair in Social Justice at IIPA organised the fourth Dr. Ambedkar Memorial Lecture on March 21, 2013. Shri R.P. Singh, former DG, Post and Telecom, delivered the lecture on "Social Justice: Strategies and Challenges". Describing Ambedkar as a great personality, Shri Singh stated that Ambedkar took up the task of social change at a very difficult time and showed us a path which went through education and successfully led to social transformation. Shri A.K. Biswas, former Vice-Chancellor of B.R. Ambedkar University, Muzaffarpur, presided over the programme. Prof. Sushma Yadav coordinated it.

Seminar on Social Justice: Concept, Strategies and Challenges

Dr. B.R. Ambedkar Chair in Social Justice organised the captioned programme at IIPA on March 21-22, 2013. The purpose of the programme was to garner relevant and contemporary assessments from the researchers and activists on the concept of social justice along with the strategies and challenges before it in contemporary India. The

programme brought together a galaxy of academics, activists and practitioners to share conceptual evaluation, approaches and common problems, and to strategise about ways which would play a key role in achieving the same. The event provided a platform for thought-provoking discussions which were initiated by the key speakers of the plenary session, through their presentations on diverse areas of development and social justice. Shri Sanjay Paswan, former Minister for HRD and Telecom, gave the valedictory address. Prof. Sushma Yadav coordinated it.

DISTINGUISHED VISITORS TO THE INSTITUTE

1. A four-member Maldivian delegation headed by Mr. Mohamed Fahmy Hassan, Chairman of Civil Service Commission visited the Institute on April 10, 2012.
2. A five-member delegation from American Society for Public Administration (ASPA) visited IIPA on October 30, 2012.
3. Dr. Prajapati Trivedi, Chairperson (NA, CWC) & Secretary (Performance Management), Cabinet Secretariat, Government of India, Rashtrapati Bhawan, New Delhi visited the Institute on July 7, 2012.
4. Dr. Vijaylaxmi Gupta, IAS (Retd.) Former Secretary, Defence Finance, Government of India visited IIPA on July 25, 2012.
5. Shri T.S.R. Subramanian, IAS, (Retd.) Former Cabinet Secretary, Government of India, New Delhi visited IIPA on July 26, 2012.
6. Shri Venkatesh Nayak, Commonwealth Human Rights Initiative, New Delhi visited IIPA on August 16, 2012.
7. Shri B.K. Chaturvedi, Member, Planning Commission, New Delhi visited IIPA on September 3, 2012.
8. Dr. P.S. Rana, Formerly Chairman & Managing Director, HUDCO, New Delhi visited IIPA on October 19, 2012.
9. Prof. Donald Manzel, USA (Past President ASPA) visited IIPA on October 30, 2012.
10. Shri Rajendra Singh, Chairman, Tarun Bharat Sangh, Jaipur visited IIPA on November 1,

2012.

11. Shri Rakesh Maheshwari, Director, IT Services, STQC, Department of Information Technology, Electronics Niketan, CGO Complex, Lodhi Road, New Delhi visited IIPA on November 6, 2013.
12. Dr. Dinesh Abrol, Sr. Scientist, National Institute of Science, Technology & Development Studies (NISTADS), New Delhi visited IIPA on November 14, 2012.
13. Dr. Barjor Mehta, Team Leader, Urban Development, World Bank, New Delhi visited IIPA on February 12, 2013.
14. Dr. Kulwant Singh, Advisor, UN Habitat, New Delhi visited IIPA on February 12, 2013.
15. Dr. Martin Rama, World Bank's Senior Economic Advisor for India visited IIPA on February 14, 2013.

ACTIVITIES OF COMMITTEES

The Academic Committee

The academic activities of the Institute are guided by the Academic Committee, and the Planning and Advisory Committee and carried out through various Academic Centres, supported by the Computer Centre, Library, and Publication Division.

The Academic Committee of the Institute headed by the Director, looks at academic matters concerning education, training and research studies. The composition of the Academic Committee is shown at [Annexure F.7](#).

Planning and Advisory Committee

The Planning and Advisory Committee advises the Director on various academic activities of the Institute, viz. training, research and publications, etc. The Committee, chaired by the Director, consists of the Chairmen of all the Academic Centres of IIPA, the APPPA Programme Director, the three Convenors of Research Coordination Advisory Committee, and of the Training Advisory Committee, and of the Computer Centre. The Registrar and Librarian are special invitees. The composition of the Planning & Advisory Committee is shown at [Annexure F.4](#).

ACADEMIC CENTRES/CHAIRS

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to: (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. Each Centre elects its Coordinator for a period of two years (except for Centre for Consumer Studies, Centre for Urban Studies and Centre for Learning in ICT and e-Governance where the Director nominates Coordinators). Normally a faculty member is expected to become a member of between 3 to 5 of the 12 Centres at IIPA. Each Academic Centre has to search for funding for its activities since due to tight financial position, IIPA cannot spare its own funds for such activities. The membership composition of the Academic Centres as on March 31, 2013 is shown at [Annexure F.5](#).

An account of the academic contribution of various IIPA faculty (other than training and research conducted within IIPA) is given at [Annexure F.6](#).

CENTRE FOR URBAN STUDIES (CUS)

The Centre for Urban Studies (CUS) has been functioning in IIPA since 1966 with full financial assistance from the Ministry of Urban Development, Government of India. The major functions of CUS include, organising training courses, conducting seminars and conferences, undertaking research, offering consultancy services and collaborating with the concerned universities and institutions. Towards these objectives, faculties in CUS organised 24 training programmes. Seven research studies were submitted in the area of metropolitan governance, municipal finance, inter-governmental fiscal relations, devolution measurement, urban poverty, urban planning, service delivery, etc. Some of the studies are empirical and diagnostic in nature. Like previous year, another faculty of CUS presented the theme paper in the IIPA Annual Conference and other seminars of IIPA regional branches. Two study reports and the paper of the Annual Conference have been brought out in the form of books. Moreover,

four issues of the quarterly journal *Nagarlok* have also been brought out. While contributions of each faculty in CUS have been presented against their names, the composite report of the CUS for the year 2012-13 have also been presented in Annex F.13. The same has been submitted to the CUS Steering Committee and subsequently to the National Review and Monitoring Committee headed by the Secretary to the Government of India, Ministry of Urban Development. (**Annexure F.12**)

CENTRE FOR LEARNING IN ICT & E-GOVERNANCE

About the Centre

The Centre for Learning in ICT and e-Governance has been set up at the Indian Institute of Public Administration with the support of the Department of Information Technology (DIT), Ministry of Information Communication and Technology. The DIT Project has significantly strengthened IIPA's computer related infrastructure and has enabled the setting up of two well-equipped Computer Laboratories with modern IT facilities as well as other infrastructure. The Centre provides technical and academic support to a large number of training programmes, workshops and seminars conducted at IIPA. It supports the delivery of various training programmes including APPPA, DST, etc. and meets their computer related and capacity building needs in the field of IT. In addition the Centre maintains hardware and software for all faculty, administration and library staff. Further, it provides support for preparation of payroll and access to high speed broadband connectivity, etc. and updates content on the IIPA website.

Salient features include

1. Capacity Building in the area of e-Governance especially the National e-Governance Plan (NeGP). This spans various Government Departments both at Centre and States, District Administrations and Local Bodies (Municipalities and Panchayats) with the purpose of deploying ICT tools & technologies to improve delivery of Government services to the masses and extend the reach of services near their places of residence.
2. The Centre has designed and conducted

e-governance training for officials of various State Governments/ UTs. The training modules are designed based on specific need assessment for capacity building at the cutting area level.

3. Development of content on various topics in e-Governance and development of training modules for the target participants.
4. The Centre has also developed the content and reading materials and designed the e-Governance Induction Course for NeGD/DIT Members of DIT/Gol.
5. Well-equipped labs to impart hands-on training on e-Governance applications.
6. Collaboration with a network of institutions and trainers.
7. Training courses, workshops, seminars and brainstorming sessions to sensitise and create awareness amongst various stakeholders. Apart from sensitising the participants about e-Governance initiatives, this has enhanced the visibility of the Centre.
8. The Centre has contributed to the work of the Working Group on IT for Masses, Department of Information Technology as Professor Rakesh Gupta, Associate Coordinator is a Member of this Working Group.

In-house Website Facility

The Centre has established an in-house facility for uploading and maintaining the Institute Website (www.iipa.org.in) which was developed and inaugurated on Jan 2011. It has also introduced webmail server for all the members of IIPA. Many of the existing web pages have been re-designed, others updated and content added. Library related content has been loaded onto the IIPA website.

Training Programmes, Workshops and Research

The Centre has conducted a large number of training programmes during the year. In addition to the training programmes conducted for the APPPA and for Government, a two week in-service Training Programme on ICT Basics and Computer Applications for Group C and D Employees of IIPA was conducted from 30 April to 11 May 2012 and a one week in-service Training Programme on ICT Basics and Computer Applications also for Group C and D Employees of IIPA was conducted from May

25- June 1, 2012. These were internal Programmes that were attended by 47 IIPA Group C and D Staff with a view to upgrade their skills.

An evaluation study to analyse the performance of the 10th Plan scheme “Development of Information Technology” was undertaken for Ministry of Labour & Employment and a project on “Evolving Citizen Centric for Rural E-Governance Framework” for Department of Administrative Reforms and Public Grievances (DARPG). Dr. Charru Malhotra has been designated National ICT/e-Governance Expert for ADB’s South Asian sub Regional Economic Cooperation (SASEC) Research and Training Network (RTN) Project implemented across 4 South-Asian countries. Several papers that have been published as well as those presented at workshops are listed individually for faculty and staff.

Future

The DIT Project was successfully completed and the closure report was sent to the Ministry. Several state governments are looking to the Centre for conducting training of officials especially in their Districts. Proposals have been submitted to DIT for funding for (a) extending the facility created at the Centre for further training and capacity building programme of DIT, (b) training of grassroots functionaries in the rural areas towards IT enabling services under the IT for masses programme, and (c) Capacity Building in e-Governance for District Officials in various States. Respective State ATIs would be given training (ToT) and content so that they can start the programme for the state officials.

The Centre has recently proposed a Nationwide e-Governance Capacity Building programme associating ATIs of various states.

CENTRE FOR CONSUMER STUDIES

In the quest for realising policy objectives of Consumers’ rights and interests’ protection and promotion the Department of Consumer Affairs, GoI has created a dedicated “Centre of Excellence”, Centre for Consumer Studies at IIPA. The MoU was signed on July 29, 2007 by the Joint Secretary, CA on behalf of DCA, GoI, and the Director, IIPA on behalf of the IIPA. To operationalise the Centre the DCA through its Sanction Order No. O-11011/ 68/ 2005-CWF dated 30th March 2007 sanctioned the necessary funds to the Indian Institute of Public

Administration initially for a period of five years. The Monitoring Committee under the Chairmanship of Secretary (CA) has further extended the period of the Centre by two years upto June 2014. The primary objective of the Centre is to act as a “*think tank*” for research and policy related issues on consumer protection and consumer welfare.

To achieve the aims and objectives, the Centre organised a variety of programmes during the period from April 2012- March 2013. During the period the Centre organised a total of 27 Capacity Building Programmes. The focus of the programmes was to build the capacity of various stakeholders to administer the Consumer Protection Act, 1986, and also to educate and enhance consumer awareness at various levels. Capacity building initiatives during the period included Training Programmes, Workshops, Seminars and Conferences. Besides this the Centre also conducted research studies and brought out a number of publications and performed other promotional activities. The milestone of the period was organisation of the National Seminar on “Empowering Rural Consumers: Opportunities, Challenges and Strategies” on November 1-2, 2012 which was inaugurated by Shri T. N. Chaturvedi, Chairman, IIPA and Former Governor, Karnataka. During the period the Centre staff conducted a number of evaluation and research studies to assess the impact of various programmes/ schemes and also to build a database in the area. These included an important study on “Impact and Effectiveness of Consumer Protection Act, 1986” which was done on the request of the Department of Consumer Affairs, GoI to provide policy input to the Department. One of the objectives of the Centre is to disseminate information on various aspects of consumer protection and consumer welfare. To fulfil this objective the Centre has brought out publications in the form of four books and three monographs. Besides this awareness material in the form of e-newsletters, advisories, calendar was also published and widely circulated for general awareness and education of the subject. The faculty and staff of the Centre also published and presented a number of articles on various issues of consumer protection on various platforms. The Centre is also maintaining a website which was thoroughly updated this year. Very useful information for consumers is uploaded on the site. The Centre also participated in number of promotional activities related to consumer

protection throughout India and is also representing on a number of Committees of Government of India on consumer issues. (**Annexure F.13**).

CENTRE FOR ECONOMIC ANALYSIS AND FINANCIAL MANAGEMENT

The Centre did not conduct any activity as such. But its members have been very productive. Their contributions in terms of publication in books, journals and edited volumes; participation in seminars, workshops and conferences; membership in committees outside and in IIPA are all listed under their names separately. Research studies carried out by them and training programmes conducted by them are also listed under respective heads. Likewise seminars or workshops organised by the members are also listed elsewhere in the Report. However, some of the activities not so highlighted are listed here. One member (Prof. Pranab Banerji) was engaged in conducting our flagship programme viz. Advanced Professional Programme in Public Administration. All five members were stream in-charge of or delivered lectures in more than one stream and they supervised more than one M. Phil. APPPA dissertations. They delivered inaugural, valedictory or key-note addresses or otherwise delivered lectures in other forums. Prof. P.K. Chaubey was the President of Uttar Pradesh and Uttarakhand Economic Association for the Eighth Conference held in November in Dehradun. There is a centre within the Centre which carries out research activities on Chronic Poverty under guidance of Prof. Aasha Kapur Mehta. Prof. Anil C. Ittyerah carried out a quick assessment study of fertilizer sector. Dr. V.N. Alok conducted a research study for MoPR on Devolution to Panchayats. Besides, members of the Centres are members of other Centres and/or collaborating with other faculty colleagues on several other research studies or training programmes.

CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION AND PANCHAYATI RAJ

Total Research Projects Completed : Six

1. UN Women, Reviewing Flagship Programmes

from a Gender Lens: ICDS (Prof Aasha Kapur Mehta)

2. UN Women, A Critique of the Approach to the 12th Plan through a Gender Lens (Prof Aasha Kapur Mehta)
3. Quick Assessment “Study of fertilizer Availability, Prices and Marketing Practices during Khariff Season”; Sponsored by Department of Fertilizers, Government of India, 2012. (Prof. Anil Ittyerah)
4. “State variation in execution of centrally sponsored schemes like NREGS, SSA, MDM, ICDS and lessons drawn from other States”, Sponsored by Ministry of Panchayati Raj, Sep-2010-Mar 2011. (Report writing Stage; Prof. Lipi Mukhopadhyay)
5. Capacity building for poverty reduction project for e-governance in rural areas. Capacity building for poverty reduction project for e-governance in rural areas, Sponsored by DAR&PG, 2012 (Dr. Charru Malhotra)
6. State level case study on “Impact of Reservations in Panchayats for Women and its impact on Household Welfare.:A case study of Bihar ” as part of the IDRC-NCAER research program on decentralisation and rural development (Dr. Nupur Tiwari)

Research Projects (Ongoing): Two

1. University of Manchester, DFID funded project on Chronic Poverty in India (Prof Aasha Kapur Mehta)
2. Ministry of Statistics and Programme Implementation – UNICEF project: Base paper on Data Gaps pertaining to Women and Children (joint project) (Prof. Aasha Kapur Mehta)

Seminars / Workshops/ Training/ Academic Interactions : Nine (Apart from Contributions to Rural component in APPPA)

1. MWCD sponsored Training Workshop for Presidents of District Panchayats/ Zilla Parishads (Prof Aasha Kapur Mehta).
2. MWCD sponsored Training Workshop on Gender Budgeting for Local Government Representatives of Northeast and Eastern States (Prof. Aasha Kapur Mehta)

3. "Brainstorming Workshop on NMEW Pilots", National Mission for Empowerment of Women, Government of India (Prof. Aasha Kapur Mehta).
4. DST Sponsored One Week Training Programme on "Science and Technology for Rural Society" for Women Scientists (Prof. Dolly Arora and Dr. Charru Malhotra)
5. Ambedkar Foundation, Ministry of Social Justice and Empowerment sponsored Training Workshop on "Capacity Building of NGOs for Grassroot Functionaries" (Prof. Sushma Yadav, Dr. Charru Malhotra)
6. National Seminar on "Empowering Rural Consumers: Opportunities, Challenges & Strategies" (Dr. Mamta Pathania)
7. Symposium on 'PESA and Self Governance: A concern of 12 Five year Plan' (Dr. Nupur Tiwari)
8. Workshop on "Impact of Quota System on Women's Empowerment" (Dr. Nupur Tiwari)
9. "2nd Professor MP Jain Memorial Lecture Jain on Administration of Justice through Tribunals" (Sh. Saket Bihari)
6. Dr. Charru Malhotra (Accepted): "A Validated Citizen-Centric Approach using Delphi Technique for Converging Indigenous Knowledge Systems using ICT", Accepted for Publication, International Journal in e-Governance.
7. Dr. Charru Malhotra (2012): "Enabling Citizen services delivery in North-East States of India". In Syed S. Kazi (Ed), North East India's Best ICTD Practices: Digital Inclusion for Inclusive Growth in North East India. (pp 24-26), ISBN : 978-81-910139-2
8. Dr. Mamta Pathania with Prof. Suresh Misra (In Press): "Changing Profile of Rural Consumers in India -Need for Education and Awareness" in "Consumer Protection in India- Issues and Concerns" (Ed), IIPA, ISBN: 81-86641-58-0.
9. Dr. Mamta Pathania (In Press) "Role of Traditional Folk Media in Consumer Empowerment – Communicating with the Rural Audience" in "Consumer Protection in India- Issues and Concerns" (Ed), IIPA, ISBN: 81-86641-58-0.

Publications /Chapters/Articles: Fifteen

1. Aasha Kapur Mehta, Andrew Shepherd, Shashanka Bhide, Amita Shah and Anand Kumar (2013): Hindi translation of 'The India Chronic Poverty Report: Towards Solutions and New Compacts in a Dynamic Context', CPRC & IIPA, 2011.
2. Aasha Kapur Mehta, Sanjay Pratap and Akhtar Ali (2012): *Reviewing Flagship Programmes from a Gender Lens*: ICDS, UN Women.
3. Aasha Kapur Mehta, Mridul Eapen and Yamini Mishra (2012): *A Critique of the Approach to the 12th Plan through a Gender Lens*, UN Women.
4. Dr. Sheela Reddy (forthcoming issue): "Provision of Urban Amenities in Rural Areas (PURA) – An Overview", Local Government Quarterly
5. Dr. Charru Malhotra (2013): "Citizen-Centric Approach for Converging Indigenous Knowledge Systems using ICT", In 'Strategising Knowledge Management and Environmental Paradigm', Dr. Usha M Munshi and Prof. Vinod Sharma (Eds), Jain Publishing House, New-Delhi.
10. Dr. Nupur Tiwari (2012): "Centrality of Panchayati Raj in Rehabilitation and Resettlement" IJPA, Vol. LVIII No. 4, Oct-Dec 2012 ISSN 0019-5561.
11. Dr. Nupur Tiwari (2012): "Panchayats in Governance: Further steps for Evolution into Institutions of Self Government in multilevel democracy. Governance for Excellence", ISBN 978-81-925487-9-1, JM International Publishers.
12. Dr. Nupur Tiwari (2012): "Women and Panchayati Raj", Yojana, Vol 56, ISSN-0971-8400
13. Dr. Pradip Kumar Parida (2012): "Activity Mapping of Panchayats" in 'Status of Panchayats in India', IRMA, Anand, Gujarat.
14. Dr. Pradip Kumar Parida (2012): "Community Preparedness to face the impact of Disaster on Livelihood & Development: Issues, Challenges & Policy Dimension", In "Disaster Management-Issues and Challenges" published by HIPA, Shimla, 2012. (Dr)
15. Dr. Pradip Kumar Parida (2012): "The Grass without Roots- PRIs in Gujarat" In "Integrated Rural Development Management", published by Swami Vivekananda University, Kolkata.

Books/Monographs: Four

1. Prof. Suresh Misra & Dr. Mamta Pathania (Ed) (in press) : Empowering Rural Consumers: Issues and Concerns.
2. Dr. Nupur Tiwari (2012): New Insights into Social and Political Empowerment of Women in Panchayati Raj, IIPA Discussion papers Series No-6, September 2012.
3. Dr. Nupur Tiwari (2012): From Representation to Participation to Inclusion : Women in Panchayati Raj, Deep and Deep.
4. Dr. Nupur Tiwari (2012): Elected Women Representatives and Empowerment, Concept Publishing, ISBN-13:978-81-8069-873-6.

Awards And Honours:

Best Paper Award to Dr. Charu Malhotra as “Innovative Approaches for e-Governance” in International Conference on E-Governance, Award committee ICEG-2012, Deakin University, Australia. The was titled as ‘A Validated Citizen-Centric Approach using Delphi Technique for Converging Indigenous Knowledge Systems using ICT’

CENTRE FOR PUBLIC POLICY, PLANNING AND DEVELOPMENT STUDIES

The members of the Centre for Public Policy, Planning and Development Studies conducted training programmes on State-civil, Society Interface for improved Policy performance, social Conflicts Analysis and Resolution approaches, Capacity Building Programmes for different government officers. They participated in many national and international conferences at their individual level. Many evaluation studies and research projects were undertaken by the members of the Centre.

CENTRE FOR HUMAN RESOURCE DEVELOPMENT AND BEHAVIOURAL STUDIES

The faculty in this Centre contributed to various academic activities of the Institute which include Training, Research & Consultancy. They also organised workshops, seminars and conferences on topical and important issues such as Values and

Ethics in Public Service and National Workshops on RTI and Its Implementation. The members were in-charge of different streams in the APPPA programme and organised several other training programmes in the area of Behavioural Skills, Leadership and Capacity Building Programmes for Technical Personnel. The Consultancy and Research Assignments undertaken by the members included an Evaluation of DoPT’s Plan Scheme on “Improving Transparency and Accountability in Government through Effective Implementation of the Right to Information Act”; State variation in execution of centrally sponsored schemes like NREGS, SSA, MDM, ICDS, and lessons drawn from other states; and A Study of the Uttarakhand Public Service Commission.

CENTRE FOR MANAGEMENT STUDIES, PUBLIC ENTERPRISES

The activities organised by the members of the Centre have been reported individually in their contribution. No special activity/project was assigned to the Centre.

CENTRE FOR SOCIAL WELFARE ADMINISTRATION AND ADMINISTRATION OF JUSTICE

The Centre for Social Welfare Administration and Administration of Justice is one such Centre of IIPA which is not having any financial backing. Yet the members have contributed towards the mandate of the Centre by getting the proposals for conducting training programmes, research studies and organising workshops, seminars, etc. sanctioned from MoSJ&E through Ambedkar Chair, DoPT, Ministry of Statistics & Programme Implementation, THDCIL, Rishikesh, GoNCTD, MoHUPA, ICSSR, BJRN, NCAER, IIPA, etc.

In all six training programmes were organised by Prof. Sushma Yadav and Dr. Saket Bihari. Two Workshops /Seminars/Symposium were organised by Dr. Kusum Lata, Dr. Lokendra Malik & Dr Manan Divedi. Nine key-note papers, theme paper, etc were presented by members in national workshops/seminars/conferences, etc. by Prof. Jaytilak Guha Roy, Prof. Sushma Yadav, Dr Manan Divedi, and Dr. Nupur Tiwari. Session of two national workshops

were chaired by Prof. Sushma Yadav and Dr. Nupur Tiwari. Six key-note papers, theme paper, etc. were presented in international workshops/seminars/conferences, etc. by Prof. Sushma Yadav, Dr Sheela Reddy, Dr. Nupur Tiwari and Dr Manan Divedi. Members also participated in panel discussions/delivered special lectures/ memorial lectures/delivered valedictory address, etc.

Two research studies of Prof. Sushma Yadav are on-going. Five research studies of Prof Jaytilak Guha Roy, Prof. Sushma, Dr. Saket Bihari, Dr. Nupur Tiwari and Dr. Pradip K. Parida have been completed.

Two books were published by members during this period (one each of Dr. Lokendra Malik and Dr Manan Divedi), Dr. Nupur Tiwari contributed to IIPA Discussion Paper Series. Twenty one Articles of members were published in *IJPA*, *Nagarlok* and other reputed journals.

GOVERNANCE DATA BASE AND RESOURCE CENTRE

- Part of the financial year 2012-13 was also substantially devoted to the revision of the **India Governance Report 2012**. The first draft of the report was already presented before the entire faculty in late March 2012. Following the then Director's advice, the draft report (though incomplete since two chapters and conclusion were yet to be completed) was read by the three senior faculty colleagues (Prof (s) Pranab Banerji, Aasha Kapur Mehta and Dolly Arora). In the light of their comments, revision started which took much more time than what was anticipated. First of all, as coordinator the undersigned had to handle everything by himself including checking certain basic facts, references, etc. since by then the project staff support was over due to fund shortage. Second round of corrections turned out to be equally time consuming because of unexpected changes in page making which disrupted the entire numbering and location of huge number of boxes, charts, maps and tables, etc. Above all, the coordinator remained engaged in other activities of IIPA, including running of 38th APPPA as its Co-Programme Director.
- The second proof read version has just gone to

the press for carrying corrections and printing. The Final Report in print should be available by mid-August, 2013.

BABASAHEB DR. B.R. AMBEDKAR CHAIR IN SOCIAL JUSTICE

A. Teaching/Training

Seminars/Symposia/Workshops/Trainings/Memorial/Special Lectures organised and International Delegations Coordinated

- National Seminar on "Social Justice: Concept, Strategies and Challenges" sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice & Empowerment on March 21-22, 2013.
- Coordinated the Annual Ambedkar Memorial Lecture on "Social Justice: Strategies and Challenges" sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice & Empowerment on March 21, 2013.
- Coordinated the First Workshop on Capacity Building for the NGOs sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice & Empowerment, GoI on June 25-29, 2012.
- Training Programme on "Government Reservation Policy" for officers of Tehri Hydro Development Corporation (THDC), Rishikesh organised at THDCIL, Rishikesh. The programme was sponsored by THDCIL, Rishikesh on June 21-22, 2012.

Ongoing Research Projects—Two

- I. Title: **Compilation and Publication of the Important Articles, Speeches and Writings on Dr. Ambedkar's Interventions in the Constituent Assembly in framing of the Constitution; Pandit Jawaharlal Nehru's Interventions in the Constituent Assembly on framing of the Indian Constitution and Smt. Indira Gandhi's speeches, initiatives on empowerment of the Scheduled Castes and Scheduled Tribes**, sponsored by Ministry of Social Justice and Empowerment & Dr. Ambedkar Foundation.
- II. **Reservation Policy and Higher Education in India: A Public Policy Perspective**, sponsored

by Ministry of Social Justice and Empowerment & Dr. Ambedkar Foundation.

Completed Consultancy—One

- I. Title: **Study of the Delhi Right of Citizen to Time Bound Delivery of Services (E-SLA) sponsored by Government of National Capital Territory of Delhi (GNCTD)**, sponsored by Government of National Capital Territory, Delhi (GNCTD).

Publications

- **“Ambedkar: Samajik Nyaya”** in a book on **‘Tulnatmak Rajnitik Siddhant ke Sandarbh’** edited by Balwan Gautam published by Directorate of Hindi Medium Implementation, University of Delhi, Delhi, February 2013.
- **“Southern Asia: The Gonds of India—A Search for Identity and Justice”** in **‘The Wiley – Blackwell companion to “Religion and Social Justice”** edited by Michael D. Palmer and Stanley M. Burgess; [Part – III]– Indigenous People, published by Blackwell Publishing Limited, West Sussex, p.o. 1985q, U. K, 2012.

(D) Papers Presented in the Seminars/ Workshops/Conferences, etc. in National/ International Conferences

I. International Conferences

- Moderated the Plenary Session on the **“Development of Social Relations in the Context of Social and Political Transformation in Developing Societies”** in the 11th International Conference on “Gender Relations in Developing Societies: A 21st Century Perspective” organised by Maharaja Agrasen College, University of Delhi on March 19, 2013.

(E) Panel Discussion/Special Lectures delivered in National/International Seminars/ Workshops/Symposium

I. Sessions Chaired

- Second Technical Session on “The Contemporary Issues and Challenges of Scheduled Castes” in a National Seminar on “Marginalised Sections and Inclusive Development: Issues, Challenges and Social Work perspective” organised by

Jamia Millia Islamia University, New Delhi on October 11, 2012.

- Third Technical Session on “Corporate Social Responsibility : Issues & Challenges” in a UGC sponsored National Seminar organised by Department of Commerce, Kirori Mal College, University of Delhi on August 24, 2012
- First technical session on “Female Foeticide and Gender Violence: The Human Rights Perspective” at the National seminar on “Female Foeticide and Gender Violence: The Human Rights Perspective” organised by Nehru Studies Centre and Department of Political Science, University of Rajasthan on August 11, 2012.

II. Panel Discussions

- Panel on “Security and Welfare of Senior Citizens”, Mubahisa—A Discussion Programme on DD Urdu on March 23, 2013.
- “Use and Abuse of Dalit Assertion: Micro to Macro—Maharashtra to Rashtra”, A Panel Discussion organised by Working Group on Alternatives Strategies at India International Centre (IIC), New Delhi on May 1, 2012.
- “Maoists, Naxalism and State”, A News programme to discuss ‘Maoists Naxalism and State’ at GNN News T.V. News on April 09, 2012.

III. Special Lectures

- “Equality, Education and Social Justice: Problems and Prospects” at a National Symposium organised by Equal Opportunity Cell, Utkal University, Bhubaneswar, Odisha on March 26, 2013.
- “Human Rights and Gender Justice” in a Refresher Course on “Human Rights” organised by Department of Public Administration, Academic Staff College, University of Lucknow, Lucknow on March 09, 2013.
- “Gender Justice and Human Rights” in a National Seminar organised by Rajiv Gandhi Institute of Contemporary Studies, Department of Political Science, Central

University of Allahabad on March 08, 2013.

- “Dr. B. R. Ambedkar: Hindu Code Bill and Women Empowerment” in a Ambedkar Memorial Week organised by Bodh Dharma Deeksha Samaroh Sangh, Ghaziabad at Jawaharlal Nehru Stadium Yuva Kendra – Ghaziabad on December 16, 2012
- “Inclusive Governance for Inclusive Growth” at a Symposium on Governance organised by the Meghalaya Institute of Governance, sponsored by Meghalaya Basin Development Authority at Yojana Bhawan, Shillong on April 05, 2012.

IV. Valedictory Address Delivered

- “Rashtra Nirman aur Ambedkarvaad (Ambedkarism and Nation- Building)” at a National Seminar on “Rashtra Nirman aur Ambedkarvaad ke vividh aayaam” organised by Dr. Ambedkar Chair, University of Ujjain on February 28, 2013.
- “Dr. Ambedkar on “Education, Equality and Social Justice” at a National Seminar organised by Mahatma Phule Talent Research Academy, Nagpur, on April 14, 2012.
- “Equality, Education and Social Justice” at a week-long Samta Parva – 2012 organised to celebrate the Birth Anniversaries of Kranti Surya Jyotiba Phule and Dr. Babasaheb Ambedkar Yavatmal, Maharashtra on April 13, 2012.

V. Memorial Lectures Delivered

Delivered the “First Ambedkar Memorial Lecture” on the occasion of the Birth Anniversary Function of Babasaheb Dr. B. R. Ambedkar organised by Rashtrasant Tukadoji Maharaj Nagpur University, April 14, 2012.

(1) Sessions Taken in Training Courses/ Workshops/Orientation Programmes within IIPA

- “Social Structure and its Challenges” and “Social Justice and Inclusive Growth” at the 12th Foundation Training Programme (November 26, 2012 to February 15, 2013) for the Scientists and Technologists of the S & T Department, Gol on December 13 and December 27, 2012.
- Four Sessions on Ideas, Society and Social

Issues at the 38th Advanced Professional Programme in Public Administration (APPPA) July-August, 2012.

- “Governance in India: A Social Justice Perspective” to the University of Florida study abroad “UF in India—NGOs & Development” group at the Indian Institute of Public Administration university on July 27, 2012.

Outside IIPA

“Two sessions on Social Justice and Strategies for Inclusion” at the Refresher course for college teachers organised by Academic Staff College, Guru Jambheshwar University, Hissar, Haryana on September 8, 2012.

CENTRE FOR CLIMATE CHANGE, ENVIRONMENT AND DROUGHT ADMINISTRATION

The Centre is comparatively new in the Institute, completing two years of its formation. The Centre has organised a Training Programme for the officers of Central and State Pollution Control Board and they agreed to give series of training programmes in the area of Water Resource Management to IIPA in the coming years as well.

The National Institute of Disaster Management gave a research project on Development of Tools for Mainstreaming Disaster Risk Reduction in Environment sector. This year the Centre is associating itself in documentation of Uttarakhand Floods and organising workshops, etc. to prepare a road map for sustainable development in the state.

After Dr. T. Chatterjee has joined the Institute as Director, the Centre is more active and likely to get some project from the Ministry of Environment and Forest (National Mission for Clean Ganga) in this financial year.

CENTRE FOR VALUES AND ETHICS IN PUBLIC AFFAIRS

The activities organised by the members of the Centre have been reported individually in their contributions. No other special work was undertaken by the Centre.

ADMINISTRATIVE & PERSONNEL MATTERS

Appointment/Extension

1. On passing away of Dr. Rakesh Hooja Director, IIPA on 07.09.2012, Shri U.C. Agarwal, IAS (Retd.) had taken over the charge of the office of the Director, IIPA in an honorary capacity with the approval of the Chairman Standing Committee and Chairman, IIPA w.e.f. 13.09.2012 till the regular Director is appointed.

2. **Selection and appointment of Dr. T. Chatterjee, IAS (Retd.) as Director IIPA**

On the recommendation of Search Committee and subsequent approval of the Chairman, Standing Committee and Chairman, IIPA Dr. T. Chatterjee, IAS (Retd.) was offered the position of the Director, IIPA on usual terms and conditions of re-employment initially for a period of three years (extendable by another two years) from the date of his joining or the date he attains the age of 65 years whichever is earlier. Dr. T. Chatterjee took over the charge of Director, IIPA w.e.f. 31.03.2013 (AN).

3. The Selection Committee met on 27-09-2012 for selection of the Registrar, IIPA. Eighteen candidates were called for interview, 13 appeared before the Selection Committee. Dr. C.Giri, Acting Registrar II was selected for the post of Registrar IIPA. He joined the post of Registrar w.e.f. forenoon of 28-09-2012, in the Pay Band of Rs 37400-67000 with Grade Pay of Rs. 10,000. This was later reported to the Standing Committee and Executive Council in the meetings held on 10.10.2012 and 11.10.2012, respectively.

4. With the approval of the Chairman Standing Committee and Chairman IIPA the probation period of Prof. Sushma Yadav as Professor of Public Policy and Governance was completed satisfactorily.

5. **Prof. V.K. Sharma designated as Senior Professor w.e.f 9-01-2013 and after superannuation appointed as Consultant in IIPA**

With the approval of the Chairman Standing Committee and Chairman, IIPA, Prof. V.K.

Sharma was designated as Senior Professor w.e.f 09-01-2013, without any financial benefit in recognition of his commitment to the services of the Institute consistently during his service in IIPA. Prof. Sharma retired on 31-01-2013, and was appointed as Consultant in IIPA on re-employment basis for a period of two years in the first instance w.e.f 01-02-2013 to perform the responsibilities of Professor as done so far. His basic pay has been fixed on usual term of the re-employment.

6. **Extension of term of appointment of Dr. (Mrs.) Mamta Pathania, Assistant Professor in Centre for Consumer Studies on contract basis.**

Dr. (Mrs.) Mamta Pathania was appointed as Assistant Professor in Consumer Studies on contract basis in the Centre for Consumer Studies from 01-06-2011 in the pay band of Rs 15600-39100+AGP Rs 6000. With the approval of the Chairman Standing Committee and the Chairman IIPA, her term of appointment was extended for a period of one year from 01-08-2012 to 31-07-2013 on the same terms and conditions.

7. Shri Ashok Sharma was appointed as Electrical Supervisor w.e.f 28.12.2012 in the Pay Band of Rs 9300-34800 with GP of Rs 4200.

8. **Extension of date of retirement of Prof. R.K. Barik from 62 to 65**

On the recommendations of the Screening Committee under the Chairmanship of Standing Committee and approval of the Chairman, IIPA the date of retirement on superannuation of Prof. R.K. Barik on 30-09-2012 was extended to 30-09-2015, i.e. from the age of 62 to 65 years. This was later reported to the Standing Committee and Executive Council in the meeting held on 30.08.2012 and 31.08.2012 respectively.

9. **Extension of date of retirement of Prof. Anil C. Ittyerah from 62 to 65**

On the recommendations of the Screening Committee under the Chairmanship of Standing Committee and approval of the Chairman Executive Council, the date of retirement on superannuation of Prof. Anil C. Ittyerah was extended to 29-02-2016, i.e. from the age of 62 to 65 years. This was later reported

to the Standing Committee and Executive Council in the meeting held on 02.04.2013 and 03.04.2013 respectively

10. Re-employment of former Registrar Dr. Naresh Kumar for a period of six months.

With the approval of the Chairman Standing Committee and the Chairman IIPA, Dr. Naresh Kumar, former Registrar IIPA on attaining the age of superannuation of 62 years was appointed on re-employment basis in IIPA as Registrar-I for a period of six months w.e.f 1-08-2012 to 31-01-2013 on usual terms and conditions, i.e. last pay drawn minus pension, plus applicable allowances.

11. Re-employment of former Superintendent (Membership) Shri S.N. Badola for period of three months.

With the approval of the Chairman Standing Committee and the Chairman IIPA, Shri S.N. Badola, former Superintendent (Membership) on attaining the age of superannuation of 60 years was appointed on re-employment basis in IIPA as Superintendent (Membership) for a period of 3 months w.e.f 1-08-2012 to 31-10-2012 on usual terms and conditions, i.e. last pay drawn minus pension, plus applicable allowances.

12. With the approval of the competent authority the probation period of the following have been declared successfully completed.

- (i) Dr. (Mrs) Charru Malhotra, Associate Professor in e-Governance & ICT w.e.f. 28.03.2013.
- (ii) Shri Sant Lal, Assistant Registrar (Admn) w.e.f. 15.11.2012.

13. Awarding of IIPA Canteen and Hostel Mess contract to M/s Food Pakiza w.e.f 01-03-2013

With the approval of the competent authority, the contract for running the IIPA Canteen and Hostel Mess was awarded to M/s Food Pakiza, Faridabad for a period of one year w.e.f 1st March 2013 on the existing rates and terms and conditions of IRCTC as agreed by the above Caterer.

14. Grant of permission to Dr. (Mrs.) Charru Malhotra, Associate Professor to act as National ICT Consultant with IDCG (Insight

Development Consulting Group(P) Ltd. under ADB supported SASEC Research and Training Network Project under sub-contract of Caelis Inc of Canada for an intermittent duration of 8 months until December, 2014.

With the approval of the Hon'y. Treasurer and Chairman IIPA Dr. (Mrs.) Charru Malhotra, Associate Professor has been permitted to work as a ICT Consultant with IDCG under ADB supported SASEC Research and Training Network Project. The total research project remuneration to IIPA would be approximately Rs 10 lakh (@ per man day of Rs 4000 subject to TDS as applicable under Income Tax. After completion of this project, there will be a sizeable saving out of which 25% will go to the project Director as honorarium. The travel & other expenses will be the responsibility of the sponsoring organization.

15. RETIREMENT 2012-13

1. Mrs. Sosamma Chacko, Superintendent (Training) on 31.05.2012 (AN)
2. Shri Surendra Pal, Sr. Private Secretary on 30.06.2012 (AN)
3. Dr. Naresh Kumar, Registrar on 31.07.2012 (AN)
4. Shri S.N. Badola, Superintendent (Membership) on 31.07.2012 (AN)
5. Shri Ramesh Babu, Machine Operator (Sr. Scale) on 31.08.2012 (AN)
6. Mrs. Pushpa Arora, Assistant on 31.08.2012 (AN)
7. Mrs. Amarjeet Sabharwal, Assistant on 30.09.2012 (AN)
8. Mrs. Latika Panesar, Superintendent on 31.10.2012 (AN)
9. Shri Suresh Kumar, Dy. Librarian on 30.11.2012 (AN)
10. Prof. V.K. Sharma, Prof. in Disaster Management (AN)

Obituary

It is most sad and unfortunate that Dr. Rakesh Hooja, IAS (Retd) the then Director, IIPA passed away in the night of 07.09.2012. IIPA faculty expresses its grief and sorrow at the loss of such an inspiring leader who guided IIPA for over two years and offers

condolence to the aggrieved family. May his soul rest in peace!

PROGRESSIVE USE OF HINDI

The Rajbhasha Implementation Committee of the Institute under the Chairmanship of the Director with Prof. P.K. Chaubey as Coordinator continued to promote the use of Hindi in the working of the Institute.

Some of the measures taken in this direction were:

The Institute organised a public lecture in Hindi on September 14, 2012. Prof. S.N. Mishra, Chairman, Centre for Economic & Social Research delivered the lecture in Hindi on the subject “सकल घरेलू उत्पाद एवं विकास का सम्बन्ध”. Prof. T.S. Papola, former Director and Honorary Professor, Institute for Studies in Industrial Development presided over the function. Proceedings of this lecture were conducted in Hindi.

The Institute conducts Annual Essay Prize Competition every year. For this competition the Institute invited entries in Hindi also. There were separate prizes for Hindi Essays.

The Institute organised Hindi Essay Prize Competition-2012 to encourage original writing in Hindi. The Institute invited entries on the subject “जलवायु परिवर्तन - भारत की भूमिका” Shri Balvir Singh Sonigara of Rajasthan got the first prize of Rs. 5000/- and Shri Deshraj Aggarwal of Delhi got the second prize of Rs. 3000/- while the third prize of Rs 2000/-

went to Shri Manish Mohan Gore of Ghaziabad.

The Institute brought out two issues of the bi-annual Hindi Journal “लोक प्रशासन” during the year.

The Annual Report of the Institute is being brought out both in Hindi as well as in English.

ACKNOWLEDGEMENTS

We express our deepest gratitude to the Vice-President of India, Shri Mohammad Hamid Ansari, the President of the Institute, for his sustained support and guidance.

Our thanks are due to Shri T.N. Chaturvedi, Chairman of the Institute, for his unstinting support, in carrying out the activities of the Institute. Our sincere thanks are also particularly due to Shri V.Narayanaswamy, Union Minister of State for Personnel, Public Grievances and Pensions, (as well as all officers of the Ministry and especially Secretary DoPT, and Joint Secretary (Training/DoPT) for his Ministry's sustained support to the Institute besides Ministry of Urban Development, Consumer Affairs, Science & Technology, External Affairs, Social Justice & Empowerment, Information Technology, Housing & Urban Poverty Alleviation for their sustained interest in IIPA's activities. We are thankful to the Chairman, Standing Committee, Prof. R.V. Dhanapalan, Hony. Treasurer, Prof. S.N. Mishra and Members of the Executive Council for their invaluable guidance. Our gratitude are also due to our Teaching and Research Faculty, Officers and Support Staff.

DETAILS OF TA/DA AND HONORARIUM PAID DURING 2012-13

(A) TA/DA Paid to EC Members for visits to IIPA during 2012-13

Sr. No.	Name	Amount (in Rs.)
1	Shri B.V. Krishna Kumar	66082
2	Dr. K. Malaisamy	49173
3	Prof. S.N. Mishra	85024
4	Dr. S. Ramanathan	69290
5	Dr. S.L. Goel	23170
6	Dr. Har Swarup	22334
7	Dr. K.N. Srivastava	23340
8	Prof. N.P. Singh	125008
9	Shri Ashok Bhan	6574
10	Dr. N. Rajalakshmi	55865
11	Prof. R.V. Dhanpalan	127612
12	Shri Sanjib Chandra Hota	29806
13	Dr. A. Sivakami	37050
14	Dr. Navneet Sinha	30406
15	Shri. V.V. Suba Rao	33653
16	Dr. V. Shanmugasundram	42713
17	Shri P.R. Sampath	39736
18	Shri N. Periyarsamy	18963
19	Shri Brij Mohan Sharma	37811
20	Shri Agarala Eswara Reddi	21137
21	Shri A.V. Narsimha Reddy	58304
22	Shri D.V.P. Raja	22497
23	Shri Parvinder Kaushal	5058
24	Shri M.R. Mothatkar	18333
25	Shri Subodh Kumar	20762
26	Shri M. Krishnan	15675
27	Shri V.N. Vishwanathan	40667
28	Shri V. Veerbhadran	19860
29	Shri Palaniappan	18800
	Total	1164703

(B) TA/DA Paid to other Committee Members during 2012-2013

Sl. No.	Name	Detail	Amount
1	Dr. Yogendra Narain		56000
2	Shri B.P. Mathur		2095
3	Shri P.K. Subramanian		800
4	Shri S.N. Swarup		3296
5	Dr. U.C. Agarwal		800
6	Shri B.C. Mathur		800
7	Shri P.K. Subnani		1600
8	Shri B. Singh		14294
9	Dr. Padma Iyer	-do-	1760
10	Dr. Ruma Bhargawa	Essay Prize Winner	1184
11	Dr. Navnit Gupta	Case Study Award	1220
12	Shri Rajiv Gupta	-do-	1220
13	Shri Balveer Singh Somgara	Hindi Essay Prize Winner	1165
14	Prof. R.L. Limbadri	Case Study Award	4050
15	IIPA Regional Branches	-do-	74492
	Total		164776

(C) Details of Honorarium and Salary paid to Faculty Members during 2012-13

SI No.	Name	Salary	Honararium	Total
1	Aasha Kapur Mehta	1711810	105659	1817469
2	PK. Chaubey	1547990		1547990
3	V.K. Sharma	1566990	54950	1621940
4	K.K. Pandey	1500120	104440	1604560
5	Bharati Sharma	1465930		1465930
6	Rajesh Singh	1672210		1672210
7	Pranab Banerji	1399300		1399300
8	Jaytilak Guha Roy	1377660		1377660
9	Anil C. Ittyerah	1633480	319646	1953126
10	Dolly Arora	1432250	25000	1457250
11	Sujata Singh	1559970		1559970
12	Sushma Yadav	1399300		1399300
13	Suresh Misra	1582820	15000	1597820
14	Rakesh Gupta	1564550		1564550
15	R.K. Barik	1398050	15816	1413866
16	Lipi Mukhopadhyay	1530400		1530400
17	Girish Kumar	1236350		1236350
18	Kusum Lata	1206460		1206460
19	V.N. Alok	1036060		1036060
20	Sheela Reddy	1036060		1036060
21	Roma Mitra Debnath	1089402		1089402
22	Charru Malhotra	1011480		1011480
23	Sachin Choudhry	836946		836946
24	Sapna Chadah	747650	15000	762650
25	Lokendra Malik	648832		648832
26	Sujit Kumar Pruseth	696930		696930
27	Saket Bihari	809860		809860
28	Manan Dwivedi	716920		716920
29	Nupur Tiwari	617290		617290
30	Shyamli Singh	549090		549090
31	Pradeep Kr. Parida	596664		596664
32	Mamta Pathania	649070		649070
	Total	37827894	655511	38483405

FINANCE AND ACCOUNTS

REVENUE ACCOUNT (AS PER CASH BASIS OF ACCOUNTING)

Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

	Amount (Rs. in Lakh)	Remarks	
1.	Maintenance Grant from Government	Rs. 355.30 lakh	
2.	Internal Receipts Generated by IIPA	Rs. 645.98 lakh	Break-up as under (Rs. in Lakh)
		(i) Fee from various fee-based and sponsored training programmes	286.94
		(ii) User Charges from Hostel etc.	217.49
		(iii) Net income from Research Assignments	20.00
		(iv) Overhead charges	39.53
		(v) Membership subscription (including interest on Membership Fund)	20.42
		(vi) Sale of publications	8.01
		(vii) Service Charges	12.99
		(viii) Receipts from Office Equipments Towards Photocopy/ Risograph/ Computer Time, etc.	4.56
		(ix) Misc. Receipts etc.x	4.56
		(x) Recovery of Advances etc.	4.37
		(xi) Transfer from Research Endowment Fund	3.50

Thus the total receipts to the Institute during 2012-13 were Rs. 1001.28 lakh.

Expenditure

As against the revenue receipts of Rs. 1001.28 lakh, the expenditure during the year under report was 1213.35 lakh with the following breakdown:

	(Rs. in lakh)
1. Establishment (salaries and allowances)	784.81
2. Conduct of fee-based and Sponsored training Programmes	111.36
3. Research, Seminars and Conferences	1.21
4. Library Books and Periodicals etc.	23.35
5. Publications	5.58
6. Promotion of Branch activities	1.84
7. Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes etc.	165.01
8. Administrative and miscellaneous charges	97.32
9. Advances to employees	3.90
10. Purchase of Assets	0.29
11. Amt paid to CGHS	18.68

The cumulative deficit at the end of the year (after adjustment of Rs. 39.07 lakh surplus brought forward from previous year) was Rs. 173.00 lakh.

Plan Grant

Plan Grant of Rs. 300.00 lakh was received during the year 2012-13, against which expenditure of Rs. 300.18 lakh was incurred during this year and excess expenditure of Rs. 0.18 lakh has been carried over to next year.

Centre for Urban Studies (CUS)

A grant of Rs. 169.63 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition a sum of Rs. 0.45lakh accrued from sale of CUS publications. An excess expenditure of Rs. 49.77 lakh from previous year was carried over during the year under report.

Against the total funds of Rs. 120.31 lakh (after adjustment of previous excess expenditure of Rs. 49.77 lakh), an expenditure of Rs. 205.66 lakh was incurred on:

	(Rs. in lakh)
1. Pay & Allowances	150.17
2. Training Programmes/Seminars etc.	8.50
3. Books & Periodicals	3.61
4. Travel Expenses	0.79
5. Printing of Publication	2.12
6. Other contingencies & Misc. Expenses	1.07
7. Campus Maint. including Computer Facility, Security, Tel. etc.	9.81
8. Infrastructure	0.15
9. Water & Electricity	12.82
10. Overhead charges	15.86
11. Printing & Stationery	<u>0.76</u>
	<u>205.66</u>

The shortfall of Rs. 85.35 lakh has been carried over for adjustment to the next year (2013-14).

Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies etc.

Grants/Fee amounting to Rs. 968.81 lakh were received from the Ministry of Personnel, Public Grievances and Pensions (DOPT), and other sponsoring Ministries/Departments for conduct of sponsored Training Programmes, Research Studies and Seminars, etc. as under:

	(Rs. in lakh)
1. DOPT Sponsored Programme (Advanced Professional Programme in Public Administration (APPPA)	120.23
2. From various Ministries/Departments for Field Visits/Dissertation, etc. by APPPA Participants	155.59
3. From Ministries/Departments (Other than DOPT) and other organizations for special Programmes, Research Studies, Research/Assignments, Seminars, etc.	473.90
4. Ministry of Consumer & Welfare for Centre for Consumer Studies	219.09

	<u>968.81</u>

An unspent balance of Rs. 525.53 lakh was also brought forward from previous year. Thus total funds available were Rs. 1494.34 lakh.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs. 763.18 lakh as detailed below:

	(Rs. in Lakh)
1. Advanced Professional Programme in Public Administration (Non-plan)	129.00
2. Field Visits/Dissertation etc. by APPPA Participants	125.28
3. Special Programmes, Research Studies/Research Assignments and Seminars, etc. sponsored by various Ministries/Departments of Government of India and other organizations.	307.21
4. Ministry of Consumer & Welfare for Centre for Consumer Studies	168.33
5. Ministry of Information & Technology for Centre for ICT & E-Governance	<u>33.36</u>
	<u>763.18</u>

Balance of Rs. 731.16 lakh has been carried over to next year for utilization.

Foreign Contributions (FCRA)

Foreign contributions worth Rs.20.54 lakh (inclusive of interest of Rs.01.85 lakh earned and credited to this account) were received for conducting some training programmes and some research study etc.

An unspent balance of Rs.36.32 lakh was brought forward from the previous year. Thus, total funds available were Rs.56.86 lakh. Against which an amount of Rs. 27.45 lakh was utilised during the year. Unspent balance of Rs.29.41 lakh has been carried forward to next year.

The balance expenditure from these grants has been carried over for utilisation / adjustment during 2013-14.

M/s GSA & Associates audited the accounts of the Institute for the year under report, and the Audited statement of Accounts in detail is appended to this report (**Annexure F.12**).

The Institute continued its endeavour to mobilize resources for strengthening its financial position.

Annexure F.1(A)
A. PROJECTS COMPLETED (APRIL 2012 - MARCH 2013)

S. No	Project	Project Coordinator(s)	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
1.	Evaluation Study of impact of Public Service Guarantee Act Madhya Pradesh	Prof. Sushma Yadav	School of Good Governance & Policy	1,50,000	1,50,000	February 21, 2012	March 2012	Recommendations submitted.	Yes
2.	Study of the Delhi Right of Citizen to Time Bound Delivery of Services (E-SLA) sponsored by Government of National Capital Territory of Delhi (GNCTD)	Prof. Sushma Yadav	Government of National Capital Territory, Delhi (GNCTD)	2,00,000	2,00,000	May 2012	July 2012	Completed	Yes
3.	Member, UN Women Stakeholder Group for Evaluation of the UN Women's Work on Gender Responsive Budgeting	Prof. Aasha Kapur Mehta	UN Women	1,20,000	1,20,000	15th February, 2012	15th April 2012	Completed	Yes
4.	Reviewing Flagship Programmes from a Gender Lens: ICDS	Prof. Aasha Kapur Mehta	UN Women	4,50,000	4,50,000	December 2011	May 2012	Completed. Published and released by UN Women on 18 th December, 2012.	Yes
5.	Assessment of Wastage of Food and Ostentatious Behavior during social gatherings (Marriages/Parties/ Meetings etc.) in NCR Delhi	Prof. Suresh Misra, Dr. Sapna Chada and Dr. Marnta Pathania	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	4,98,000	4,98,000	October, 2011	75 days	Completed and Report has been submitted to the Ministry.	Yes

S. No	Project	Project Coordinator(s)	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
6.	Consultancy Project under the schemes for promotion involvement of research institutions/Universities/Colleges etc. in Consumer Protection & Consumer Welfare (2 nd Year)	Prof. Pranab Baneji and Prof. Suresh Misra	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	99,24,000	99,24,000	October 2011	October 2012	Completed.	Yes
7.	State Consumer Helpline Knowledge Resource Management Portal (SCHKRM) (First Year)	Prof. Suresh Misra	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	74,06,000	74,06,000	July 2011	September 2012	Completed.	Yes
8.	Community Resources for Core Municipal Services	Prof. K. K. Pandey	HUDCO	2,00,000	2,00,000	November 2012	January 2013	Final report submitted.	Yes
9.	Capacity Building for poverty reduction (CBPR) for e-Governance in Rural areas	Dr. Charu Malhotra	DARPG, Government of Administrative Reforms and Public Grievances	8,00,000	8,00,000	May 2010	March 2012	Completed in January 2013	Yes
10.	Evaluation of 14 schemes of Department of Border Management	Prof. V.K. Sharma	Ministry of Home Affairs, Deptt. of Border Management	14,00,000	12,00,000	August 2012	October 2012	Completed in April 2013	No
11.	(i) Development of HRD Plans (ii) Preparation of educational material/workbook exercises for police personnel (iii) Developing specialist investigators in core areas	Prof. V.K. Sharma	BPR&D, Ministry of Home Affairs	3,25,000	3,25,000	Nov. 2012	January, 2013	Completed in April 2013	Yes

S. No	Project	Project Coordinator(s)	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
12.	Evaluation of the Plan Schemes of Central Forensic Science Laboratories (CBL) under 11 th Five-Year Plan	Prof. V.K. Sharma	Ministry of Home Affairs	2,00,000	2,00,000	March 7, 2013	April 2013	Completed in April, 2013	Yes
13.	A quick Assessment of Fertilizer Availability, Prices and Marketing Practices	Prof. Anil C. Ittyerah	Department of Fertilizers, G.O.I.	5,98,920	5,98,920	September 2012	January 2013	Final Report submitted.	Yes
14.	Evaluation of DoPT's Plan Scheme on "Improving Transparency and Accountability in Government through Effective Implementation of the Right to Information Act"	Prof. Sujata Singh	DoPT	10,00,000	As part of Earlier sanctioned/ grant	September 2012	March 2013	Completed in March 2013	Yes
15.	Study of the Impact of the Consumer Protection Act, 1986	Prof. Suresh Misra Dr. Sapna Chadah Dr. Mamta Pathania	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	22,72,500	22,72,500	March 2012	January 2013	Final Report completed and submitted in January 2013	Yes
16.	Research Study on "Grievance Redressal Mechanism in the Electricity Sector—A Case study of Delhi	Prof. Suresh Misra Dr. Mamta Pathania	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	5,00,000 (Part of Annual activities of CCS)	5,00,000	July, 2011	June, 2012	Completed report submitted in April 2013.	Yes

S. No	Project	Project Coordinator(s)	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
17.	(i) Development and Testing of Effective Non-lethal Technologies/ Equipment and tactics for countering Public Agitation with Minimum Force (ii) SMART Policemen – Developing, designing and Trial of high performance Uniform Articles and Accessories	Prof. V.K. Sharma	BPR&D, Ministry of Home Affairs	1,00,000	0	Dec. 2012	Jan 2013	Completed in April 2013	No
18.	Crime and Criminal Tracking Network & System (CCTNS): Mid Term Evaluation of the Project	Prof. V.K. Sharma	Ministry of Home Affairs	5,00,000 Travel Actual	Invoice sent for Rs. 5,00,000	February 28, 2013	March 27, 2013	Completed in April 2013	Yes
19.	Evaluatory Comments on the Plan Research Projects	Prof. J. Guha Roy	Bureau of Police Research & Development	2,50,000	2,50,000	January 2013	February 2013	Report submitted in March 2013	Yes
20.	Study on the Recruitment Plan of IAS officers over a longer time frame	Prof. R.K. Barik Shri B.S. Baswan	Ministry of Personnel, Public Grievances & Pensions, Deptt. of Personnel & Training, Gol	10,23,500	5,11,750	April 2010	December 2010	Final report submitted.	No

Annexure F.1(B)
ON GOING RESEARCH PROJECT DURING APRIL 2012 - MARCH 2013

S. No.	Project	Project Coordination	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
1.	Research project on Capacity Building and Awareness Generation for Effective Implementation of the RTI Act at National Level	Prof. J Guha Roy Prof. Pranab Banerji & Prof. V.K. Sharma and Prof. Sujata Singh from June 2011	Department of Personnel & Training, Ministry of Personnel, PG & Pension	35,00,000	35,00,000	October 2009	September 2011	On going	Yes*
2.	Chronic Poverty Research Centre, India. Phase III, Final Segment	Prof. Aasha Kapur Mehta (Team Leader for CPRC India)	Univ. of Manchester & DFID	99,906 Pound Sterling	73,80,826	October 2009	June 2013	1) The main output of the Project is the India Chronic Poverty Report: Towards Solutions and New Compacts in a Dynamic Context. This was released by Prof. Abhijit Sen, Member, Planning Commission at an International Seminar on "Understanding Poverty Dynamics and Eradicating Chronic Poverty" held at IIPA on 3 rd and 4 th February 2011. 2) 49 out of 51 papers in the CPRC-IIPA Working Papers series have been completed and printed. 3) Hindi translation of India Chronic Poverty Report published in January 2013. 4) Odia translation has been completed and is being printed by the Publications Department. 5) Two books requested for which additional funds were procured from CPRC have to be completed. 6) Placement of all the working papers on the website	Yes

S. No.	Project	Project Coordination	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
3.	A study of the Uttarakhand Public Service Commission	Prof. Lipi Mukhopadhyay	Uttarakhand Public Service Commission	7,95,000	4,35,000	September 2010	December 2011	Final report submitted.	No
4.	Determining State Variation in Execution of NREGS, SSA, MDM, ICDS, NHRM and lessons drawn from other States	Prof. Lipi Mukhopadhyay	Ministry of Panchayat Raj, Gol	12,40,000	3,72,000	September 2010	September 2011	On going	No
5.	A study of Legislative Framework of Municipal Bodies in India	Dr. Lokendra Malik	Ministry of Urban Development	9,43,000	4,71,500	April 2009	May 2010	Revised draft report to be submitted July 2013.	No
6.	Indo-Canada Free Trade Agreement (FTA) : An Exploratory Analysis	Prof. Swapan K. Bhattacharya	Shastri Indo-Canadian Institute (SICI)	6,00,000 for two years 2008-09 and 2009-10	5,55,000	May 2008	April 2010	Since the Project Coordinator expired. All relevant papers/files were with him.	No
7.	Study on Panchayat Strengthening Index under the scheme on Rajiv Gandhi Panchayat Sashaktikaran Abhiyan	Dr. V.N. Alok	Ministry of Panchayati Raj	39,58,500	11,87,550	September 2012	July 2013	Interim Report submitted.	No
8.	Evaluation Study of Skill Development Training Scheme of DC (MSME)	Prof. P.K. Chaubey	Ministry of Micro, Small and Medium Enterprises	20,00,000	8,00,000	January 2013	March 2013	On going	No
9.	Municipal Infrastructure Potential for HUDCO Lending	Prof. K.K. Pandey	HUDCO	25,00,000	9,99,000	February 2013	January 2014	On going	No
10.	Energy Efficiency in Eco Cities	Prof. R.K. Barik	HUDCO	20,00,000	7,99,880	February 2013	January 2014	On going	No
11.	Evaluation of the Scheme "Promotion of Research & Development in Iron and Steel Sector"	Dr. Sachin Crowdhry	Ministry of Steel	20,00,000	10,00,000	March 2013	July 2013	On going	No

S. No.	Project	Project Coordination	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
12.	Assessment of Effectiveness of redressal of Investors' Grievances in the Ministry of Corporate Affairs (HQ) and its field offices	Prof. V.K. Sharma Prof. Pranab Banerji Dr. Pradip Kumar Dr. Roma Mitra Debnath	Ministry of Corporate Affairs	13,00,000	10,00,000	January 2013	March 2013	On going	No
13.	State Consumer Helpline Knowledge Resource Management Portal (SCHKRMP) (Second Year)	Prof. Suresh Misra	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	22,68,600	22,68,600	October 2012	October 2013	On going	Yes
14.	Consultancy Project under the schemes for promotion involvement of research institutions/ Universities/Colleges etc. in Consumer Protection & Consumer Welfare (3 rd Year)	Prof. Pranab Banerji Prof. Suresh Misra	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	1,01,64,000	1,01,64,000	March 2013	February 2014	On going	Yes
15.	The Impact of Advertisements on Women Consumers: A Study of Cosmetic and Health Products	Prof. Suresh Misra Dr. Sapna Chaddah	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	5,00,000 (Part of Annual activities of CCS)	5,00,000	March 2013	June 2013	On going	Yes
16.	Buying Behaviour of Rural Consumers: Comparative Study of Two States (One Developed and Other Developing)	Prof. Suresh Misra Dr. Mamta Pathania	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	5,00,000 (Part of Annual activities of CCS)	5,00,000	March 2013	June 2013	On going	Yes

S. No.	Project	Project Coordination	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
17.	Spending Pattern of Changing Consumption Habit of University and College Students	Prof. Pranab Banerji Prof. Suresh Misra Dr. Sapna Chadah	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	8,00,000	8,00,000	March 2013	September 2013	On going	Yes
18.	Assessment and Evaluation of Plan scheme on Indian Institute of Corporate Affairs	Prof. Dolly Arora Prof. Aasha Kapur Mehta	Ministry of Corporate Affairs	3,92,000	78,400	March 2013	May 15, 2013	Report submitted in June 2013	No
19.	Best Practices in SHGs under SJSRY	Shri Saket Bihari	Ministry of Housing & Urban Poverty Alleviation	2,50,000	2,00,000	July 2012	April 2013	Report Submitted in April 2013	No
20.	Documentation of Livelihoods generation for Urban poor through PPP & resource mobilization for urban poverty alleviation	Dr. Kusum Lata	Ministry of Housing & Urban Poverty Alleviation	4,50,000	4,50,000	February 2013	April 2013	Ongoing	Yes
21.	Study on Urban Infrastructure Development in Mizoram	Dr. Sachin Chowdhry	Ministry of Housing & Urban Poverty Alleviation	5,00,000	3,34,986	March 2013	September 2013	On going	No
22.	Crime and Criminal Tracking Network & System (CCTNS): Mid Term Evaluation of the Project	Prof. V.K. Sharma	Ministry of Home Affairs	5,00,000 Travel Actual	5,00,000	February 28, 2013	March 27, 2013	Completed in April 2013	Yes
23.	Base Paper on Availability of Data and Data Gaps for Situation Analysis of Well-being of Children and Women	Prof. Aasha Kapur Mehta Prof. Dolly Arora	Ministry of Statistics and Programme Implementation and UNICEF	2,50,000	75,000	March 2013	September 2013	On going	No

S. No.	Project	Project Coordination	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
24.	Compilation and Publication of the Important Articles, Speeches and Writings on Dr. Ambedkar's Interventions in the constituent Assembly in framing of the Constitution; Pandit Jawaharlal Nehru's Interventions in the Constituent Assembly on framing of the Indian Constitution and Smt. Indira Gandhi's speeches, initiatives on empowerment of the Scheduled Castes and Scheduled Tribes	Prof. Sushma Yadav	Ministry of Social Justice and Empowerment & Dr. Ambedkar Foundation	4,87,000 + 2,50,000	3,65,000	September 2011	September 2013	On going	No
25.	Reservation Policy and Higher Education in India: A Public Policy Perspective	Prof. Sushma Yadav	Ministry of Social Justice and Empowerment	5,00,000	5,00,000	November 2012	November 2014	Ongoing	Yes
26.	Evaluation of the Scheme on National System for Standardization under Xlth Plan	Prof. Suresh Misra	Bureau of Indian Standards (BIS)	4,86,750	3,75,000		August 2013	Final stage	No
27.	ADB supported SASEC Research and Training Network Project	Dr. Charu Malhotra	ADB, IDCG	10,00,000	MoU Signed		December 2014	-	No
28.	Evaluation of Counter Insurgency and Anti Terrorist (CIAT) Schools	Prof. V.K. Sharma	Ministry of Home Affairs, Bureau of Police Research & Development	13,00,000	Sanction received		-	On going	No

S. No.	Project	Project Coordination	Funding Agency	Total Grant Sanctioned (Rs.)	Grant Received (Rs.)	Date of Commencement	Scheduled Date of Completion	Present Status	Final Grant Received Yes/No
29.	A study of Consumer satisfaction regarding quality of Products in Super marts of NCR	Prof. Suresh Misra Dr. Sapna Chaddah	Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution	5,00,000	5,00,000		June 2013	Draft report ready to be submitted in August 2013	Yes

* The Training Module was prepared and submitted to the DoPT. Presently, the project is being handled by Prof. Pranab Banerji & Prof. V.K. Sharma

Annexure F.2
TRAINING PROGRAMMES CONDUCTED
DURING THE PERIOD FROM APRIL 2012 TO MARCH 2013

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
1	National Seminar on Consumer Activism, Competition and Consumer's Protection in collaboration with Rajiv Gandhi National University of Law (Punjab) (Sponsored by the Ministry of Consumer Affairs, Govt. of India)	April 7-8, 2012	Prof. Suresh Misra Dr. Sapna Chadah	168
2	Training Programme for Diplomatic Journalists of Nepal (SEJON) (Sponsored by the Ministry of External Affairs, Govt. of India)	April 9-20, 2012	Prof. Vinod K. Sharma Prof. Suresh Misra Dr. C. Sheela Reddy	23
3	Workshop on Gender Budgeting for Mayors (Sponsored by the Ministry of Women and Child Development, Govt. of India)	April 17-18, 2012	Prof. Aasha Kapur Mehta	8
4	Indo-Afghan Partnership for Strengthening Sub National Governance in Afghanistan – Provincial Training Programme (PTP) - 1 (Sponsored by the Ministry of External Affairs, Govt. of India)	April 25 – May 8, 2012	Prof. Suresh Misra Prof. K.K. Pandey Dr. C. Sheela Reddy	15
5	4 th Training Programme for Coordinators and Advisors of State Consumer Helplines on Consumer Protection and Consumer Welfare (Sponsored by the Department of Consumer Affairs, Govt. of India)	April 23-27, 2012	Dr. Mamta Pathania Shri S.K. Virmani	22
6	Know-India Programme (KIP) (Sponsored by the Ministry of Overseas Indian Affairs (MOIA), Govt. of India)	April 25-26, 2012	Dr. Charru Malhotra Prof. Vinod K. Sharma	33
7	Training Programme on Capacity Building for Researchers in Consumer Protection and Consumer Welfare, at P.G. Department of Social Science Fakir Mohan University, Balasore, Odisha (Sponsored by the Department of Consumer Affairs, Govt. of India)	April 26-28, 2012	Dr. Geetanjali Dash Prof. Pranab Banerji Prof. Suresh Misra	33
8	Training Programme on GIS Based Mapping for Urban Development (Sponsored by the Ministry of Urban Development, Govt. of India) (CUS)	May 1-12, 2012	Dr. Kusum Lata Dr. Lokendra Malik	48
9	76 th OTP for the Presidents and Members of the District Consumer Forums (Sponsored by the Department of Consumer Affairs, Govt. of India)	May 7-11, 2012	Prof. Suresh Misra Dr. Sapna Chadah	30
10	48 th Foundation Training Programme and Course Management for Bangladesh officials (Sponsored by Academic & Professional Studies Abroad (APSA), New Delhi)	May 7, 2012	Prof. J. Guha Roy Prof. Sushma Yadav	37

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
11	79 th Advanced Course of Administration and Development Training Course Local Governance for Bangladesh officials (Sponsored by Academic & Professional Studies Abroad (APSA), New Delhi)	May 14, 2012	Prof. J. Guha Roy Prof. Sushma Yadav	75
12	Seminar on Consumer Protection and Consumer Welfare in collaboration with Rajkot Saher Jilla Grahak Suraksha Mandal (Sponsored by the Department of Consumer Affairs, Govt. of India)	May 20-21, 2012	Prof. Suresh Misra Dr. Mamta Pathania	487
13	In-Service Training Programme on ICT Basics and Computer Applications for Group C and D Employees of IIPA (Internal Programme of IIPA)	May 28 – June 1, 2012	Dr. Charru Malhotra	25
14	81 st Advanced Course on Administration & Development for Bangladesh officials (Sponsored by Academic & Professional Studies Abroad (APSA), New Delhi)	May 29, 2012	Prof. J. Guha Roy Prof. Sushma Yadav	38
15	15 th Training of Trainers Programme for the Faculty Members of Training Institutions on Consumer Protection and Consumer Welfare (Sponsored by the Department of Consumer Affairs, Govt. of India)	June 4-8, 2012	Prof. Suresh Misra Dr. Mamta Pathania	20
16	83 rd Advanced Course on Administration & Development (ACAD) and Course Management for Bangladesh officials (Sponsored by Academic & Professional Studies Abroad (APSA), New Delhi)	June 12, 2012	Prof. Sushma Yadav Dr. Charru Malhotra	38
17	83 rd Advanced Course on Administration & Development (ACAD) and Course Management for Bangladesh officials (Sponsored by Academic & Professional Studies Abroad (APSA), New Delhi)	June 18, 2012	Prof. Sushma Yadav Dr. Charru Malhotra	38
18	One Day Seminar on Green Consumerism (Sponsored by the Department of Consumer Affairs, Govt. of India)	June 19, 2012	Dr. Shyamli Singh Dr. Sapna Chadah	67
19	49 th Foundation Training Course (FTC) and Course Management for Bangladesh officials (Sponsored by Academic & Professional Studies Abroad (APSA), New Delhi)	June 21, 2012	Prof. Sushma Yadav	41
20	Workshop on Consumer Protection and Consumer Welfare in collaboration with IIPA Assam Regional Branch at Guwahati, Assam (Sponsored by the Department of Consumer Affairs, Govt. of India)	June 22-23, 2012	Prof. Suresh Misra Dr. Mamta Pathania	61
21	International Workshop on Public Governance, Finance and Federalism for Senior Officials of Nepal (Sponsored by the Ministry of External Affairs, Govt. of India)	June 23-28, 2012	Dr. V.N. Alok	26
22	Training Programme on Planning, Provision and Management of Urban Infrastructure (Sponsored by the Ministry of Urban Development, Govt. of India)(CUS)	June 25-29, 2012	Dr. Kusum Lata Dr. Lokendra Malik	18

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
23	50 th Foundation Training Programme and Course Management for Bangladesh officials (Sponsored by Academic & Professional Studies Abroad (APSA), New Delhi)	June 28, 2012	Prof. Sushma Yadav Dr. Charu Malhotra	62
24	38 th Advanced Professional Programme in Public Administration (APPPA) (Sponsored by the Department of Personnel & Training, Govt. of India)	July 2, 2012 – March 31, 2013	Prof. Pranab Banerji Prof. Rakesh Gupta Programme Directors Dr. Girish Kumar Dr. Sujit Kumar Pruseth Co-Programme Directors	40
25	77 th OTP for the Presidents and Members of the District Consumer Forums (Sponsored by the Department of Consumer Affairs, Govt. of India)	July 9-13, 2012	Prof. Suresh Misra Dr. Sapna Chadah	29
26	Training Programme on Direct Trainer Skills for Principals/ Assistant Commissioners and Senior Officials of N.V.S. (Sponsored by the Navodaya Vidyalaya Samiti)	July 9-13, 2012	Dr. C. Giri	25
27	Training Programme on Vigilance in Urban Governance (Sponsored by the Ministry of Urban Development, Govt. of India)(CUS)	July 16-20, 2012	Dr. Lokendra Malik Dr. Kusum Lata Shri Saket Bihari	8
28	First Training Programme on Knowledge Management & Knowledge Sharing in Organization for Scientists & Technologists of All Level (Sponsored by the Department of Science and Technology, Govt. of India)	July 23-29, 2012	Dr. Usha Mujoo Munshi Dr. Roma Mitra Debnath	20
29	Training Programme on MDP: Project Management: Project Formulation and Appraisal (Sponsored by the Department of Personnel & Training, Govt. of India)	August 6-10, 2012	Prof. Nand Dhameja Prof. Rakesh Gupta	37
30	Seminar on Globalisation Consumer Protection and Rural Consumers in collaboration with IIPA Local Branch, Kanpur (Sponsored by the Department of Consumer Affairs, Govt. of India)	August 7-8, 2012	Prof. Suresh Misra Dr. Sapna Chadah	80
31	Training Programme on Application for GIS in Urban Sector (Sponsored by Ministry of Urban Development, Govt. of India)	Aug. 22-24, 2012	Dr. Kusum Lata Dr. Lokendra Malik & IDFC	28
32	Inter School Competition on Consumer Awareness, The Air Force School, Subroto Park, New Delhi (Sponsored by the Department of Consumer Affairs, Govt. of India)	August 23, 2012	Dr. Mamta Pathania	131
33	Two Day National Seminar on “Women Consumers in the New Millennium – Problems and Prospects in Collaboration with Montessori Group of Colleges, Vijaywada(AP) (Sponsored by the Department of Consumer Affairs, Govt. of India)	August 27-28, 2012	Prof. Suresh Misra Dr. Sapna Chadah	104

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
34	Training Course on Direct Trainer Skills (Sponsored by the Department of Personnel & Training, Govt. of India)	August 27-31, 2012	Dr. C. Giri	25
35	21 st Know India Programme (KIP) (Sponsored by the Ministry of Overseas Indian Affairs, Govt. of India)	August 29-30, 2012	Dr. Charu Malhotra Prof. Vinod K. Sharma	36
36	Capacity Building Programme for the officials of SUDA, Karnataka (Sponsored by Shivamogga Urban Development Authority, Karnataka)	September 10-14, 2012	Dr. Kusum Lata Dr. Lokendra Malik	16
37	Two Day Workshop on Consumer Awareness through the establishment of Consumer Clubs in Universities and Colleges – Strategies to mobilize Students and Capacity Building of the Coordinators in collaboration with Tamil Nadu Regional Branch, Chennai (Sponsored by the Department of Consumer Affairs, Govt. of India)	September 13-14, 2012	Prof. Suresh Misra Dr. Mamta Pathania	40
38	Two day seminar on Consumer Awareness as an Emerging Force in India collaboration with Post Graduate Govt. College, Chandigarh (Sponsored by the Department of Consumer Affairs, Govt. of India)	September 14-15, 2012	Dr. Sapna Chadah	118
39	Indo-Afghan Partnership for Strengthening Sub National Governance in Afghanistan – Provincial Training Programme (PTP)-2 (Sponsored by the Ministry of External Affairs, Govt. of India)	September 17-28, 2012	Prof. K.K. Pandey Prof. Sushma Yadav Dr. C. Sheela Reddy	16
40	Three day Orientation Programme for JRF of Central Pollution Control Board (Sponsored by the Central Pollution Control Board)	September 24-26, 2012	Prof. Vinod K. Sharma	17
41	Training Programme on Tools and Techniques of Plan Preparation and Plan Implementation (Sponsored by Ministry of Urban Development, Govt. of India) (CUS)	September 24-28, 2012	Dr. Kusum Lata Dr. Lokendra Malik	36
42	First Capacity Building Programme for Technical Assistants (Sponsored by the Department of Science and Technology, Govt. of India)	September 24 – October 5, 2012	Prof. Sujata Singh	22
43	Workshop on Gender Budgeting for Presidents of District Panchayats / Zilla Parishads (Sponsored by the Ministry of Women and Child Development, Govt. of India)	September 25-26, 2012	Prof. Aasha Kapur Mehta	15
44	National Seminar on Emerging Consumerism in Context of Climate Change: Issues and Challenges in collaboration with Post Graduate Govt. College, Chamba (HP) (Sponsored by Department of Consumer Affairs, Govt. of India)	October 3-5, 2012	Dr. Mamta Pathania	80

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
45	Indo-Afghan Partnership for Strengthening Sub National Governance in Afghanistan – Provincial Training Programme (PTP) – 3 (Sponsored by the Ministry of External Affairs, Govt. of India)	October 15-26, 2012	Prof. K.K. Pandey Dr. C. Sheela Reddy	16
46	Two day Capacity Building Workshop for NGOs on Consumer Protection and Advocacy in collaboration with Kuvempu University, Shankaraghatta, Karnataka (Sponsored by the Department of Consumer Affairs, Govt. of India)	October 17-18, 2012	Prof. Suresh Misra Dr. Sapna Chadah	83
47	Validation Seminar on Study on The Impact and Effectiveness of Consumer Protection Act, 1986 in the Country during the Last 25 Years, Karnataka (Sponsored by the Department of Consumer Affairs, Govt. of India)	October 19, 2012	Prof. Suresh Misra Dr. Sapna Chadah	35
48	Indo-Afghan Partnership for Strengthening Sub National Governance in Afghanistan - Provincial Training Programme (PTP) – 4 (Sponsored by the Ministry of External Affairs, Govt. of India)	October 29 – November 9, 2012)	Prof. Vinod K. Sharma Dr. C. Sheela Reddy	14
49	National Seminar on Empowering Rural Consumers Opportunities, Challenges and Strategies (Sponsored by the Department of Consumer Affairs, Govt. of India)	November 1-2, 2012	Prof. Suresh Misra Dr. Sapna Chadah Dr. Mamta Pathania	130
50	Training Programme on Essential Behavioural Skills or Interpersonal Skills for Officers/Principals of N.V.S. (Sponsored by Navodaya Vidyalaya Samiti)	November 5-9, 2012	Prof. Rajesh Singh	25
51	One Day Training Programme for Coordinators & Advisors of UP State on Consumer Protection and Consumer Welfare (Sponsored by the Department of Consumer Affairs, Govt. of India)	Nov. 5, 2012	Prof. Suresh Misra Shri S.K. Virmani	3
52	Training Programme on IT Applications & e-Governance (Sponsored by Ministry of Urban Development, Govt. of India)	Nov. 19-20, 2012	Dr. Kusum Lata, Dr. S.R. Das and IDFC Foundation	27
53	6 th ToT for Heads and Members of VCOs/NGOs in Consumer Protection and Welfare (Sponsored by the Department of Consumer Affairs, Govt. of India)	November 19-23, 2012	Prof. Suresh Misra Dr. Mamta Pathania	15
54	Indo-Afghan Partnership for Strengthening Sub National Governance in Afghanistan - Provincial Training Programme (PTP) – 5 (Sponsored by the Ministry of External Affairs, Govt. of India)	November 19-30, 2012)	Prof. Vinod K. Sharma Dr. C. Sheela Reddy	13
55	Short-term Training Course on Research Methods for Policy Research, Administrative Research and Training oriented research (Sponsored by the Department of Personnel & Training, Govt. of India)	November 19-30, 2012	Dr. Roma Mitra Debnath	17

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
56	12 th Foundation Training Programme for Scientists and Technologists (Junior Scientists) (Sponsored by the Department of Science and Technology, Govt. of India)	November 26 – February 15, 2013	Prof. Sujata Singh	12
57	Government of NCT of Delhi sponsored Workshop on Sensitizing Schools with versatility of GIS	Nov. 27, 2012	Dr. Kusum Lata & Dr. P.K. Srivastava (MD, GSDL)	90
58	Workshop on Gender Budgeting for Local Government representatives from the North Eastern and Eastern States (Sponsored by the Ministry of Women and Child Development, Govt. of India)	November 29-30, 2012	Prof. Aasha Kapur Mehta	12
59	78 th Orientation Training Programme for the Presidents and Members of the District Consumer Forums (Sponsored by the Department of Consumer Affairs, Govt. of India)	December 3-7, 2012	Prof. Suresh Misra Dr. Sapna Chadah	24
60	Training Workshop on State-Civil Society Interface for Improved Policy Performance (Sponsored by Department of Personnel and Training, Govt. of India)	December 3-7, 2012	Prof. Dolly Arora	8
61	Training Programme on Urban Governance for Senior Officers of Government of Mizoram (Sponsored by the Government of Mizoram)	December 3-7, 2012	Dr. Sachin Chowdhry	16
62	Three- Weeks Foundation Training Programme of AEEs (Civil & Elect.) Trainees of CPWD (UPSC -2010) (Sponsored by the Central Public Works Department, Govt. of India)	December 3-21, 2012	Prof. P.K. Chaubey Prof. Sushma Yadav	16
63	Training Course on Direct Trainer Skills (Sponsored by the Department of Personnel & Training, Govt. of India)	December 10-14, 2012	Dr. C. Giri	13
64	Indo-Afghan Partnership for Strengthening Sub National Governance in Afghanistan - Provincial Training Programme (PTP) – 6 (Sponsored by the Ministry of External Affairs, Govt. of India)	December 12-24, 2012	Prof. Vinod K. Sharma Prof. K.K. Pandey Dr. C. Sheela Reddy	13
65	Two Day Seminar on Consumer Protection and Empowerment at Govt. College of Teacher Education, Dharamshala (Distt. Kangra) (Sponsored by Ministry of Consumer Affairs, Govt. of India)	December 13-14, 2012	Prof. Suresh Misra Dr. Mamta Pathania	312
66	Training Workshop on Social Conflicts Analysis and Resolution Approaches (Sponsored by Department of Personnel and Training, Govt. of India)	December 17-21, 2012	Prof. Dolly Arora	7
67	SMG-IIPA International Training Programme on Project Management (Sponsored by Commonwealth Secretariats)	December 17-21 2012	Prof. Vinod K. Sharma Shri R. Sampat, SMG	27

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
68	National Seminar on Consumer, Consumerism and Consumer Welfare – Issues and Concerns in collaboration with RTM Nagpur University, Nagpur (Sponsored by the Department of Consumer Affairs, Govt. of India)	December 22-23, 2012	Prof. Suresh Misra Dr. Sapna Chadah	70
69	One-week Residential Training Programme on Communication and Presentation Skills for ISS Probationers (33 rd batch) (Sponsored by the National Academy of Statistical Administration (NASA))	December 24-28, 2012	Prof. Sushma Yadav	36
70	Two Day National Level Training Programme Municipal Resource Mobilisation and Framework for Urban Poverty Alleviation (Sponsored by Ministry of Housing and Urban Poverty Alleviation)	December 26-27, 2012	Prof. K.K. Pandey Dr. V.N. Alok	33
71	Three Day Training Programme on Capacity Building for Researchers in Consumer Protection and Consumer Welfare in collaboration with the MS University of Baroda (Consultancy Project on “Promoting Involvement of Universities/Colleges/ Research Institutions in Consumer Protection and Welfare” (Sponsored by the Department of Consumer Affairs, Govt. of India)	December 26-28, 2012	Prof. Pranab Banerji Prof. Suresh Misra	39
72	Workshop on Gender Budgeting: Issues and Challenges for Officers of Gender Budget Cells (GBCs) of Central Ministries / Departments (Sponsored by the Ministry of Women and Child Development, Govt. of India)	January 9-10, 2013	Prof. Aasha Kapur Mehta	49
73	International Workshop on Governance, Finance and Federalism for Secretaries of Government of Nepal (Sponsored by the Ministry of External Affairs, Govt. of India)	January 14-19, 2013	Dr. V.N. Alok Dr. Shyamli Singh	26
74	Two Day National Seminar on Impact on Effectiveness of Consumer Protection Act: Problems and Perspectives in collaboration with Dr. B.R. Ambedkar College of Law at Vishakhapatnam (Sponsored by the Department of Consumer Affairs, Govt. of India)	January 23-24, 2013	Prof. Suresh Misra Dr. Sapna Chadah	83
75	Training Programme on Incorporating Gender Concerns in Public Policy (Sponsored by the Department of Personnel & Training, Govt. of India)	January 28 – February 1, 2013	Prof. Dolly Arora Prof. Aasha Kapur Mehta	17
76	Training Programme for the IFS Officers on Managing Green Spaces for Urban Biodiversity and Ecosystem Services (Sponsored by Ministry of Environment & Forests, Govt. of India)	February 4-8, 2013	Shri Saket Bihari Dr. Manan Dwivedi	23
77	79 th OTP for the Presidents and Members of the District Consumer forums (Sponsored by the Department of Consumer Affairs, Govt. of India)	February 4-8, 2013	Prof. Suresh Misra Dr. Sapna Chadah	24

Sl. No.	Name of the Programme	Duration	Programme Director(s)	No. of Participants
78	Two Day Seminar on Consumer Protection and Welfare in India in collaboration with Department of Management Studies, Krishna Institute of Engineering & Technology, U.P. (Sponsored by the Department of Consumer Affairs, Govt. of India)	February 15-16, 2013	Prof. Suresh Misra Dr. Mamta Pathania	76
79	Science, Technology and Emerging Trends in Governance for Scientists and Technologists (Scientists and Technologists All Levels) (Sponsored by the Department of Science and Technology, Govt. of India)	February 18 -22, 2013	Dr. Sujit Kumar Pruseth	26
80	Second Capacity Building Programme for Technical Assistants (Technical Assistants) (Sponsored by the Department of Science and Technology, Govt. of India)	February 18 – March 1, 2013	Prof. Sujata Singh	30
81	Winter School in Public Administration for the University Teachers of Afghanistan (Sponsored by GIZ/Potsdam University, Germany)	February 20- March 3, 2012	Ms. Julka Jantz (Potsdam University) Dr. C. Sheela Reddy	20
82	Workshop on Consumer Protection for Service Providers in collaboration with D.D.U. SIRD, Lucknow, Uttar Pradesh (Sponsored by Ministry of Consumer Affairs, Govt. of India)	February 21-23, 2013	Prof. Suresh Misra	30
83	Six Weeks Training Programme for Manipur Civil Service Officers (Sponsored by State Academy of Training (SAT), Manipur)	February 25- April 5, 2012	Prof. P.K. Chaubey Dr. Sachin Chowdhry	19
84	5 th Training Programme for Coordinators and Advisors of State Consumer Helplines on Protection and Consumer Welfare	February 26-28, 2013	Dr. Mamta Pathania Shri S.K. Virmani	24
85	First Training Programme on Financial Management in Scientific Organisations for Scientists & Technologists (Sponsored by Department of Science & Technology, Govt. of India)	March 4-8, 2013	Prof. Rakesh Gupta	17
86	First Training Programme on Science and Technology for Rural Societies for Women Scientists & Technologists (All Levels) (Sponsored by Department of Science & Technology, Govt. of India)	March 11- 15, 2013	Prof. Dolly Arora & Dr. Charru Malhotra	11
87	Second Training Programme on MDP: Project Management Formulation and Appraisal (Sponsored by Department of Personnel & Training, Govt. of India)	March 11- 15, 2013	Prof. P.K. Chaubey	8
88	Indo-Afghan Partnership for Strengthening Sub National Conference in Afghanistan – Provincial Training Programme (PTP) - 7 (Sponsored by MEA, Govt. of India)	March 18- 29, 2013	Prof. Vinod K. Sharma Prof. K.K. Pandey Dr. C. Sheela Reddy	16

Total No. of Participants : 3901*

* Excluding APPPA Participants

Annexure F.3

ACTIVITIES OF THE BRANCHES (2012-2013)

REGIONAL BRANCHES

ANDHRA PRADESH

SEMINAR/CONFERENCE

1. Prelude seminar on Administration of Urban Development and Urban Service Delivery. (10 Oct. 2012)
2. Revitalization of farming activities in east Godavari Dist. (AP). (22 March 2013)

LECTURE MEETINGS

1. Status of Engineer – Past, Present and Future. (13 April 2012)
2. Fundamental Rights and Directive Principles. (23 Oct. 2012)
3. Role of Scientists in Capacity Building. (25 Feb. 2013)

TRAINING PROGRAMME CONDUCTED

1. Ethics and Values in Public Administration at Administrative Staff College of India, Hyderabad. (8 Nov. 2012)
2. Issues in Good Governance for Officers of the Govt. of Assam at Administrative Staff College of India, Hyderabad. (15 Jan. 2013)
3. Business Ethics at Administrative Staff College of India, Hyderabad. (21 Jan. 2013)

PUBLICATION

HRM in Education Sector – Business Schools, Business Manager Magazine.

ASSAM

WORKSHOP/CONFERENCE

1. National Workshop on Consumer Welfare for North East States. (22-23 June 2013)
2. Prelude Conference on Urban Development & Urban Service Delivery. (12 Sept. 2012)

LECTURES/DISCUSSIONS

1. Talk on Public Private Partnership for Economic Development of Assam by Shri Abhijit Dey and Shri Mohan Joshi from Asian Development

Bank. (8 Dec. 2012)

2. Talk on Food Security & Food Policy of India by Prof. M.P. Bezbaruah, Guwahati University. (17 Feb. 2013)

RESEARCH STUDIES

Working on the research project undertaken by Regional Branch to complete the administrative history of undivided Assam covering the period 1826 (Treaty of Yandabu) to 1972 (creation of Meghalaya) is in progress.

BIHAR

SEMINARS/CONFERENCE/WORKSHOP

1. Prelude Seminar on Administration of Urban Development & Urban Service Delivery. (6 Sept. 2012)
2. Seminar on Rural Labour Problems & Prospects. (21-22 Sept. 2012)
3. Workshop on Role of Police, Prevention of Crime against Women. (19 Jan. 2013)
4. Seminar on Problems of Higher Education in Bihar in association with Higher Education Deptt. Govt. of Bihar. (20 Feb. 2013)
5. Workshop on Human Rights and Problems of Governance in association with Bihar Human Right Commission. (28 March, 2013)

LECTURE MEETING

1. Talk on Role of Media in the Development of Society. (6 May, 2012)

TRAINING PROGRAMME

The Branch conducted a training programme on Judicial Governance of Bihar for subordinate judicial staff of civil court. (June 2012)

RESEARCH STUDY

Public Private Partnership – A Review – a research paper/study plan prepared by Dr. Navanit Sinha, Hony. Secretary of the Branch. (July 2012)

EVALUATION PROJECTS OF GOVT. SCHEMES (11.5.2012 to 31.3.2013)

The Branch conducted the concurrent evaluation of “Mykhyamantri Mahadalit Radio Yojana” of six districts – Patna, Jehanabad, Gaya, Rohtas, Buxar and Bhojpur of SC/ST Welfare, Dept. of Govt. of Bihar & submitted the report.

PUBLICATION

The Branch published its bi-annual journal “Bihar Journal of Public Administration”.

Book: “राजनीतिक नेतृत्व” द्वारा डा० आर० के० वर्मा, प्रकाशक-बिहार हिन्दी ग्रन्थ अकादमी, पटना।

OTHER ACTIVITIES

The Branch introduced the Annual Essay Prize competition in the memory of Late J.K.P. Sinha, one of the founder of IIPA Bihar Regional Branch and distinguished member, award winner of IIPA. (Oct. 2012)

DELHI

SEMINAR/CONFERENCE

1. Prelude Conference on the Theme “Administration of Urban Development and Urban Service Delivery.” The Keynote Address on the theme was delivered by Prof. K.K. Pandey, Professor of Urban Development, IIPA. (24 Sept. 2012)

LECTURES/TALKS

1. Lecture on Government’s Financial Health: Is It Heading Towards Bankruptcy? by Dr. B.P. Mathur, Former Dy. C.A.G. of India. (3 April, 2012)
2. Lecture on Science of Homeopathy: A Boon for Ailments of Mankind by Dr. K.D. Kanodia, Sr. Vice President, Delhi Homeopathy Medical Association. (16 April, 2012)
3. Lecture on Conservation Measures for Saving Precious Water: Bardhan Methods by Shri S.C. Bardhan, IAS (Retd.) formerly President, Board of Revenue M.P. (4 May, 2012)
4. Lecture on Science of Homeopathy: A Boon for Ailments of Mankind by Dr. K.D. Kanodia, Sr. Vice President, Delhi Homeopathy Medical Association. (1 June, 2012)
5. Lecture on How to keep your Kidneys Healthy?

by Dr. D.K. Agarwal, Senior Consultant (Nephrology), Indraprastha Apollo Hospital, New Delhi. (15 June, 2012)

6. Lecture on How to select your Food & Life Styles – An Ayurveda View by Dr. Harish Verma. (23 July, 2012)
7. Lecture on India-Zambia Relations: Emerging Areas of Cooperation by H.E. Ms. Susan Sikaneta, High Commissioner of the Republic of Zambia to India. (27 July, 2012)
8. On the occasion of Independence Day, a Kavi Sammelan was organized on 24th August, 2012.
9. Lecture on Cancer Prevention & Early Detection by Dr. Rakesh Arora, Sr. Cancer Specialist, SMH-Curie Cancer Centre, Shanti Mukand Hospital, Delhi. (13 December, 2012)
10. Lecture on How to Prevent Heart Disease by Dr. Raman Puri, Vice Chairman, Lipid Association of India, New Delhi & Sr. Consultant Cardiology, Indraprastha Apollo Hospital, New Delhi. (21 December, 2012)
11. A Get Together of the Members and their spouses was organized on 9th January, 2013.
12. A Kavi Sammelan was organized by the Branch on 9th January, 2013.
13. Lecture on Secrets of Health & Happiness by Dr. K.D. Kanodia, Sr. Vice President, Delhi Homeopathy Medical Association. (12 February, 2013)
14. Seminar on Challenges of e-Governance and Release of the Book entitled “e-Government – The new frontier in Governance” written by late Dr. D.C. Misra, IAS (Retd.) & former Chairman of Task Force for ICT Policy, Govt. of NCT of Delhi on 19th February, 2013. Shri T.N. Chaturvedi, Chairman IIPA released the book and presided over the seminar.
15. Release of the Book entitled ‘मनोनयन संसद में उत्कृष्टता एवं दूरदर्शिता की संवैधानिक व्यवस्था’ written by Dr. Prabha Kiran Jain on 27th February, 2013. Shri T.N. Chaturvedi, Chairman IIPA released the book.

JAMMU & KASHMIR

SEMINARS/CONFERENCES/WORKSHOPS

1. Workshop for Controlling Officers/Public

Information Officer under J&K RTI Act. (16 June, 2012)

2. Seminar on Power Sector Reforms vis-à-vis Voluntary Load Disclosure Scheme. (19 Sept. 2012)
3. Workshop on Administration of Urban Development and Urban Service Delivery. (19 Jan. 2013)

LECTURE MEETING/DISCUSSIONS

1. Micro-Hydro-Electric Project. (30 April, 2012)
2. Panel Discussion on Public Services Guarantee Act – Theory & Practice. (2 June, 2012).
3. Brainstorming Session on Police Reforms and Draft Police Act. (20 July, 2012)
4. Debate on “Civil Services provide better opportunity for youth to serve the society.” (13 Sept. 2012)
5. Lecture on “Accountability of Elected Representative – Manifesto to Mandate”. (29 Oct. 2012)
6. 3rd Sati Sahni Memorial Lecture on Media & Governance. (24 Nov. 2012)
7. 11th Veeranna Aivalli Memorial Debate on the topic “In the opinion of the house youth bulge can be exploited for the benefit of the country”. (15 Dec. 2012)
8. Lecture on Industrial Policy of Jammu & Kashmir by Shri Vikrant Kuthiala. (5 Jan. 2013)
9. Lecture on “Understanding Crime and Changing Criminal Behaviour – the New Pathways” by Shri Rameshwar Singh Jamwal, President, Criminology Society of J&K. (26 Feb. 2013)
10. Lecture on J&K State Biodiversity Board – A Step towards Biodiversity Conservation by Shri Deepak Khanna, Director, State Forest Research Institute J&K. (30 March, 2013)

TRAINING PROGRAMME CONDUCTED

Training Programme on Disaster Preparedness with special references to J&K. (11 Aug. 2012)

PUBLICATIONS

J&K Regional Branch IIPA Newsletter released on the occasion of 3rd Sati Sahni Memorial Lecture by Shri Devender Singh Rana, Political Advisor to

Hon’ble Chief Minister J&K. (24 Nov. 2012)

JHARKHAND

SEMINAR/CONFERENCE

1. Agro-Economic Development Potential in Jharkhand. (29 Sept. 2012)
2. Prelude Seminar on Administration of Urban Development and Urban Service Delivery. (8 Oct. 2012)

LECTURE MEETINGS/DISCUSSIONS

1. Ethics in e-Governance by Prof. N.P. Singh. (May 2012)
2. Urban Development by Shri U.N. Singh. (July, 2012)
3. Panchayati Raj by Dr. Sailesh Sinha. (Feb. 2013)

TRAINING PROGRAMME CONDUCTED

Entrepreneurship Training Programme by Prof. S.R. Prasad and Shri Binay Kumar. (14 July, 2012)

RESEARCH STUDIES

Marketing of Medicinal Plants by Dr. Sunita Roy. (16 June, 2012)

PUBLICATIONS

Marketing of Medicinal Plants by Dr. Sunita Roy. (4 Aug. 2012)

KARNATAKA

SEMINAR/CONFERENCE/WORKSHOP

1. Prelude Conference on Administration of Urban Development and Urban Service Delivery. (1 Sept. 2012)
2. Seminar on Re-organizing Bangalore Municipal Area into two or more Municipal Corporations. (19 Jan. 2013)
3. Workshop on Social Audit. (8 March, 2013)

LECTURE MEETING/DISCUSSIONS

1. Round Table Discussion on “Is India a Failing State? Is there an Alternative.” (28 April 2012)
2. Talk on “Man verses Animal conflict in Karnataka” by Shri Dipak Sarmah, Principal Chief Conservator of Forests, Govt. of Karnataka. (22 Sept. 2012)

3. Talk on “Naxalism in Karnataka” by Shri Bipin Gopalakrishna, Addl. Director General of Police, Govt. of Karnataka. (29 Dec. 2012)

TRAINING PROGRAMME CONDUCTED

Visit of Governors of Provinces in Afghanistan who were undergoing a two weeks training in the IIPA, New Delhi visited Bangalore. The Branch assisted the IIPA faculty in organizing the interaction of Governors with the officials of the Dept. of Urban Development and DPAR (AR), Govt. of Karnataka. Shri S. Ramanathan, Chairman of the Branch participated in a question and answer session with the delegation brief them on the role of the civil services in the country and on the initiatives taken by the GoK in the area of e-Governance.

KERALA

SEMINAR/LECTURE MEETING

1. Prelude Conference on Administration of Urban Development and Urban Service Delivery. (4 Oct. 2012)
2. Foreign Direct Investment and India's Development Needs. (19 Feb. 2013)

MADHYA PRADESH

SEMINARS/CONFERENCES/WORKSHOPS

1. Conservation of Water & Climate Change: Challenge & Redressal. (21 April 2012)
2. Stress free Senior Citizen. (20 May 2012)
3. Human Resource Management: Issues & Challenges. (8 July, 2012)
4. Implications of Post Retirement Appointments. (18 Aug. 2012)
5. Urban Development & Urban Service Administration. (16 Sept. 2012)
6. Economic Reforms: Are they Relevant & Useful. (20 Oct. 2012)
7. Right to Education: the Present Scenario and Prospects. (23 Nov. 2012)
8. People Power and Law Enactment. (19 Jan. 2013)
9. Appointment and Training for Senior Services. (16 Feb. 2013)
10. Rail Budget & General Budget: How do they affect the common man. (16 March 2013)

PUBLICATION

Monthly Magazine/News Bulletin “Prashasak Prashasika”.

MAHARASHTRA

CONFERENCE

1. Prelude Conference on Administration of Urban Development and Urban Service Delivery. (5 Oct. 2012)

LECTURE MEETING

1. The Late Shri B.G. Deshmukh Memorial Lecture on Media, Bureaucracy and Political Class. The lecture was delivered by Shri Kumar Ketkar, veteran journalist and Chief Editor, *Divya Marathi* newspaper.

RESEARCH STUDIES

A Research project report submitted on “Women Administrators of Maharashtra: A Study of Women Administrators of the All India Services of the Maharashtra State Cadre” by Dr. (Ms.) Marina Pinto.

OTHER ACTIVITIES

a) Essay Competition

The Branch organized Late Shri B.G. Deshmukh Annual Essay Competition 2012 and the prizes will be given in the AGM of the Branch.

(b) Library

The Regional Branch has an excellent Library. It has at present 11862 books on various subjects. It also subscribes to 17 periodicals. The Branch has installed Library Software “SWIRL” and at present data entries and classification of 7754 books are completed.

ODISHA

SEMINARS/SYMPOSIUMS

1. Seminar on Financial Inclusion in Indian Economy. Mr. Haroon Rashid Khan, Dy. Governor, Reserve Bank of India was the speaker. (30 June 2012)
2. Seminar on Judicial Accountability and Social Responsibility. (July 2012)
3. An International Issue of the 21st Century namely Arab Spring, People's Upsurge in Arab

and African Countries and its effect on Public Governance was organized. (Aug. 2012)

4. Administration of Urban Development and Urban Service Delivery.
5. Seminar on Indian Sports at Cross Roads. (8 Oct. 2012)
6. Seminar on United States pivot policy Strategy towards South Asia. Prof. Carolle Barrett, University of Mary North Dakota, USA was the speaker. (8 Nov. 2012)
7. Workshop on Nirmal Bharat Abhiyan. (18 Nov. 2012)
8. Annual Members Conference was held on 8 Dec. 2012. Shri H.S. Brahma, Election Commissioner of India was the Chief Guest on the occasion. Shri Brahma felicitated the winners of the annual essay competition and released the thematic journal on Civil Society and Participatory Democracy.
9. 64th World Human Rights Day a symposium on Gender Justice & Human Rights. (10 Dec. 2012)
10. Shri Vinod Ra, CAG of India addressed in a special seminar on Probity and Accountability in Governance. (20 Jan. 2013)
11. Seminar on Foreign Direct Investment in Multi Brand Retail. (21 Jan. 2013)
12. Seminar on Paid News & the Credibility of Media at stake. (29 Jan. 2013)
13. Seminar on Human Rights Issues of People & the Security Personnel in ultra left Extremist Region. (13 Feb. 2013)
14. Seminar on Union Budget 2013 (4 March, 2013)

PUNJAB & CHANDIGARH (UT)

CONFERENCE/LECTUER MEETING

1. Prelude Conference on Administration of Urban Development and Urban Service Delivery. The theme paper presented by Dr. Ramanjit Kaur Johal, Chairperson, Deptt. of Public Admn. Panjab University. (25 Sept. 2012)
2. The Crisis of Current Global Economic Model: The Gandhian Alternative by Dr. B.P. Mathur, Former Dy. CA&G and Director, NIFM. (1 Nov. 2012)

TAMIL NADU

SEMINARS/CONFERENCES

1. Inclusive Education. (7 July 2012)
2. Administration of Urban Development and Urban Service Delivery. (6 Oct. 2012)
3. FDI Impact on Indian Society. (19 Jan. 2013)
4. Consumer Awareness through the Establishment of Consumer Centres in Universities & Colleges. (13-14 Sept. 2012)

LECTURE MEETINGS

1. Administrative Reforms. (6 Sept. 2012)
2. Rural Development (22 Dec. 2012)
3. Union Budget 2013 (23 March, 2013)

UTTAR PRADESH

SEMINARS/WORKSHOPS/CONFERENCES

1. Food Security in India (with GIS Lucknow). (21 April 2012)
2. Governance Systems and Institutions & Role of Civil Services. (8 June, 2012)
3. Prelude Workshop on Administration of Urban Development & Urban Services Delivery. (31 Aug. 2012)
4. Twelfth Plan of U.P. Prospects, Strategies and Implementation. (22 Feb. 2013)

LECTURERS/MEETINGS/DISCUSSION

1. Discussion on Environmental Security in U.P. (4 May, 2012)
2. Lecture on Water Management in Sustainability Contexts by Shri T.N. Dhar at IMA. (9 July, 2012)
3. Discussion on U.P.'s Economy Monitor (2011-12). (15 Sept. 2012)

RESEARCH STUDIES & BOOK PROJECTS

1. Economic Overview of U.P.
2. Environment Policy of U.P. (A Task Unfinished)

PUBLICATIONS

1. U.P.'s Economy Monitor (2010-11) Book Publication.
2. Imperative not Choice-Health Care in U.P. (Book Publication).
3. Four issues of quarterly Newsletter "Dynamic Administration" published & circulated.

LOCAL BRANCHES

BAREILLY

SEMINARS/CONFERENCES/LECTURE MEETINGS

1. Talk on India-China Relations by Dr. Preeti Pathak & Dr. R. Kulshrestha, S.R.S. Girls P.G. College, Bareilly. (15 May, 2012)
2. Lecture on Protection of Human Rights by Dr. H.S. Pandey. (26 June, 2012)
3. Lecture on Higher Education in Private Sector by Prof. A.K. Sarkar. (5 Sept. 2012)
4. Prelude Seminar on Administration of Urban Development and Urban Service Delivery. (12 Oct. 2012)
5. Conference on Protection of Human Rights of Children in India. (10 Oct. 2012)
6. Discussion on Direct & Indirect Taxes by Shri Rajan Vidhyarthi & Shri Kapil Vaishya. (4 March, 2013)

BUDAUN

1. Panel discussion on Value Based Education at the Grassroots Levels. (25 Aug. 2012)
2. Prelude seminar on Functioning of Urban Bodies: their Problems & Suggestions. (6 Oct. 2012)
3. Lecture on Problems of the Women Awareness & Capacity Building programmes in villages. (20 Nov. 2012)
4. Panel discussion on Human Rights. (28 Nov. 2012)
5. Lecture on Women Empowerment & Capacity Building. (2 Dec. 2012)
6. Panel discussion on Human Rights programmes. (28 Jan. 2013)

TRAINING PROGRAMME CONDUCTED

1. Three days training programme on Human Rights. (2-3 Feb. 2013)
2. Three days TOT programme on Human Rights. (15-17 Feb. 2013)

BURDWAN

SEMINARS/LECTURE MEETING

1. Local Governance & Women's Empowerment. (2 June, 2012)

2. Prelude seminar on Urban Development and Urban Services Delivery. (13 Sept. 2012)
3. Mid term appraisal of the Evaluative Project on MGNREGA. (13 Feb. 2013)

RESEARCH STUDIES

Evaluative Project on MGNREGA – Interim report in final stages to be submitted to Burdwan District Administration.

PUBLICATIONS

Two issues of “Basanta Barta” – Newsletter published in March & Sept.

GULBARGA

SEMINAR/LECTURE MEETINGS

1. Prelude seminar on Administration of Urban Development and Urban Service Delivery. (6 Oct. 2012)
2. Environment and Society. (8 June, 2012)
3. Awareness on Consumer Protection Act. (24 Dec. 2012)
4. Central Budget & State Budget. (1.3.2013)
5. Women's Day. (8.3.2013)

HOWRAH

SEMINARS/CONFERENCES

1. Present Economic scenario in the context of Globalization. (4 May, 2012)
2. Role of Media in Today's Society. (20 July, 2012)
3. Prelude conference on Administration of Urban Development & Urban Service Delivery. (8 Sept. 2012)
4. Role of West Bengal Women's Commission in the context of present position of Women in Society. (23 Nov. 2012)

LECTURE MEETINGS/DISCUSSIONS

1. Consumer Awareness. (14 Sept. 2012)
2. Role of Judiciary in Modern State. (21 Dec. 2012)
3. 150th Birth Anniversary of Swami Vivekananda. (8 Feb. 2013)

PUBLICATION

Newsletters of IIPA Howrah Local Branch.

OTHER ACTIVITIES

The Branch took active part in Blood Donation Camp held on 3 March, 2013. The branch participated in various programmes of South Howrah Citizens Forum, Howrah Citizens and Rate Payers' Committee and Howrah District Consumer Protection Society.

KANPUR

SEMINARS/CONFERENCES

1. Seminar on Globalization Consumer Protection and Rural Consumer organized in association with J.D.V.M.P.G. College, Kanpur. (7-8 Aug. 2012)
2. Prelude Seminar on Administration of Urban Development and Urban Service Delivery. (8 Oct. 2012)
3. Conference on RTI Conception and Compatibility at College of Management Studies, Kanpur. (4 Feb. 2013)

LECTURE MEETING/DISCUSSIONS

1. Group Discussion on Gandhi Ahinsa & Satyagrah. (2 Oct. 2012)
2. Discussion on Internal Security. (13 Sept. 2012)

OTHER ACTIVITIES

Week long program the legal knowledge and the utilization of free service of legal aid, Plantation, awareness against Pollution & Swachha Ganga Nirmal Ganga Abhiyan in association with Sanjivini Sahayata Kendra, Kanpur on 15-17 Dec. 2012.

KARIMNAGAR

SEMINAR

1. Seminar on Consumer Rights, Consumer Welfare, Consumer Protection Act. (22 Dec. 2012)

TRAINING PROGRAMME CONDUCTED

Training programme conducted to file the petitions in consumers forum for consumer grievances at Women's College, Karimnagar. (5 Jan. 2013)

OTHER ACTIVITIES

World Consumer's Day Celebrations. (5 March, 2013)

International Women's Day celebration (8 March, 2013)

MADURAI

LECTURE MEETING

1. Right to Information Act and Laws relating to Senior Citizens and Domestic Violence Act. (27 Jan. 2013)

MAGADH

LECTURE MEETING

1. MGNREGA and the Rural People of Bihar. (23 Dec. 2012)

NAGPUR

SEMINAR

1. Prelude Seminar on Administration of Urban Development and Urban Service Delivery. (22 Aug. 2012)

PUDUCHERRY

SEMINARS/CONFERENCES

1. Role of Panchayat Bodies in Rural & Urban Development in Puducherry. (12 April 2012)
2. Renewable Energy Development. (4 Sept. 2012)

DISCUSSIONS

1. Right to Education Policy in Puducherry. (6 Oct. 2012)
2. Consumer Welfare Act. (5 Feb. 2013)

SALEM

LECTURE MEETING

1. Lecture on Family Laws. (2 May 2012)

TIRUCHIRAPPALLI

LECTURE MEETINGS

1. Social relevance of Aged in Society Today by Mrs. Muthumala Devi, Social Worker. (11 June 2012)
2. Need for Civil Consciousness in Urban Development. (18 Feb. 2013)

TIRUPATI

CONFERENCE

1. Prelude Conference on Administration of Urban Development and Urban Service Delivery. (17 Sept. 2012)

LECTURE MEETINGS

1. Lecture on Global Trends and Social Science Research. (20 May 2012)
2. World Environment Day. (5 June, 2012)
3. World Food Day. (16 Oct. 2012)
4. Lecture on Tax Reforms and Income tax future. (4 Feb. 2013)
5. World Consumers Day. (15 March, 2013)

TIRUNELVELI

SEMINAR/LECTURE MEETING

1. Prelude Seminar on Administration of Urban Development and Urban Service Delivery. (15 Aug. 2012)
2. Tribal Development in National Development. (16 Jan. 2013)

VADODARA

SEMINAR/CONFERENCE

1. Seminar on "Challenges facing Higher Education in Gujarat in early 21st Century". (23 June, 2012)
2. Prelude Conference on Administration of Urban Development and Urban Service Delivery. (27 July, 2012)

Annexure F.3.1
LIST OF CHAIRMEN AND HONY. SECRETARIES OF THE
REGIONAL & LOCAL BRANCHES

REGIONAL BRANCHES

(As on 31-3-2013)

ANDHRA PRADESH	
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Shri B.P. Shaligram President IIPA Pune Local Branch "Godavari" Patrakar Nagar Senapati Bapat Road Pune-411016 (Maharashtra)	(020) 25658360 25658361 (R) Mobile: 9881374443 Fax: 25658364
Dr. S.V. Khare Hony. Secretary IIPA Pune Local Branch Sahanistha Society, S.No. 83/17/1/1, Sahakar Nagar, Parvati, Pune-411009 (Maharashtra)	(020) 24230345(O) (020) 24230345 (R) Mobile: 8928955123 E-mail: kharesharadv@gmail.com
SAIDAPET	
Shri S. Subramaniam IAS (Retd.) Chairman, IIPA Saidapet Local Branch 56, Pillaiyar Koil Street Thangam Colony, Anna Nagar (W) Chennai-600040 (T.N.)	26164265 E-mail: subramaniyamias@yahoo.com

Dr. K.M. Ramanujam Hony. Secretary IIPA Saidapet Local Branch G-1, Ganpath Arcade 1, Padmavathy Nagar, Chennai-600092 (T.N.)	23776848 (R) Mobile: 9841529462 E-mail: ramfoundation@yahoo.com
SALEM	
Shri J.S. Rajan Devanesan, Chairman, IIPA Salem Local Branch, "Renescence", 2/406, Maruti Nagar, Yercaud Main Road, Kondapanayakenpatti, Salem-636008 (T.N.)	0427-2403861 Mobile 9487204751 E-mail: r.devaneson@yahoo.com
Shri R. Kumarasamy, Hony. Secretary, IIPA Salem Local Branch, 59/1, Rathinapuri, Gorimedu, Salem-636008 (TNO)	(0427) 2400302 Mobile: 9442622334
SANGLI	
Shri A.S. Sahasrabudhe Chairman IIPA Sangli Local Branch "Umashankar", Radhakrishna Extn. Sangli-416416 (Maharashtra)	(0233) 2301359 (R) Mobile: 09850151495 E-mail: mtessangli@gmail.com
Prof. S.G. Kanitkar Hony. Secretary IIPA Sangli Local Branch Chandramani, Near Urban Bank Vishrambag, Sangli-416415 (Maharashtra)	(0233) 2301359 0233-2301286 (R) Mobile: 09422407470 E-mail: sgkanitkar@gmail.com
SIROHI	
Shri Narendra Kumar Jain Chairman IIPA Sirohi Local Branch Lazmi Bhavan, Sadar Bazar Sirohi-307001 (Rajasthan)	(02972) 220136 (O) 222209 (R) Mobile: 9414152318 Fax: 220433
Shri Balwant Singh Rathore Hony. Secretary IIPA Sirohi Local Branch 46 Rathore Lane, Sirohi-307001 (Rajasthan)	(02972) 225075
THANJAVUR	
Dr. G. Deivanayagam Chairman IIPA Thanjavur Local Branch 1/343 Laxmi Gardens, Trichy Road Opp: New Bus Stand, Thanjavur-613005 (TN)	(04362) 247005 (O) Mobile: 9443137300 E-Mail: abiabi5000@hotmail.com gdnayagam@gmail.com

Dr. T. Elangovan Hony. Secretary IIPA Thanjavur Local Branch No.80, Abi & Abi Towers Opp. Medical College Thanjavur-613004 (T.N.)	(04362) 244505 (O) 241505 (R) Mobile: 9047150000 Fax: 246444 E-mail: abiabiinternational@gmail.com
TIRUCHIRAPALLI (TRICHY)	
Shri A.R. Ramachandran, Chairman, IIPA Tiruchirapalli Local Branch, 1/24, Ammangudi Agraharam, Andanallur (Post), Jeeyapuram Tiruchirapalli-639101 (T.N.)	(0431) 2614873 (R)
Dr. S. Palaniswamy, Hony. Secretary, IIPA Tiruchirapalli Local Branch, A-80, 3 rd Cross, Dheeran Nagar, Dindigul Road, Tiruchirapalli-620009 (T.N.)	(0431) 2403062 (R) Mobile: 9442583062 E-mail: swamy@bdu.ernet.in
TIRUNELVELI	
Shri K. Baskar, Chairman, IIPA Tirunelveli Local Branch, 40 Subam Colony, K.T.C. Nagar, North, Maharajanagar PO, Tirunelveli-627011 (TN)	(0462) 2521353 (R) Mobile: 9486041694
Prof. M. Muthiah, Hony. Secretary, IIPA Tirunelveli Local Branch, Jai Bheem Bhavan, H-115, Anbu Nagar, Maharaja Nagar (PO), Tirunelveli-627011 (T.N.)	(0462) 2530025 (R) Mobile: 9487854540
TIRUPATI	
Dr. A. Ranga Reddy Chairman IIPA Tirupati Local Branch 15-40, ID, Sri Sai High School Lane Padmavathi Nagar Tirupati-517502 (A.P.)	Mobile: 9849741654 E-mail: angadi_reddy@yahoo.co.in
Dr.(Mrs.) A Samanthakamani Hony. Secretary IIPA Tirupati Local Branch 10-13-518, Reddy & Reddy Colony Tirupati-517501 (A.P.)	(0877) 2255054 (R) Mobile: 9490045697 E-mail: akkarajusamanthakamani@yahoo.co.in

TIRUPATTUR	
Shri K.M. Subramanian Chairman IIPA Tirupattur Local Branch 95, Cutchery Street Tirupattur-635601 (T.N.)	(04179) 222863 Mobile: 9443222863 E-mail: kms_ls@yahoo.com
Prof. S. Saminathan, Hony. Secretary IIPA Tirupattur Local Branch 116, Cutchery Street, Tirupattur-635601 (TN)	-
VADODARA (BARODA)	
Dr. Jatin V. Modi Chairman, IIPA Vadodara Local Branch C/o Shri R.P. Yagnik B/4, MIG Quarters, Nandanvan H.T. Line Road, Subhanpura Vadodara-390007 (Gujarat)	(0265) 2225647 (O) 2335131 (R) Mobile: 9426054166
Shri R.P. Yagnik Hony. Secretary IIPA Vadodara Local Branch B/4, MIG Quarters, Nandanvan H.T. Line Road, Subhanpura Vadodara-390023 (Gujarat)	(0265) 2391937 (R) Mobile: 9428585800
VALLABH VIDYANAGAR	
Prof. Shantibhai G. Patel Chairman IIPA Vallabh Vidyanagar Local Branch 'Gokul' 12, Shri Ram Society, Sardar Avenue, Bhaikaka Marg, Vallabh Vidyanagar-388120 (Gujarat)	(02692) 237108 (O) (02692) 249375 (R) Fax: 02692-236493 E-mail: shantibhaip@yahoo.com
Dr. R.M. Joshi, Hony. Secretary IIPA Vallabh Vidyanagar Local Branch C/o Dept. of Business Studies, Sardar Patel University, Vallabh Vidyanagar-388120 Distt. Anand, (Gujarat)	(02692) 226873(O) (02692) 246115 (R) Mobile: 9879955402 Fax: 02692-237258 E-mail: drrmjoshi2003@gmail.com
VELLORE	
Shri P. Devdoss Chairman IIPA Vellore Local Branch No.148, VOC Street, Gandhi Nagar Vellore-632006 (T.N.)	(0416) 2243814 (R) Mobile: 9894112375

Shri R. Narayanaswamy Hony. Secretary IIPA Vellore Local Branch 1, Sakunthala Ammal Street Muni Samy Nagar, Velepadi Vellore-632001 (T.N.)	(0416) 2235398 (R) Mobile: 9442453936
VILLUPURAM	
Shri M. Shanmugam Chairman IIPA Villupuram Local Branch 5, Jeyaram Lasyout Maharajapuram, Villupuram-605602 (T.N.)	(04146) 222077 Mobile: 9994506828
Shri M. Thirugnanasambandam Hony. Secretary IIPA Villupuram Local Branch 11/5 Devaraj Street Keelperumbakkam Villupuram-605602 (T.N.)	(04146) 240647 (R) Mobile: 9994707470 E-mail: mthirugnanasambandam@gmail.com
VIRUDHUNAGAR	
Shri S.PG.R. Nithyanandan Chairman IIPA Virudhunagar Local Branch 1, Koolaian Kovil Street Virudhunagar-626001 (T.N.)	244164 & 244364 (O) Fax: 244964 (O) E-mail: spgr@md4.vsnl.net.in
Shri R. Kanagavel Hony. Secretary IIPA Virudhunagar Local Branch 529, Madurai Road Virudhunagar-626001 (T.N.)	(04562)-244835 (O) 246035 (R) Fax: 244562-243705 E-mail: kanagavel@thangamgroup.com
VISAKHAPATNAM	
Prof. E.A. Narayana Chairman IIPA Visakhapatnam Local Branch C/o Department of Politics and Public Admn., Andhra University Visakhapatnam-530003 (A.P.)	(0891) 2844418(O) (0891) 2532922 (R) Mobile: 9441249331 E-mail: narayanaea@gmail.com
Prof. N. Sambasiva Rao, Hony. Secretary, IIPA Visakhapatnam Local Branch, C/o Department of Commerce and Management Studies, Andhra University, Visakhapatnam-530003 (A.P.)	(0891) 2844270 (O) 2783573 (R) Mobile: 9848170274 Fax: 2701566 E-mail: srnadendla@rediffmail.com nadendlasr@gmail.com

WARANGAL

Prof. M. Vidyasagar Reddy,
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IIPA Warangal Local Branch
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Prof. G. Rameshwaram,
Hony. Secretary,
IIPA Warangal Local Branch,
C/o Deptt. of Public Admn. & HRM,
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Annexure F.3.2
LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES
AS ON 31-03-2013

S. No.	REGIONAL	LOCAL	ACTIVE MEMBERS		MEMBERS IN ABEYANCE		TOTAL MEMBERSHIP		TOTAL (a + b)
			ANNUAL	LIFE	ANNUAL	LIFE	ANNUAL (a)	LIFE (b)	
1	ANDHRA PRADESH		4	380	0	131	4	511	515
2		Karimnagar	0	25	0	7	0	32	32
3		Tirupati	1	64	0	1	1	65	66
4		Visakhapatnam	1	55	0	26	1	81	82
5		Warangal	0	70	0	24	0	94	94
6	ASSAM		1	131	0	80	1	211	212
7	BIHAR		4	358	1	157	5	515	520
8		Magadh	0	26	0	20	0	46	46
9		Muzaffarpur	1	35	0	6	1	41	42
10	DELHI		21	1189	1	704	22	1893	1915
11	GOA (WEST COAST)		1	24	0	19	1	43	44
12	GUJARAT		1	88	0	47	1	135	136
13		Vadodara	1	37	0	13	1	50	51
14		Vallabh Vidyanagar	0	24	0	11	0	35	35
15	HARYANA		3	169	2	41	5	210	215
16	HIMACHAL PRADESH		1	71	0	26	1	97	98
17	JAMMU & KASHMIR		6	283	0	58	6	341	347
18	JHARKHAND		6	143	1	31	7	174	181
19		Jamshedpur	0	14	0	3	0	17	17
20	KARNATAKA		4	218	0	67	4	285	289
21		Gulbarga	1	45	0	7	1	52	53
22		Dharwad	0	20	0	2	0	22	22
23		Mysore	0	24	0	8	0	32	32
24	KERALA		5	161	0	44	5	205	210
25	MADHYA PRADESH (including Chhattisgarh)		3	204	0	68	3	272	275
26		Indore	2	30	0	9	2	39	41
27		Jabalpur	0	50	0	18	0	68	68
28	MAHARASHTRA		2	526	0	273	2	799	801
29		Aurangabad	2	45	0	12	2	57	59
30		Nagpur	2	86	0	19	2	105	107
31		Nashik	0	12	0	10	0	22	22
32		Pune	2	101	0	67	2	168	170

S. No.	REGIONAL	LOCAL	ACTIVE MEMBERS		MEMBERS IN ABEYANCE		TOTAL MEMBERSHIP		TOTAL (a + b)
			ANNUAL	LIFE	ANNUAL	LIFE	ANNUAL (a)	LIFE (b)	
33		Sangli	0	19	0	4	0	23	23
34	MEGHALAYA		1	31	0	55	1	86	87
35	MIZORAM		0	41	0	31	0	72	72
36		Imphal (Manipur)	0	43	0	24	0	67	67
37	ODISHA		1	229	1	48	2	277	279
38	PUNJAB & CHANDIGARH (UT)		2	199	0	74	2	273	275
39		Patiala	0	34	0	4	0	38	38
40	RAJASTHAN		3	207	0	89	3	296	299
41		Sirohi	0	8	0	0	0	8	8
42	TAMIL NADU		3	628	0	106	3	734	737
43		Coimbatore	0	28	0	5	0	33	33
44		Cuddalore	0	45	0	4	0	49	49
45		Dindigul	0	19	0	5	0	24	24
46		Madurai	1	97	0	16	1	113	114
47		Saidapet	0	14	0	12	0	26	26
48		Salem	1	16	1	2	2	18	20
49		Thanjavur	0	19	0	15	0	34	34
50		Tirunelveli	0	19	0	3	0	22	22
51		Tirupattur	0	18	0	3	0	21	21
52		Tiruchirapalli	0	14	0	10	0	24	24
53		Vellore	0	34	0	10	0	44	44
54		Villupuram	0	14	0	1	0	15	15
55		Virudhunagar	0	14	0	4	0	18	18
56		Puducherry	2	41	0	4	2	45	47
57	UTTARAKHAND		0	154	0	94	0	248	248
58	UTTAR PRADESH		10	568	1	207	11	775	786
59		Agra	0	28	0	7	0	35	35
60		Bareilly	0	30	0	7	0	37	37
61		Budaun	0	105	0	14	0	119	119
62		Meerut	2	33	0	23	2	56	58
63		Kanpur	2	60	1	9	3	69	72
64	WEST BENGAL		4	265	0	86	4	351	355
65		Burdwan	0	23	0	2	0	25	25
66		Howrah	0	18	0	3	0	21	21
	Other States*		0	39	0	21	0	60	60
	Abroad*		0	65	0	55	0	120	120
	Total		107	7927	9	3066	116	10993	11109

* No IIPA Branch

Annexure F.4
PLANNING AND ADVISORY COMMITTEE
(AS ON 31 MARCH, 2013)

CHAIRMAN

1. Dr. T. Chatterji
Director

MEMBERS

2. Dr. Charru Malhotra
Coordinator
Centre for Rural Development Administration & Panchayati Raj
3. Prof. P.K. Chaubey
Coordinator
Centre for Economic Analysis and Financial Management
4. Dr. C. Sheela Reddy
Coordinator
Centre for Public Policy, Planning and Development Studies
5. Prof. Sujata Singh
Coordinator
Centre for Human Resource Development and Behavioural Studies
6. Prof. Rakesh Gupta
Coordinator
Centre for Management Studies, Public Enterprises & Entrepreneurship Development
7. Dr. V.N. Alok
Coordinator
Centre for Urban Studies
8. Dr. Kusum Lata
Coordinator
Centre for Social Welfare Administration and Administration of Justice
9. Prof. Suresh Misra
Coordinator
Centre for Consumer Studies
10. Prof. Aasha Kapur Mehta
Coordinator
Centre for Learning in ICT and e-Governance
11. Prof. Vinod K. Sharma
Coordinator
Centre for Climate Change, Environment and Drought Administration
12. Prof. Bharati Sharma
Coordinator
Centre on Values and Ethics in Public Affairs
13. Dr. Girish Kumar
Coordinator
Governance Data Base and Resource Centre
14. Prof. K.K. Pandey
Coordinator
Research Advisory Committee
15. Prof. Suresh Misra
Coordinator
Training Advisory Committee

SPECIAL INVITEES

16. Registrar
17. Librarian

Annexure F.5

ACADEMIC CENTRES 2011-13

CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION & PANCHAYATI RAJ

1. Prof. Dolly Arora
2. Prof. Anil C. Ittyerah
3. Prof. Aasha Kapur Mehta
4. Prof. Lipi Mukhopadhyay
5. Prof. Sujata Singh
6. Dr. Sachin Chowdhry
7. Dr. Charru Malhotra - **Coordinator**
8. Dr. Mamta Pathania
9. Dr. Girish Kumar
10. Dr. C. Sheela Reddy
11. Shri Saket Bihari
12. Dr. Nupur Tiwari
13. Dr. Pradip Kumar Parida

CENTRE FOR ECONOMIC ANALYSIS AND FINANCIAL MANAGEMENT

1. Dr. V.N. Alok
2. Prof. Pranab Banerji
3. Prof. P.K. Chaubey - **Coordinator**
4. Prof. Anil C. Ittyerah
5. Prof. Aasha Kapur Mehta

CENTRE FOR PUBLIC POLICY, PLANNING AND DEVELOPMENT STUDIES

1. Prof. Dolly Arora
2. Prof. P.K. Chaubey
3. Dr. Girish Kumar
4. Prof. Vinod K. Sharma
5. Prof. Pranab Banerji
6. Dr. Sujit Kumar Pruseth
7. Dr. Sachin Chowdhry
8. Prof. Anil C. Ittyerah
9. Prof. Sushma Yadav
10. Prof. Sujata Singh
11. Dr. C. Sheela Reddy - **Coordinator**
12. Shri Saket Bihari

13. Manan Dwivedi
14. Dr. Nupur Tiwari
15. Dr. Pradip Kumar Parida

CENTRE FOR HUMAN RESOURCE DEVELOPMENT AND BEHAVIOURAL STUDIES

1. Prof. Sujata Singh - **Coordinator**
2. Prof. Lipi Mukhopadhyay
3. Prof. Bharati Sharma
4. Prof. Rajesh Singh

CENTRE FOR MANAGEMENT STUDIES, PUBLIC ENTERPRISES & ENTREPRENEURSHIP DEVELOPMENT

1. Prof. Rakesh Gupta - **Coordinator**
2. Prof. Suresh Misra
3. Prof. Bharati Sharma
4. Prof. Rajesh Singh
5. Dr. Charru Malhotra
6. Prof. Anil C. Ittyerah
7. Shri S.R. Das
8. Dr. C. Giri
9. Dr. Roma Mitra Debnath

CENTRE FOR URBAN STUDIES

1. Dr. V.N. Alok - **Coordinator**
2. Prof. R.K. Barik
3. Dr. Sapna Chadah
4. Prof. P. K. Chaubey
5. Dr. Sachin Chowdhry.
6. Prof. Rakesh Gupta
7. Dr. Girish Kumar
8. Dr. Lokendra Malik
9. Prof. K. K. Pandey
10. Prof. J. Guha Roy
11. Prof. S. S. Singh (on deputation)
12. Dr. Kusum Lata
13. Dr. Sujit Kumar Pruseth

14. Dr. Charru Malhotra
15. Prof. Rajesh Singh
16. Shri S.R. Das
17. Shri Sunil Dutt
18. Shri Saket Bihari

CENTRE FOR SOCIAL WELFARE ADMINISTRATION AND ADMINISTRATION OF JUSTICE

1. Prof. R.K. Barik,
2. Dr. Lokendra Malik
3. Prof. J. Guha Roy
4. Prof. Sushma Yadav
5. Dr. Sujit Kumar Pruseth
6. Dr. Kusum Lata – **Coordinator**
7. Dr. Manan Dwivedi
8. Shri Saket Bihari
9. Dr. C. Sheela Reddy
10. Dr. Nupur Tiwari
11. Dr. Pradip Kumar Parida

CENTRE FOR CONSUMER STUDIES

1. Dr. Sapna Chadah
2. Prof. Suresh Misra, **Coordinator**
3. Dr. Mamta Pathania
4. Prof. S. S. Singh (on deputation)
5. Dr. Lokendra Malik
6. Prof. Sushma Yadav
7. Prof. Rakesh Gupta
8. Dr. Charru Malhotra
9. Dr. C. Giri
10. Shri Saket Bihari
11. Dr. Nupur Tiwari

CENTRE FOR LEARNING IN ICT & e-GOVERNANCE

1. Dr. V.N. Alok
2. Shri S.R. Das
3. Shri Brijesh Kumar
4. Prof. Aasha Kapur Mehta - **Coordinator**
5. Dr. Charru Malhotra
6. Prof. Vinod K. Sharma
7. Prof. Sushma Yadav

8. Prof. Rakesh Gupta – **Associate Coordinator**
9. Dr. Kusum Lata
10. Dr. Usha Mujoo Munshi
11. Shri Sunil Dutt
12. Dr. Shyamli Singh

CENTRE FOR CLIMATE CHANGE, ENVIRONMENT AND DROUGHT ADMINISTRATION

1. Prof. K.K. Pandey
2. Prof. Vinod K. Sharma - **Coordinator**
3. Dr. Kusum Lata
4. Prof. Anil C. Ittyerah
5. Dr. Roma Mitra
6. Dr. Shyamli Singh
7. Dr. Pradip Kumar Parida
8. Prof. P. K. Chaubey

CENTRE FOR VALUES AND ETHICS IN PUBLIC AFFAIRS

1. Prof. K.K. Pandey
2. Prof. Suresh Misra
3. Prof. Pranab Banerji
4. Prof. Sushma Yadav
5. Prof. Bharati Sharma **Coordinator**
6. Prof. Lipi Mukhopadhyay
7. Dr. Sapna Chadah
8. Dr. Mamta Pathania
9. Dr. Girish Kumar
10. Dr. Nupur Tiwari
11. Dr. Shyamli Singh

GOVERNANCE DATA BASE & RESOURCE CENTRE

1. Dr. Kusum Lata
2. Shri S.R. Das
3. Dr. Girish Kumar (**Coordinator to prepare first Governance Report**)
4. Dr. Usha Mujoo Munshi
5. Shri Sunil Dutt

Annexure F.6

ACADEMIC CONTRIBUTIONS OF IIPA FACULTY AND OTHERS 2012-13

V.N. Alok

Book : (2012) Devolution to Panchayats in India: Ranking Functional Environment at Sub-National Level: An Empirical Assessment 2011-12, New Delhi, Ministry of Panchayati Raj and IIPA. *Minister of Rural Development and Panchayati Raj, Shri Jairam Ramesh released the book on 24 April 2012 at the Vigyan Bhawan Plenary Hall.*

Papers/Articles : (2013) Strengthening of Panchayats in India: Comparing Devolution across States – Empirical Assessment 2012-13, Indian Journal of Public Administration, Vol. 59 (1).

(2013) Thirteenth Finance Commission on Urban Governance and Service Delivery: Some Neglected Recommendations, Nagarlok, Vol. XLV, Jan-Mar 2013, No. 1.

Seminars/Conferences/Workshops : Organized an International workshop on Public Governance, Finance and Federalism for senior civil servants in the rank of Secretary/Joint Secretary to the Government of Nepal during June 23-28, 2012 at IIPA, New Delhi. Ministry of External Affairs, Government of India sponsored the workshop. Delivered a few lectures on the theme in the workshop.

Organized joint programme on Double Entry Accounting System with IDFC Foundation under Ministry of Urban Development for the officials of New Delhi Municipal Corporation during June 27-29, 2012. [Jointly with Prof Dhameja]

Organised an workshop for States for preparation of State Plans at IIPA on 27 September 2012 under Rajiv Gandhi Panchayat Sashaktikaran Abhiyan (RGPSA) in partnership with the Ministry of Panchayati Raj.

Organised a International workshop at IIPA on Public Governance, Finance and Federalism seminar during 14-19 January 2013, sponsored by the Ministry of External Affairs, Government of India for 26 senior civil servants in the rank of Joint Secretary to the Government of Nepal, supporting Nepal's Constitutional Transition aiming at helping Nepal to build its capacity for developing and implementing a

federal democratic system. Delivered a few lectures on the theme in the workshop.

Organised a workshop on Panchayat Empowerment Accountability and Development Scheme (PEAIS), A central sector scheme of the Ministry of Panchayati Raj was organised during 3-4 January 2013 at IIPA with partnership with Ministry of Panchayati Raj.

Presentation in Seminars/Conferences/Workshops

Made the theme presentation on "Intergovernmental Fiscal Transfers in India: An Overview" in the Seminar on "Issues before the Third State Finance Commission of Gujarat", organized by the Third State Finance Commission of Gujarat and IRMA, on 21 July at IRMA and also chaired a session on "Financial Devolution: Experience and Lessons from other States".

Made the theme presentation in a consultation workshop on "Fiscal Decentralization and Local Resource Mobilization" organised by the Second State Finance Commission (SFC), Chhattisgarh on August 4, 2012 at Thakur Pyarelal Institute of Panchayat and Rural Development, Raipur. SFC Chairman, members, sarpanches, senior officers of the Department of Panchayats and Rural Development were present at the occasion.

Delivered a talk on "Fiscal Decentralization" on September 4, 2012 to the group of government officers from Asia-Pacific countries attending a workshop on "Need Assessment, Monitoring , Evaluation and Information Generation Techniques for Decentralized Governance" under the Technical Cooperation Scheme of Colombo Plan of the Ministry of External Affairs, Government of India at India Habitat Centre.

Delivered a talk on Fiscal Federalism at the Bureau of Parliamentary Studies and Training, Lok Sabha Secretariat on 20 December 2012 to a delegation from the House of Federation, Ethiopia headed by the Speaker of Amhara Regional State, Ethiopia.

Participated as resource person in a workshop

of State Secretaries on Rajiv Gandhi Panchayat Shashaktikaran Abhiyan at NIRD on 29 January 2013. The Ministry of Panchayati Raj and NIRD organised the workshop at NIRD, Hyderabad. The workshop was chaired by Ms. Loretta Vas, Secretary MoPR.

Offered comments as main discussions in the meetings organised by the Ministry of Urban Development on the Draft Report on "How to Govern Indian Mega Cities" prepared by Centre for Policy Research, New Delhi.

Association with Government Committee:

Member of the Project Advisory Committee constituted by the Ministry of Panchayati Raj, Government of India on Quality and Status of Devolution to Panchayats.

Provided counsel to the Expert Committee on Leveraging Panchayats for Efficient Delivery of Public Goods and Services headed by Shri. Mani Shankar Aiyar.

Dolly Arora

Research Papers/ Contribution to Books:

"Public Policy Processes and Citizen Participation in India" in Meghna Sabharwal and Evan M. Berman, eds., *Public Administration in South Asia: India, Bangladesh, Pakistan, and Sri Lanka (Boca Raton, FL: CRC Press, 2013)*.

"Public Administration and Public Management Reforms in India" in Cesar Madureira and Maria Asensio, eds., *Handbook of Public Administration*, INA (National Institute of Public Administration, Portugal, 2013).

"Climate Change, Vulnerability and Sustainable Development", in Alternative Survey Group and Indian Political Economy Association, *Alternative Economic Survey, 2012-13, New Delhi*.

"Addressing Corruption: Nature, Dynamics and Diffusion Strategies" in *Corruption: Causes, Consequences and Control- Perspectives from Transitioning and Transitional States* (forthcoming).

Seminars/Conferences/Workshops:

Presented a paper on "Addressing Corruption: Nature, Dynamics and Diffusion Strategies" at the International Conference on "Corruption: Causes, Consequences and Control- Perspectives from Transitioning and Transitional States" held on 20th and 21st October 2012 at Karachi, organized by

Network of Asia-Pacific Schools and Institute of Public Administration and Governance (NAPSIPAG) Committee for the Welfare of Prisoners and Hamdard Law College, Karachi, Pakistan.

Presented a paper on "Electoral Reforms and Citizen Engagement" at the National Seminar on "Electoral Reforms and Citizen Empowerment" organized by the National Law University, Jodhpur, on August 24th 2012. Also Chaired a Session.

Presented the keynote paper on "Radical and Reformist Approaches to Ecologically Sustainable Development" at the Indian Political Economy Conference, held at IIT Roorkee on 26th and 27th October 2012. Also Chaired a Session.

National Seminar on PESA and Self Governance: A Concern of 12th Five Year Plan, organized by IIPA on 25-26th February. Chaired a session.

Saket Bihari

Publications: Bihari, Saket (2013) "Globalization and its Attendant Anomalies in India" in *Third Concept*, Vol 27, Issue 317, July 2013.

Bihari, Saket (2013) *The Fourth Estate, Event Management and Societal Interlude: The General Trajectory of Media, Mainstream*, Weekly Journal (Coming in August 2013).

Bihari, Saket (2013) *Globalization and Security Concerns: Paradoxes and Possibilities, The Indian Police Journal*, April-June, 2013, (under publication), BPR&D, MHA, Government of India, New Delhi.

Reviving a course on "Indian Social System" (earlier taught by Prof. A.P Barnabas as a compulsory stream) as an elective paper for 39th APPPA participants.

Awarded Ph.D. on "Globalization and Cultural Change: A Sociological Study of Some Selected Families and Schools in Delhi Metropolis" from Centre for the Study of Social Systems, School of Social Sciences, Jawaharlal Nehru University, New Delhi, May, 2013.

Sapna Chadah

Books: *Assessment of Wastage of Food and Ostentatious behaviour during Social Gatherings* Suresh Misra and Sapna Chadah, and Mamta Pathania, IIPA, (in press).

Globalisation, Market and the Rural

Consumers(Ed) Suresh Misra and Sapna Chadah, IIPA, Concept Publishing Company, New Delhi (In press)

Papers/Articles: “E-Commerce and the Consumer: Regulatory Framework” Suresh Misra & Sapna Chadah, published in Paramjit S. Jaswal, G.I.S. Sandhu & Anand Pawar (Ed.) *Consumer Activism, Competition and Consumer Protection*, Centre for Consumer Protection Law and Advocacy, Rajiv Gandhi National University of Law, Punjab, 2012

“Green Consumerism”, Consumer Network, CORE, 2012.

Paper Presented : Paper on “E-Commerce and the Consumer: Regulatory Framework” presented at the National Seminar on Consumer Activism, Competition and Consumer’s Protection in collaboration with Rajiv Gandhi National University of Law on April 7-8, 2012.

Paper on “Role of Civil Society Organisations in Promoting Awareness among Rural Consumers: Challenges and Strategies” in National Seminar on Empowering Rural Consumers: Opportunities, Challenges and Strategies on Nov. 1-2, 2012.

Paper on “Strengthening Consumer Voice through Empowerment and Awareness: Challenges and Strategies” in National Seminar on “Consumer, Consumerism and Consumer Welfare – Issues and Concerns” at Rashtrasant Tukdoji Maharaj Nagpur University, MS on December 22-23, 2012.

Paper on “What Ails the District Forums?- A Case Study of Select States in India” presented at Two Day National Seminar on “Impact and Effectiveness of Consumer Protection Act: Problems and Prospects” on January 24-25, 2013 at Dr. B. R. Ambedkar College of Law, Andhra University, Visakhapatnam.

Seminars/Workshops/Conferences Organised: National Seminar on Consumer Activism, Competition and Consumer’s Protection in collaboration with Rajiv Gandhi National University of Law on April 7-8, 2012.

One Day Seminar on Green Consumerism on June 19, 2012.

Seminar on Globalisation, Consumer Protection and Rural Consumers in collaboration with IIPA Kanpur Local Branch on Aug. 7-8, 2012.

Two Day National Seminar on Women Consumers in the New Millennium – Problems and

Prospects in collaboration with Montessori Group of Colleges, A.P on Aug. 27-28, 2012.

Two Day Seminar on Consumer Awareness as an Emerging Force in India in collaboration with Post Graduate Govt. College, Chandigarh on Sept. 14-15, 2012.

Two Day Capacity Building Workshop for NGOs on Consumer Protection and Advocacy in collaboration Kuvempu University, Shankaraghatta, Shimoga on Oct. 17-18, 2012.

Validation Seminar on Study on ‘The Impact and Effectiveness of Consumer Protection Act, 1986 in the Country during the Last 25 Years’ on Oct. 19, 2012.

National Seminar on Empowering Rural Consumers: Opportunities, Challenges and Strategies on Nov. 1-2, 2012.

National Seminar on Consumer, Consumerism and Consumer Welfare – Issues and Concerns in collaboration with Rashtrasant Tukdoji Maharaj Nagpur University on Dec. 22-23, 2012.

Two Day National Seminar on Impact and Effectiveness of Consumer Protection Act: Problems and Perspectives in collaboration with Dr. B.R. Ambedkar College of Law on Jan. 24-25, 2013.

Panel Discussion : Participated in Panel Discussion on ‘Right to Healthy Environment’ in National Conclave on ‘Consumer Issues & Release of State of the Indian Consumer 2012’ on October 12, 2012.

Sessions in Other Programmes: One session on ‘Consumer Protection in India: Aspects and Prospects’ in 83rd Advanced Course on Administration & Development (ACAD) and Course Management of Bangladesh on June 18, 2012.

One Session on “Consumer Protection Act, 1986” in 12th Foundation Training Programme for Scientists and Technologists of the S & T Departments, Gol on January 7, 2013.

Two sessions on “Indian Legal System” in 12th Foundation Training Programme for Scientists and Technologists of the S & T Departments, Gol on February 12, 2013.

Sujit Kumar Pruseth

Seminars/Conferences/Workshops: National Workshop/Conference on IPRS at Rajnandgaon,

Chhattisgarh in February, 2013. Paper presented: "IPRs & Public Policy in Contemporary Times".

Association with Academic work outside IIPA: Member, Kerala State Council for Science, Technology and Environment, Tiruvananthapuram, Kerala.

P.K. Chaubey

Papers/Articles: Agriculture in India: Issues for Policy Analysis, in *Crisis in Indian Agriculture*, edited by A.K. Tomar and Indu Varshney, Kunal Books, New Delhi. ISBN 978-93-82420-06-4

Economic Inclusion through Inclusive Finance: *The Indian Context*, in *Micro Finance in India*, edited by A.K. Agarwal and Bhartendu Singh, DVS Publishers, Guwahati. ISBN 978-81-86307-64-9.

Well-being in Human Development Framework: Constituents and Aggregation, *Journal of Income and Wealth*, Vol. 34, No.1.

Village Development: Searching Roots in Hind Swaraj, *Gandhi Marg*, Vol.33, No.4. Also published in *Re-Exploring Gandhi* edited by Anil Dutta Mishra and Sadhna Thakur, Regal Publications, New Delhi.

Sthaniya Nikayon ka Tiebout Model: Ek Parikshan, *Lok Prashasan*, Vol. 4, No.2.

Contributory Pension Scheme: The Option in Future, *Mathrubhumi*, 24 August 2012, Edit page. (Translation in Malayalam)

Social Inclusion through Exclusive Provisions in India, *Journal of Social and Political Studies*, Vol.3, No.1. ISSN: 2229-3647

Secularism and Communal Harmony in India: Looming Questions, *Indian Journal of New Dimensions*, Vol. 2, No.1, ISSN: 2277-9876.

Seminars/Conferences/Workshops: Delivered a lecture on Demystification of Poverty Line in the Seminar jointly organized by the Department of Management and Economics, Central University of Rajasthan, KISHANGARH on April 13, 2012.

Delivered four lectures on (i) The World is Statistical, (ii) The World of Statistics, (iii) Sense of Sampling and (iv) Measurement of Inequality on May 18-19, 2012 in the Workshop on Research Methodology and Project Formulation organized by Giri Institute of Development Studies, LUCKNOW, in collaboration with Indian Association of Social Science Institutions.

Spoke on "GST: Prospects and Constraints" in the Technical session on Governance of Indirect Tax Reforms in the Seminar on Taxation of Supplies of Goods and Services: Issues relating to State Policy, Governance and Welfare, sponsored by Planning Commission and organized by the National Law School of India University, BANGALORE, on May 25, 2012.

Delivered lecture on Millennium Development Goals: Income, Poverty and Employment at an International Master's Programme in Human Resource Development in the Institute of Applied Manpower Research on August 6.

Spoke on Adopting Gandhi for Village Planning: Issues for Consideration on August 21 and participated in a Round Table on Gandhi and Micro Planning on August 18 in the GANDHIRAMA organized by Indian Council of Philosophical Research at Jawaharlal Nehru University, NEW DELHI.

Delivered a lecture on Agriculture in India: Issues for Policy Debate as Guest of Honour in the inaugural session of the International Seminar on Crisis in Indian Agriculture organized by DS College, ALIGARH on August 25.

Spoke as Chief Guest on Tagore and Concept of Nationalism in the National Seminar on Rabindra Nath Tagore: His Ideas and Their Relevance organized by Allahabad Degree College ALLAHABAD, October 2.

Delivered a lecture on Operations Research in Motilal Nehru National Institute of Technology, ALLAHABAD on October 2.

Presided over Eighth Annual Conference of the Uttar Pradesh Uttarakhand Economic Association organized by SGRR College DEHRADUN on October 28-29 and delivered the Presidential Address on Economics and Governance: Delineating Fault Lines. Also spoke as Chief Guest on Parameters of Research in the workshop on How to Write Research Paper organized as a Pre-Conference Event on October 27. People who graced the Inaugural Function included, among others, Dr. Harak Singh Rawat, Minister of Agriculture in Uttarakhand Government, Prof. B.L. Mungekar, Member of Parliament (Rajya Sabha) and an eminent economist Prof. T.S. Papola. People who graced the Valedictory Function included Prof. Abhijit Sen, Member, Planning Commission,

Shri N.C. Bajpai, Deputy Chairman, State Planning Commission (U.P.) and Prof. B.K. Joshi, Director, Doon Library and Research Centre, Dehradun.

Panelist on Discussion on FDI in Retailing; Opportunities or Challenges, organized in collaboration with Business Standard Business Bataein in Institute of Information Management & Technology, Aligarh on December 1, 2012.

Delivered a talk on Management Practices for Sustainable Development in MSM Annual Conference on Management, held at Master School of Management, Meerut on December 15, 2012.

Delivered a special lecture on Social Scientists and Social Sciences: Their Role in Shaping Society in the International Conference on Social Science Research: Issues, Challenges and Strategies on January 10 in the Institute of Public Enterprises, HYDERABAD and chaired a session on Methodological Issues in Social Science Research: Interdisciplinary Innovation and Policy Impact.

Spoke on School Education in Educationally Backward Districts: Planning and Management at Different Levels on January, 2013 at a National workshop on Planning and Management for Schools Education in Educationally Backward Districts in the National University of Educational Planning and Administration, NEW DELHI.

Spoke as a keynote speaker and chaired a session in the National Conference on 'Sustaining Success-Tight Rope Walk' at GLA University on February 23, 2013.

Delivered valedictory address in a National Seminar on MNREGA and Employment Generation in Rural Areas organised by DS College, ALIGARH on February 24, 2013 under the sponsorship of UP Government.

Association with Committees/Boards etc.: Conference President of Uttar Pradesh Uttarakhand Economic Association.

Associated with UGC, ICSSR, AICTE and TIFAC for certain academic activities.

Reviewer with several journals including Oxford Development Studies and Publius and few publishers including Oxford and Sage.

Member, Editorial Board, Business Perspectives.

Member, Editorial Board, The Alternative.

Member, Editorial Board, Studies in Political

Economy.

Member, Editorial Board, Indian Economic Journal.

Member, Editorial Board, Varta.

Member, Editorial Board, Social Science Gazetteer

Member, Advisory Editorial Board, Business Vision.

Advisor, Indian Journal of Quantitative Economics

Member, Editorial Advisory Board, Pragyaa: Journal of Management

Member, editorial Board, Journal of Public Policy and Management

Research Degree Boards or Board of Studies of several universities

Sachin Chowdhry

Seminars/Conferences: Participated in the deliberations for Preparing Ground for Sharing India's Experiences in Public Administration organized by UNDP at MCR HRD Institute, Hyderabad on August 23, 2012

Association with Committees: Guest faculty at School of Planning and Architecture, New Delhi.

Roma Mitra Debnath

Papers & Articles : Singh, R. and Debnath, M. Roma (2012), "Modeling Sustainable Development: India's strategy for the future", World Journal of Science, Technology and Sustainable development (Emerald Publication), Vol. 9, No. 2, pp. 120-135.

Debnath, M. Roma and Shankar, R. (2013), "Emerging trend of Customer Satisfaction in Academic process", accepted in The TQM Journal (Emerald Publication),

Debnath M. Roma, Kumar, S. and Shankar, R., (2013), "Improving service quality in Technical Education: Use of Interpretive Structural Modeling", Quality Assurance in Education (Emerald Publisher) Vol. 20, No. 4, pp. 387 – 407.

Debnath M. Roma and Shankar R., (2013), "Does good governance enhance happiness: a cross nation study", accepted in Social Indicators Research (Springer Publications) Under press [available online: DOI 10.1007/s11205-013-0275-1].

Paper Presented In The Seminars/Workshops/Conferences: Dev, N., Shankar R. and Debnath, M. Roma (2012), "Study of Lead Time and Review Period Changes on Supply Chain Efficiency: A Simulation cum DEA Approach ", presented in XVI Annual International Conference of Society of Operations Management, at IIT Delhi, 21-23 December 2012.

Debnath Roma , R and Sebastian, V.J. (2012), "Efficiency in the Indian Iron and Steel Industry – An Application of Data Envelopment Analysis", presented in XVI Annual International Conference of Society of Operations Management, at IIT Delhi, 21-23 December 2012.

Munshi, U, and Debnath M. Roma (2012), "Building Capacity in Knowledge Management: An Empirical Study of S&T Organizations" presented ICRICKET conference held at IHC, organized by IMT , January, 2013.

Manan Dwivedi

Books: *Internal Security Threats to South Asia*, Gyan Publications, New Delhi, February 2013.

Publications: Dwivedi, Manan (2012), "Indo-US Nuclear Deal: The resulting Ramifications", in Bimal Patel, (eds.) "Gnl Group Publication", New Delhi: Eastern Book Company.

Dwivedi, Manan (2012), "The Iranian Intransigence", *World Focus*, New Delhi. December.

Dwivedi, Manan "Is People's Republic of China a Threat to India?" in Lokendra, Malik (eds.) (2012). *Twenty First Century Security Challenges to India*, New Delhi: Indian Institute of Public Administration.

Dwivedi, Manan (2012), "The Morality in Human Rights: The Occidental Approach", in Lokendra, Malik (eds.) *The Rule of Law and Human Rights in India: In Memory of Justice Krishna Aiyer*, New Delhi: Universal Books Ltd.

Dwivedi, Manan, (2012), "Democracy in Afghanistan: Interplay of Domestic and External Factors", in B.C. Upreti, Krishan Gopal (eds.) *Democracy in South Asia*, New Delhi: Kalinga Publications.

Dwivedi, Manan Dwivedi, (2012), "The 1962 Sino-Indian War: Lessons to be Learnt", in Sudhir Singh, (eds.) *Sino-Indian Relations: Challenges and Opportunities for the 21st Century*, New Delhi: Pentagon Press.

Dwivedi, Manan (2012), "Gujarati Diaspora in United States", Routledge, *Diaspora Studies*.

Dwivedi, Manan (2012), "A Debate betwixt the Nay Sayers and the Yes Sayers", Jaipur: *Nucleus*, University of Rajasthan

Seminars/Conferences/Workshops: Paper presented on the title, " US Foreign Policy in Asia-Pacific", in Vishwa Yuva Kendra, in a National Seminar, Feb, 2013.

Paper presented on the title, " The North Korean Question in Asia Pacific: The Dictatorial Dimension", in the South East Asian Deptt, University of Delhi organized by the South Korean Embassy, (International Seminar, Feb, 2013.)

Paper presented on, "The US Media's Portrayal of Iraq in the Iraqi Reconstruction Phase", organized by the Centre of West Asian Studies, School of International Studies, JNU, October, 2012.

Paper written and absentia presentation, " Internal Security and India: problems and prospects", in the National Seminar on Parliamentary Democracy in India, sponsored by Babu Jagjivan Ram Foundation, Ministry of Social Justice, Govt. of India, December, 2012.

Association with Academic work outside IIPA : Associated as Visiting Expert in the Foreign Studies Institute (Training of IFS probationers, 2012-2013), MEA, New Delhi.

Associated as a Visiting Expert with the Indian Society of International Law, New Delhi.

Jaytilak Guha Roy

Seminars/Conferences/Workshops: National Workshop on *Human Rights and Habitat Development of the Marginalised Communities especially Homeless People*, organised by Liberal Association for movement of People(LAMP) at Kolkata, June 25-28, 2012. Paper presented: Presented the Key-note paper on Human Rights and Habitat Development of the Marginalised Communities especially Homeless People.

National Seminar on *Right to Education: Problems and prognosis*, organised by Shishu Bhuvan at Kolkata, October 9-11, 2012. Presented key-note paper on *Right to Education: Problems and Prognosis*.

Association with Committees outside IIPA: Expert Member, Fellowship Award Committee,

Government of India, Ministry of Home Affairs, Bureau of Police Research and Development.

Member, International Editorial Advisory Board, *International Journal of Criminal Justice System*.

Member, Editorial Advisory Committee of *Fusion* (International Journal of Interdisciplinary Approaches).

Member, Board of Studies, Jamia Millia Islamia (A Central University), New Delhi.

Member, Moderation Committee, Jamia Millia Islamia.

Rakesh Gupta

Book Review: Public Administration Dictionary, (Second Edition)-(Vikram Singh) Indian Journal of Public Administration, Vol. LVIII, October-December 2012.

Association with Committees outside IIPA: Member of the Working Group on IT for Masses, Department of Information Technology, Govt. of India.

Member of the Sub Group on e-inclusion under the Working Group on Information Technology Sector for the formulation of the Twelfth Five Year Plan (2012-2017).

Girish Kumar

Panel discussion/Conferences: Invited as Discussant to interpret papers presented in the national seminar on HRD and Public Administration at Aizawl, April 26, 2013. The seminar was jointly organized by the IIPA Mizoram Regional Branch and Department of Public Administration, Mizoram Central University.

Participated in National Seminar on Rural Regeneration and Tagore's Idea, IIPA, May 1-2, 2013.

Invited as an Expert to Research Development Committee Meeting, Meerut University, July 19, 2013

Oral review presentation on Non-Stop India (a book authored by Mark Tully, former BBC correspondent) IIPA, August 06, 2013.

Other activities: With the initiatives of a former Health Secretary (Gol), a training programme (for recently recruited Doctors attached with the Delhi government hospitals) in collaboration with IIHMR was proposed. Preparatory meetings with Director

& faculty IIHMR were held and also with two successive principal secretary (Health, Delhi Govt) along with late Dr. Rakesh Hooja (former Director) during May to September 2012. This is yet to be confirmed by the Delhi government.

Details of Any Other Academic or related Activity Undertaken Not Covered Above: Faculty Advisor to Karnal (Haryana) Rural Study, 19-24, November, 2012.

Faculty Advisor to Pune (Maharashtra) Urban Study, February 2013.

Delivered lectures to ASPA Delegation from (Bangladesh), May 14, 2012.

A brief study on Post -74th Amendment steps taken in the State of Jammu & Kashmir for Union Ministry of Urban Development involving discussions with Principal Secretary, Deptt. of Urban Development (J& K Govt.) and also at subordinate offices at Srinagar and Pulwama, 1-5 October, 2012.

Finalisation of India Governance Report 2012, in press for publication.

Kusum Lata

Books: Proceedings of the "National Workshop on Governing Cities : the Emerging Challenge for Inclusive City Development", IIPA, October 2012.

Association with Committees outside IIPA: Member, Management Action Group (MAG) for "Infrastructure Development" for monitoring and reviewing of the Master Plan of Delhi 2021

Member, Management Action Group (MAG) for "Local Level Participatory Planning" for monitoring and review of the Master Plan of Delhi 2021

Academic work undertaken outside IIPA: Expert Members of "Infrastructure Development Group", one of the Management Action Groups (MAG) for monitoring and review of the Master Plan of Delhi 2021 with participatory planning. Work of various MAG's was co-ordinated by a High Level Committee under the chairmanship of Hon'ble Lt. Governor, Delhi. Its 2nd Meeting was held on 21st August 2012 under the Chairmanship of Principal Secretary (UD) Department of Urban Development, Delhi Secretariat.

Expert Members of "Local Level Participatory Planning", one of the Management Action Groups (MAG) for monitoring and review of the Master Plan

of Delhi 2021 with participatory planning. Work of various MAG's was co-ordinated by a High Level Committee under the chairmanship of Hon'ble Lt. Governor, Delhi. Its 1st Meeting was held on 21st August 2012 under the Chairmanship of Principal Secretary (UD) Department of Urban Development, Delhi Secretariat.

Moderator of the Town Planning and other related Question papers for Bachelor of Architecture course of Indira Gandhi National Open University

Gave a lecture on "Role of Governance Instruments in Urban Risk Reduction" on 6th March 2013 in the Training Programme "Urban Risk Mitigation" from 1-8 March 2013 coordinated by Dr. Chandrani Bandopadhyaya, NIDM.

Details of Any Other Academic or related Activity Undertaken Not Covered Above: One of the team member of IIPA for interaction with the 6 delegates from Shanghai Administration Institute (SAI) visiting IIPA on 17-18 December 2012, Organised their meeting with the senior officials of Shahjahanabad Redevelopment Corporation and also organized a Heritage walk of Chandni Chowk, Old Delhi.

Was one of the Panelist on "**Protecting Earth (CCA & Environmental Concerns)**" on Second Day of the "**Shock Waves -2012**" (Second International Film Festival on Disaster Risk Reduction 2012) organised by GFDR on 3-4 August 2012, at IHC, New Delhi.

Pre-Conference seminar on "**Technology Paradigm : Geo Design**" organised by ESRI India on 4th December 2012, at Hotel Radisson, Noida.

Conference "ESRI India User Conference 2012" organised by ESRI India on 5-6 December 2012, at Hotel Radisson, Noida.

Participated in deliberations of following :

Conference on "Disaster Management and Redevelopment of Unsafe Housing" organized by PH D Chamber of Commerce and Industry on 17 May 2012.

Was one of the Panelist on "**Protecting Earth (CCA & Environmental Concerns)**" on Second Day of the "**Shock Waves -2012**" (Second International Film Festival on Disaster Risk Reduction 2012) organised by GFDR on 3-4 August 2012, at IHC, New Delhi.

Pre-Conference seminar on "**Technology**

Paradigm : Geo Design" organised by ESRI India on 4th December 2012, at Hotel Radisson, Noida.

Conference "ESRI India User Conference 2012" organised by ESRI India on 5-6 December 2012, at Hotel Radisson, Noida.

61st National Town and Country Planners Congress of ITPI at Ahmedabad on 8-10 February 2013 on main theme of "Indian Cities in Transition".

Organised a field Study Trip of Delhi for APPPA participants from February 25 – March 1, 2013 under Urban Development stream. This field study focused on the theme "Delhi's Development" for which visits to various concerned organisations were organized. The various offices visited were Delhi Development Authority, Geospatial Delhi Limited, North Delhi Municipal Corporation, South Delhi Municipal Corporation, East Delhi Municipal Corporation, Delhi Tourism and Transportation Development Corporation and Delhi Jal Board.

Attended a Training Programme on "Ecosystem Approach to Disaster Risk Reduction" organised by National Institute of Disaster Management, New Delhi from 8-12 October 2012

Handholding of Pilkhuwa Nagar Palika Parishad for implementation of MoUD, Government of India Scheme on "Scheme of Urban Infrastructure Development in Satellite towns of Million Plus Cities" in case of Delhi - Pilkhuwa and Sonapat are the Satellite Towns". Visited Pilkhuwa on 27th August 2012 and 7th March 2013 to monitor the physical and fiscal progress and later to assist Pilkhuwa NPP officials in updating the reform status respectively.

Charru Malhotra

Publications: 2013: "Citizen-Centric Approach for Converging Indigenous Knowledge Systems using ICT", Accepted for Publication Book (Ed.) titled 'Strategising Knowledge Management and Environmental Paradigm', Dr. Usha M Munshi and Prof. Vinod Sharma (Eds), Jain Publishing House, New-Delhi, 2013.

2013 : "A Validated Citizen-Centric Approach using Delphi Technique for Converging Indigenous Knowledge Systems using ICT". Accepted for publication in 'International Journal of Electronic Governance, (IJEG), Inderscience Publishers.

2012: "Enabling Citizen services delivery in North-East States of India". In Syed S.Kazi (Ed), North East India's Best ICTD Practices: Digital Inclusion for Inclusive Growth in North East India. (pp 24-26), ISBN : 978-81-910139-2-4.

Paper presented: 9th International Conference on e-Governance (ICEG-2012), 29-30th December, 2012. Paper presented on A validated Citizen-Centric Approach using Delphi Technique for Converging Indigenous Knowledge Systems using ICT (**Certified with Best Paper Award**).

In Syed S.Kazi (Ed), North East India's Best ICTD Practices: Digital Inclusion for Inclusive Growth in North East India, organized by North East Development Foundation and Development of Information Technology (Government of Sikkim), Gangtok, 22nd November, 2012. Paper presented on Enabling Citizen services delivery in North-East States of India".

Special Lectures/Key Note Address : "Role of IT and Knowledge Network for Citizen Services delivery in North-Eastern States of India" during 3rd e-North East and SIKITEX Governance for 2012-13 at Gangtok, organised in collaboration with North East Development Foundation and Development of Information Technology (Government of Sikkim) on November 22, 2012.

"Issues and Challenges of e-Security for Building and maintaining Grassroots databases in Government Cloud" in a roundtable on IT Security titled "REFLECT: e-Security Challenges and Solutions for Public Sector" organised by Governance-Now, 24A Mind Mill Corporate Tower, Sec 16A, Film City, at Noida on May 11, 2012; Covered in June issue of Governance-Now. Available at <http://www.youtube.com/watch?v=ZDLJSs-vaw0>.

"Concerns assailing e-security for e-government implementation in India" in Workshop titled "Cyber Security and information Assurance" at DMS Auditorium, IIT Delhi on May 10, 2012

e-Governance Expert on 'Initiatives for Global Alliances' organized by C-DAC, Noida on February 11, 2013

"Comparative Assessment of e-Governance in India and Bangladesh" for Govt of Public of Bangladesh, Organised by Academic and Professional Studies abroad (apsa.in) , PUSA Institute, New-Delhi in June 2012.

Association with other forms of Academic Work: Conduct of "Study India Programme" and "Know India Program" for Ministry of Indians Overseas, Government of India.

Workshops Organised: Capacity Building of the NGOs, for Grassroot Functionaries, (Prof. Sushma Yadav, Dr. Charru Malhotra) sponsored by Ambedkar Foundation, Ministry of Social Justice and Empowerment.

Association with other Committees/Boards Outside IIPA: e-World Jury (Sponsored by Deity, Gol).

E-Governance Jury Member for 3rd North East Award Summit 2012.

Jury Member for 3rd eNorth East Award Summit to decide Best e-Gov/ICT Awardees, October 2012.

Workshops Attended: ASSOCHAM:9th Summit on Digital Society:10th December, 2012 at Le-Mariden, New Delhi (Request to attend by Director IIPA)

A Half day seminar on Cyber security and information Assurance on 10th May, 2012.

Participated in Governace Now roundtable on IT security on May 11th 2012, Film City, Noida.

Details of other Academic Work undertaken outside IIPA: Evaluation of M.Tech. (CSE Dissertation work for University School of Information and Communication Technology, on 2nd July, 2013 Guru Gobind Singh Indraprastha University, Dwarka, Delhi.

External expert for best practices on RAY Vaarta, Ministry of Housing and Urban Poverty Alleviation (MoHUPA) for developing community partnership website 9http://mhupa-ray.gov.in).

External examiner in the paper on Networking Technologies and Software Project Management for DoEACC Society (Now referred National Institute of Electronics and Information Technology (NIELIT).

ICT/e-governance and Networking Expert for AICTE committee on e-governance and network security solutions, July 2012.

e-security and web-site consultant to ICWA, SAPRU House.

Lokendra Malik

Books: "Judicial Activism in India: A Festschrift

in honour of Justice V. R. Krishna Iyer”, Universal Law Publishing Company, New Delhi, 2013.

“Selected Writings of Justice H. R. Khanna”, Universal Law Publishing Company, New Delhi, 2013.

Articles: “Legal Control of Water Pollution in India: A Critique”, *Nagarlok*, Vol. XLIV, No. 3, July-September, 2012, pp.40-48.

“Justice H. R. Khanna: A Centenary Tribute”, (2012) 8 SCC (Journal), pp.3-12.

Seminar: “Parliamentary Democracy in India: Issues and Challenges”, 16 December 2012, sponsored by Babu Jagjivan Ram National Foundation, New Delhi, an autonomous body of the Ministry of Social Justice and Empowerment, Government of India.

Association with Government Bodies:

Member of the Babu Jagjivan Ram National Foundation, New Delhi.

Member of the Internship Committee of Lok Sabha.

Aasha Kapur Mehta

Papers & Articles : Mridul Eapen and Aasha Kapur Mehta, *Gendering the Twelfth Plan: A Feminist Perspective*, Economic and Political Weekly, Vol 42 No 17, April 21-27, 2012.

Aasha Kapur Mehta, Sanjay Pratap and Akhtar Ali (2012). *Reviewing Flagship Programmes from a Gender Lens: ICDS, UN Women.*

Aasha Kapur Mehta, Mridul Eapen and Yamini Mishra (2012). *A Critique of the Approach to the 12th Plan through a Gender Lens, UN Women.*

Aasha Kapur Mehta and Dakshita Das (2013). *Bridging Gender Gaps: Linking Gender Budgeting with the Results Framework Document, Inclusion*, Vol. 4 Issue 1, January-March.

Book Reviews: *Gender and Development in India: Current Issues*, U. Kalpagam, The Indian Journal of Labour Economics, Number: Vol. 55, Number 3, July- September 2012.

Papers presented in the Seminars/ Workshops/Conferences etc.: Keynote Address on “Understanding the Poverty Context to make Programmes work for Women: Some Key Issues” in the Opening Plenary of the Workshop entitled

Engendering Livelihoods through NRLM. The Workshop was organised by UN Women and Ministry of Rural Development in the UNDP Conference Hall, New Delhi on 31st January 2013.

Planning Commission, National Mission for Empowerment of Women and UN Women organised a stakeholder dialogue entitled “No policy is gender neutral” at Park Hotel, New Delhi on 18th December 2012. Presented the Policy Brief entitled “Integrated Child Development Services: Identifying Critical Gender Concerns”, authored by Aasha Kapur Mehta, Sanjay Pratap and Akhtar Ali, in the session “Are social sector schemes gender responsive?”

Presentation on “Making Policies and Programmes work for Women: The Key Role played by Data Gaps and Issues” at an International Conference on Statistics and Informatics in Agricultural Research organized by The Indian Society of Agricultural Statistics, New Delhi on December 19, 2012.

Chaired a panel discussion at a National Consultation on ‘Claiming their Space: Women’s Participation in MGNREGA’ organized by UN Women and Gender at Work at Lucknow on 3 December 2012.

Chaired a session on Economic Development in the North East in a Conference on the theme “Reform of State Policies and Institutions” at Rajiv Gandhi Institute for Contemporary Studies (RGICS), New Delhi on 1st March 2013.

Invited to make a presentation on Gender Responsive Budgeting: The Indian Experience at a High Level Sensitization Workshop on Gender Responsive Budgeting on 18th July 2012 and on What is Gender Responsive Budgeting at a Gender Responsive Budgeting Workshop on 19th July 2012. The workshops were organized by the UN office in Bhutan in partnership with the Bhutanese Ministry of Finance and National Commission for Women and Children.

Presentation on “Perspectives on challenges and gaps in achieving gender equality and women’s empowerment in India” at workshop organized by ADB for Project Directors of ADB financed Projects in India, Taj Palace Hotel, New Delhi on 30th August 2012.

Presentation on “Using Gender Budgeting as a tool for Mainstreaming Gender in Policy” at a

Gender and Development Workshop organised at Jagori Rural at Sidhbari, Kangra on 4th May 2012.

Presentation on “Women’s priorities in Water and Sanitation Projects” at a Workshop on Gender and Urban Development for the North Eastern Region Urban Development Programme organised by the Ministry of Urban Development at Nirman Bhawan, New Delhi on 27th April 2012.

Association with Committees/Boards etc.:

Peer reviewer for the Journal, *World Development*.

Member of the Core Group of the Ad-hoc Task Force appointed by the Cabinet Secretariat for reviewing the performance targets of several Government departments based on Results-Framework Documents for 2012-13.

Member, Working Group for Developing Gender Audit Guidelines of Policies, Schemes and Programmes of Ministry of Women and Child Development, Government of India, 2012.

Member of the Steering Group constituted by Ministry of Rural Development for regular review and methodological guidance for research studies under Mahatma Gandhi National Rural Employment Guarantee Act (MGNREGA). Shri B.N. Yugandhar is the Chairman of the Steering Group.

Member of the Task Force on “Measurement and Valuation of Household Work undertaken by Women in India” constituted by the Ministry of Women and Child Development.

Member, Academic Committee, Institute of Human Development.

Resource Person on Gender Budgeting for Ministry of Women and Child Development.

Member, Governing Board of the Institute of Management in Government, Kerala.

Member, Professional Committee to assist the National Statistical Commission, Ministry of Statistics and Programme Implementation, on Social Sector Statistics.

Member, Ministry of Statistics and Programme Implementation Committee for developing course curriculum, reading material, etc. for training on Gender Statistics for Statistical and Non-Statistical personnel.

Any other Academic or Related Activity undertaken not covered above:

Member, Advisory Committee Sukarya.

Editor, Heritage of Shirdi Sai.

Pranab Banerji

Publication: Budget 2013-14 Macro Economic Setting, **Petrofed** (The Journal of Petroleum Federation of India), January-March 2013, Volume 12, Issue-1.

Globalisation and Challenges of India’s Development, **Petrofed** (The Journal of Petroleum Federation of India) April-June 2012, Volume 11, Issue-2.

Seminars/Workshops/Conferences etc.:

Validation Seminar on Consumer Protection and Welfare, organised in IIPA on February 23, 2013.

Keynote address on “Role of Micro Finance in Rural Development in Uttar Pradesh and Uttarakhand”, on October 8, 2012 at UP-Uttarakhand Economic Association at Dehradun.

Keynote address on “Economic Prospects: 2013” on January 11, 2013 at Petroleum Federation of India, New Delhi.

Keynote address on “Nehru & Planning” on February 18, 2013 at UGC Seminar in the Netaji Institute for Asian Studies, Kolkata.

Keynote address on “Budget 2013-14 Macro Economic Scenario” on March 1, 2013 at Senior Management Meet on Implications of the Union Budget 2013 on the Oil & Gas Sector, organised by Petrofed & PWC, New Delhi.

Resource Person/Speaker/Panelist: “The Emerging Relevance of Tagore’s Ideas”, May 1, 2012 in seminar to mark the 150th birth anniversary of Rabindra Nath Tagore, sponsored by Ministry of Culture, IIPA.

Training Needs Assessment for SLPEs in the Training Sector, November 16, 2012, workshop on TNA for SLPEs organized by Department of Public Enterprises, GOI.

The Economic Ideas of Gandhi, Tagore and Vivekananda, June 28, 2012, Dialogue on Vivekananda, Tagore and Gandhi: Their Iconic Vision of India at Gandhi Darshan, Rajghat, New Delhi.

Suresh Misra

Newsletters and Advisories: Consumer Dialogue, Quarterly Newsletter

Consumer Connect: Quarterly Newsletter.

Consumer Bulletin: Monthly Newsletter.

Advisories for various sectors.

Book: Empowering Young Consumers: Role of Consumer Clubs, (Authors) Suresh Misra & Mamta Pathania, IIPA, New Delhi (in press)

Food Wastage in Social Gatherings, (Authors) Suresh Misra, Sapna Chadah, & Mamta Pathania, IIPA, New Delhi (in press)

Globalisation, Market and the Rural Consumers, Ed. Suresh Misra & Sapna Chadah, Concept Publishing Company, New Delhi, (in press)

Empowering Rural Consumers: Issues and Concern, Concept Publishing Company, New Delhi, (in Press)

Papers & Articles: Kabul: A City in Perpetual Turmoil in R.P.Misra (Ed) Urbanization in South Asia, Focus on Mega Cities, Cambridge University Press India, New Delhi, 2013.

Changing Profile of Rural Consumers in India – Need for Education and Awareness, Suresh Misra and Mamta Pathania in “Consumer Protection in India- Issues and Concerns’ (Edited Volume), 2012 ISBN: 81-86641-58-0

Consumer Protection in India: Emerging Challenges in Consumer Activism, Competition and Consumer Protection, Published by Rajiv Gandhi National University of Law, Punjab, April 2012.

E-Commerce and the Consumer: Regulatory Framework, Suresh Misra & Sapna Chadah in Consumer Activism, Competition and Consumer Protection, Published by Rajiv Gandhi National University of Law, Punjab, April 2012.

Consumer Protection in Globalised World, Suresh Misra & Mamta Pathania in PRASHAHAN published by IIPA Odisha IIPA Regional Branch, June 2012.

Monographs under Preparation : Spurious Products and Consumer (under preparation)

Medical Negligence and Patient’s Protection (under preparation)

Misleading Advertisement and Consumer (Revised and Enlarged Edition)

Association with Committees outside IIPA: Member, Central Consumer Protection Council, Gol.

Member, Committee on containment of Wastage of Food Grains and Ostentatious Behaviour, DCA, Gol.

Member, Committee on Real Estate (Regulation of Development) Bill, 2011, Ministry of Housing and Urban Poverty Alleviation Housing Section.

Member of National Mirror Committee of COPOLCO BIS, New Delhi.

Member Implementation Committee Indo German Bilateral Project “Consumer Protection and Sustainable Consumption in India”, DCA, Gol.

Member of the Committee for Re-Examination of the Scheme of Swami Vivekananda National Awards of Consumer Protection, DCA, Gol. Member, Multimedia Advisory Committee, Department of Consumer Affairs, Gol.

Member, Working Group on Consumer Protection for the 12th Plan, Planning Commission.

Member Script Committee, Department of Consumer Affairs, Gol.

Member, Committee on Growing incidence of Misleading Advertisements, Gol.

Member of the Empowered Committee for Creating Consumer Awareness, Department of Consumer Affairs, Gol.

Member, Committee to Streamline the System of Assessment of Projects and Release of Funds under Consumer Welfare Fund (CWF)

Life Member, Indian Academy of Social Sciences. Allahabad.

Life Member, Centre for Administrative Change, Jaipur.

Life Member, Sustainable Development Foundation, New Delhi.

Life Member, Indian Research Association. Allahabad.

Academic Work Undertaken Outside IIPA : Nominated by the Vice Chancellor as an Outside Expert on the UG Board of Studies in Public Administration MD University Rohtak for the period June 2012 to June 2014.

Member, outside expert on Department Research Committee, MDU Rohtak.

Appointed Examiner of Ph.D. thesis of Department of Public Administration, MDU, Rohtak

Appointed Examiner of Ph.D thesis of Faculty of Law, Delhi University.

Appointed Examiner of Ph.D thesis of Department of Political Science, U.P.R.T.O. University, U.P

Delivered Keynote address on Unfair Advertisements and Unfair Trade Practices on 24 August, 2012 in the National Seminar on Unfair Advertisements and Unfair Trade Practices organised by Consumer Protection Council and DCA, GoI., At Walchand Hirachand Hall, Mumbai.

Delivered the Keynote address on "Understanding Indian Rural Consumers" at G. H. Patel Postgraduate Institute of Business Management (MBA Programme), Sardar Patel University Vallabh Nagar, Gujarat on Feb 2. 2013 in the National Seminar on Understanding Indian Rural Consumers.

Attended the Conference of the State Secretaries (in charge of Consumer Affairs) held on 1.8.2012 at DCA, regarding State Consumer Helpline Project.

Participated in the Conference of President of State Commission and Secretary Incharge of Consumer Affairs in State/UT at Vigyan Bhawan, New Delhi 14 March, 2013.

Attended Meeting of Parliament Standing Committee on Food, Consumer Affairs and Public Distribution (2012-2013) -Examination of Demands for Grants on Monday 8th April, 2013 at 2.30 pm in Committee Room 'E' (Basement) Parliament House Annexe, New Delhi.

Lipi Mukhopadhyay

Papers/Articles: Self Trust and Positive Development, *Journal of Psychology and the Behavioral Science/proceeding of Asian Conference of Psychology*, 2012, Osaka, Japan, March 30 -01 April, 2012.

Seminars/Workshops/Conferences: Asian Conference of Psychology on 'Trust' organised by lafor`Osaka, March 30-02, April 2012. Paper presented: Self-trust and Positive Development.

IAAP on Effective Use of Knowledge Management in Organization organised by IAAP, Ernakulam, Kerala, June 15-17, 2012. Paper presented : Effective Use of Knowledge Management in Organization.

International Congress of Psychology on Psychology and Human Development, organised by Cape Town, July 22-27, 2012. Paper presented: Psychology and Human Development.

Network of Asia Pacific Schools and Institutes of Public Administration and Governance (NAPSIPAG) on Power and Politics: The Psychology of Gendering (Under publication), organised by NAPSIPAG, Sri Lanka, December 12-14, 2012. Paper presented: Power and Politics: The Psychology of Gendering.

Association with Committees: Member Editorial Board *Journal of Human Ecology*, International, Interdisciplinary Journal of Man-Environment Relationship.

Examined Ph.D. thesis from Jharkhand University, Ranchi.

Examined two M.Phil theses from JNU.

Invited as Editorial Board Members for the Journal of US-China Public Administration.

K.K. Pandey

Books: *Municipal Finance for Inclusive Cities*, IIPA Publication , 2012.

Administration of Urban Development and Urban Service Delivery, Theme Paper for 56th Annual Members Conference, October 2012.

Seminars/Conferences/Workshops: Presentation on Urban Sector Welfare Orientation of GST as part of National Level Seminar of National Law School of India University on Taxation of Supply of Goods and Services held in Bangalore on May 25, 2012.

Paper on Metropolitan Governance presented in the Asia Pacific Ministerial Conference on Housing and Urban Development from August 16-17, 2012.

Paper on Municipal Convergence for Inclusive Habitat-Presented in the National seminar on Indian activities in Transform at 61st Nationalism and country Planning Congress at Ahmedabad on February 8, 2012.

Paper on Municipal Finance for Inclusive Cities in the National Level Seminar of Council of Social Development on February 18, 2013.

Association with Committees/Boards etc.: Member of Expert Group on Municipal Taxation and Regional Development constituted by National Capital Region Planning Board.

Member of Jury to decide HUDCO awards of Best Practices to Improve the Living Environment.

President of IHS Alumni Association of India.

Pradip Kumar Parida

Books: (Forthcoming- In press) : “Policing in a Developing Society with Human Rights Approach: A Case Study Delhi”.

“Role of State and Civil Society in Internal Conflict Resolution: Lessons from Sri Lankan Experience”.

Papers/Articles: “Market Economy and Rural Consumers in India: Analyzing the Institutional Support for them” , “*Rural Consumers in India*” (ed.) by Suresh Misra, IIPA, New Delhi, 2013, having ISBN (in Press)

“Looking Beyond the state: Governance and Globalization in Contemporary Times”, “*Safeguards for Sustainable Development of the Indian Economy*” by Shalini Saksena (ed.) volume having ISBN (in press)

“Development vs. Environment in Contemporary Governance: Re-Constructing Tribal Peoples’ Voice & Livelihood Across India” (edited volume) “*Development, Governance & Environmental Justice in SAARC Region*” published by Law Department, NBU, Siliguri, West Bengal, having ISSN

“De- Mystifying the Myths and Interrogating the facts: Right to Education in the Present Context”, in the Volume on “Primary Education in India”, CDS, New Delhi, December, 2012.

“Interrogating Right to Education in the Context of Human Rights: Problems & Prospects”, published in Indian Journal of Adult Education, New Delhi, Vol.74, Issue No.2, April-June, 2013, ISSN 0019-5006.

“De-mystifying the role of State in the Era of Globalization” in the Journal “Administrative Development”, Vol. (2), July-Dec.2012, ISSN-2319-2976.

“Examining Institutions for making of Public Policy in India: The Role of Judiciary in Creating Space for Citizen- Centric Governance” in the “Journal for Law and Public Policy” Published by NLU, Ranchi, June 2013, having ISSN no.

Details of any other Academic Work: Delivered a lecture on ‘Policing and Human Rights’

at Amity Law School NOIDA on Human Rights Day.

Delivered a lecture on ‘Tribal Problems in Contemporary India’ at Gargi College, Delhi.

Delivered a lecture on ‘Problems in Contemporary Governance’ at Kirori Mal College, Delhi University.

Mamta Pathania

Papers/Articles: Changing Profile of Rural Consumers in India -Need for Education and Awareness, Suresh Misra and Mamta Pathania in “*Consumer Protection in India- Issues and Concerns*” (Edited Volume), 2012, ISBN: 81-86641-58-0.

The Role of Consumer Clubs in Enhancing Consumer Education and Awareness in “*Emerging Perspectives in Consumer Welfare*” (Edited Volume) 2012, ISBN: 86641-59-9.

Consumer Protection in the Globalized World ,Suresh Misra & Mamta Pathania in Prashasan, IIPA, Odisha Regional Branch, Bhubaneswar, June 2012

Best Practices in Consumer Protection-Global Scenario, Mamta Pathania, Amit Singh in “*Consumer Concerns in 21st Century - Socio-Legal Perspectives*” (Edited Volume), October 2012, ISBN: 81-86641-64-5.

Book/Monograph (Published): *Consumer Protection in India: Policies and Case Studies* (Co-Editor), Concept Publishing Company Pvt. Ltd., 2012 New Delhi, ISBN-13:978-81-8069-874-3

Consumer Concerns in 21st Century-Socio-Legal Perspectives, (Co- Editor), IIPA, New Delhi, October 2012, ISBN:81-86641-64-5

Seminars/Workshops/Conferences: Green Consumerism: An Apt Solution or a Utopian Dream in the National Seminar on Emerging Consumerism in Context of Climate Change: Issues and Challenges in collaboration with Government P G College ,Chamba, Himachal Pradesh ,3 - 5 October, 2012.

Role of Traditional Folk Media in Consumer Empowerment – Communicating with the Rural Audience in National Seminar on Empowering Rural Consumers: Opportunities, Challenges and Strategies. November 1 & 2, 2012, IIPA, New Delhi.

Development of Scheduled Castes of Bihar: All

the Way through Education in National Seminar on Social Justice Concept, Strategies and Challenges, March 21-22 2013, IIPA, New Delhi.

Association with Committees/Boards: Member, National Mirror Committee (NMC), COPOLCO of Bureau of Indian Standards, New Delhi.

Member, Script Committee for the consideration of Scripts for audio-visual and print Creatives on Consumer Awareness, DCA, GOI

C. Sheela Reddy

Papers/Articles: "The Past and Future of Afghanistan: Governance, Politics and Development", South Asia Politics, Vol.10. No.12, April, 2012,

"The Concept of Poverty: Myth and Reality", World Affairs, The Journal of International Issues, New Delhi, Vol. 16, No.3, Autumn (July – Sep) 2012.

"Globalisation and the Sovereignty of the Nation – State", World Affairs, The Journal of International Issues, Vol. 16, No.4, Winter (Oct- Dec) 2012.

"Governance, Policies and Politics: The Re-election of Barak Obama", South Asia Politics, Vol. II. No.9, January, 2013.

"Need for a Look European Union and Look Europe Policy", FPRC JOURNAL-13,

India-EU Relations, Foreign Policy Research Centre, New Delhi, 2013 (1) ISSN 2277 – 2464,

"The EU AND SAARC : The IDENTITY QUESTION", World Affairs, The Journal of International Issues, New Delhi. Vol. 17, No.1, Spring (Jan – Mar) 2013.

Seminars/Conferences/Workshops organised: International Conference on "Governance, Democracy and Political Parties", organised by Department of Political Science, University of Hyderabad and School of Humanities and Social Sciences, Deakin University, Melbourne, Australia at Hyderabad, December 1-3, 2012. Paper Presented: "Leaders, Charisma and Politics in Andhra Pradesh (1982 - 2012)".

Association with Committees/Boards: Board Member, Chetana Society, NGO, Hyderabad.

Editorial Board Member of Asia Pacific Journal of Social Sciences (online).

Vinod K. Sharma

Association with Committees outside IIPA: Visiting Professor, Kyoto University, Japan, Feb/ March 2013 for academic standards).

Honorary Executive Vice-Chairman, Sikkim State Disaster Management Authority.

Member, Several Committees set up by the Ministry of Home Affairs and National Disaster Management Authority and National Institute of Disaster Management (Gol).

Member, Steering Committee of Centre for Disaster Management, I.P. University, New Delhi.

Rajesh Singh

Books: Government in Action, Development of Case Studies, IIPA, New Delhi, 2012 (Vol.1).

Training Civil Servants in the States, New Delhi, IIPA Publication, 2012 (Joint).

Government in Action-Development of Case Studies Vol.2 (Completed, ready for Publication).

Chapter in Books/Journal: Case method in training in Government in Action Development of Case Studies, IIPA Publication 2012, page 1-19.

Speaker wise suggestion at the Conference in Training Civil Servants in the States, IIPA Publication , page.101-136.

Association with Committees: Member of Training Programme Approval Committee (TPAC) in Ministry of Statistics and Programme Implementation, Central Statistical Organisation, Government of India.

Member, Selection/Departmental Promotion Committee, Delhi Institute of Tool Engineering, Govt. of NCT of Delhi, Wazirpur Industrial Area, Delhi-110052.

Shyamli Singh

Discussion Paper Series No. 7: *Climate Change: Back to Basics*, IIPA, New Delhi, September, 2012.

Seminars/Workshops/Conferences: International Journal of Environmental and Management, organised by JNU, New Delhi, June, 2012. Paper presented: Climate change Challenges : An Indian Perspective.

Association with Committees outside IIPA:

Paper setter and moderator at various universities such as Guru Gobind Singh Indraprastha University, Ansal University, Gurgaon and Sharda University, Greater Noida.

Paper setter for entrance examination of Guru Gobind Singh Indraprastha University, Delhi.

Contributed to the Design of the syllabus of M.Tech course on (Renewable Energy Technology) at Delhi Technological University, Delhi.

Sujata Singh

Books: *Organizational and Procedural Issues in Government*. (ed: R.K. Tiwari & Sujata Singh, Gyan Publishing House, 23, Main Ansari Road, Daryaganj, New Delhi, 2012.

Seminars/Workshops/Conferences: Coordinated the National Workshop on RTI and Capacity Building of ATIs, May 21, 2012, organized at IIPA in collaboration with Department of Personnel and Training, Government of India.

Coordinated the National Workshop on RTI and Information Commissions, 22nd May, 2012, organized at IIPA in collaboration with Department of Personnel and Training, Government of India.

Coordinated the National Conference on “National Security and People’s Right to Information in India”, 27-28 May, 2012, organized at IIPA in collaboration with the Commonwealth Human Rights Initiative.

Nupur Tiwari

Books: *New Insights into Social and Political Empowerment of Women in Panchayati Raj*, IIPA Discussion Papers Series No-6, September 2012.

Chapter in Books/Journal: *From Representation to Participation to Inclusion: Women in Panchayati Raj* (Deep and Deep)

Elected Women Representatives and Empowerment, Concept Publishing Company, ISBN-13:978-81-8069-873-6-II.

Papers & Articles: Report of Expert Committee on Leveraging Panchayats for Efficient Delivery of Public Goods and Services for Ministry of Panchayati Raj, Gol. (I was involved in the preparation of this Report as Consultant).

Publications: Centrality of Panchayati Raj in Rehabilitation and Resettlement, *IJPA*, Vol. LVIII No.

4 ,Oct-Dec ,2012 ISSN 0019-5561.

Panchayats in Governance: Further steps for Evolution into Institutions of Self Government in multilevel democracy. Governance for Excellence ISBN 978-81-925487-9-1 Published by JM International Publishers, Dec ,2012.

Tiwari, Nupur, “Women and Panchayati Raj” (June 2012), *Yojana*, Vol 56, ISSN-0971-8400

Twenty Years of Panchayati Raj as “Institutions of Local Self-Government” and the Future Stratagem, Tirupati.

Seminars/Conferences/Workshops: Organised two days Symposium on ‘PESA and Self Governance: A Concern of 12 Five Year Plan’ sponsored by Indian Council of Social Science Research, ICSSR, on 25-26 February, 2013 at Indian Institute of Public Administration, New Delhi.

Paper presented in Seminars/Workshops/Conferences, etc.: WASME international conference 18th wasme, Accra, Ghana during November 7-11, 2012.] Paper presented on Women as informal sector entrepreneurs and their role in alleviating poverty” Poverty Eradication And Inclusion Through Micro Enterprises”.

Presented a paper on the theme “MGNREGA Fostering Gender Inclusivity in Rural India: The Saga of Participation and Inclusion” in two days Workshop on MGNREGA and Gender Equity 17-18 April, 2013 at Indian Institute of Public Administration, New Delhi

Presented a paper on the theme “ Role of PESA in containing Left wing Extremism” in National Symposium on ‘PESA and Self Governance: A concern of 12 Five year Plan’ sponsored by Indian Council of Social Science Research, ICSSR, on 25-26 February, 2013 at Indian Institute of Public Administration, IIPA, New Delhi

Participated and presented the report state level case study on “Impact of Reservations in Panchayats for Women and its impact on Household Welfare :A case study of Bihar” as part of the IDRC-NCAER research programme on decentralisation and rural development in the workshop on “Decentralization and Rural Governance in India” to be held in Alwar from 17-19 December. Organized by NCAER-IDRC CRDI-Canada.

National seminar entitled “Socio- Economic Empowerment Of Women” On 7th December,

2012. Sponsored By UGC And Ginni Devi Modi Girls' P.G.College Modinagar, Chaired a session and Paper presented on "From Representation To Participation To Inclusion : Women In Panchayats".

Workshop on Impact of Quota system on Women's Empowerment, 28 March, 2012, IIPA, New Delhi. Paper presented "Women in Decision making: Evidence from Bihar".

Chaired a plenary session and presented a paper in a conference on "Panchayats Women and Health for All " organized by Institute of Social Sciences and UN Women at Venue: Viswa Yuvak Kendra, New Delhi on April , 25 , 2012.

International Conference on Women Empowerment -2013 presented a paper on "Political Reservations for Women in Panchayats: The Saga of Representation, Participation and Inclusion" during 08/03/2013- 09/03/2013 , organised by International Multidisciplinary Research Foundation, Executive Council Members, Technical Committee Members of ICWC – 2013.

Details of any other Academic Work:

Interview: Invited by Doordarshan for a Panel Discussion on "Panchayat ke 20 varsh" in a programme "Charcha mein " on DD News on 24 April , 2013. The other panelists were Shri Hrushikesh Panda, Additional Secretary , Ministry of Panchayati Raj , Govt of India and Shri Bharat Dogra, Sr journalist, author, researcher and activist.

Sushma Yadav

Publication: "Ambedkar: Samajik Nyaya", '*Tulnatmak Rajnitik Siddhant ke Sandarbh*' edited by Balwan Gautam, Directorate of Hindi Medium Implementation, University of Delhi , Delhi, February 2013.

"Southern Asia: The Gonds of India – A Search for Identity and Justice", '*The Wiley – Blackwell Companion to "Religion and Social Justice"*' edited by Michael D. Palmer and Stanley M. Burgess; [Part – III – Indigenous People, Blackwell Publishing Limited, West Sussex, p.o. 1985q, U. K, 2012.

Book Reviews: Civil Service Training in India, Rakesh Hooja and K. K. Parnami (eds.), Rawat Publications, Jaipur, 2011, pp. 328, IASSI Quarterly-Contributions to Indian Social Science, The Journal of Indian Association of Social Science Institutions, New Delhi, Vol-31 No. 1, Jan-March, 2012.

Seminars/Workshops/Conferences: IInd

International Conference on "Gender Relations in Developing Societies: A 21st Century Perspective" organized by Maharaja Agrasen College, University of Delhi on March 19, 2013. Paper presented : Moderated the Plenary Session on the "Development of Social Relations in the context of Social and Political Transformation in Development Societies".

26th IACS (Indian Association for Canadian Studies) International Conference on Canadian Studies "Global Challenges: Canada and India" organized by Dept of English & Comparative Literary Studies, Saurashtra University, Rajkot (Gujarat) and IACS at Saurashtra University, Rajkot on January 20, 2013. Paper presented: Plenary Address on "Public Policy and Governance: India and Canada".

Keynote /Inaugural Addresses: The Importance of Country Strategy for Water and Sanitation, One Day Consultation Workshop on WSSCC Country Strategic Plan for three years on Water & Sanitation organized by Key Recourse Centre, Water & Sanitation, Uttarakhand Academy of Administration, Nainital at Indian Institute of Public Administration, New Delhi on February 16, 2013.

Research Methodology, ICSSR – Research Methodology Workshop for College Teachers at Kirori Mal College, University of Delhi on January 23, 2013.

Session Chaired: First technical session on "Regional Parties in the Changing Scenario of India Politics", A two day National Seminar on "Regional Parties in the Changing scenario of India Politics" organized by Department of Political Science, Bhagini Nivedita College, University of Delhi at Sri Ram College of Commerce on March 18, 2013.

Second Technical Session on "The Contemporary Issues and Challenges of Scheduled Castes" , National Seminar on "Marginalized Sections and Inclusive Development: Issues, Challenges and Social Work perspective organized by Jamia Millia Islamia University, New Delhi on October 11, 2012.

Third Technical Session on "Corporate Social Responsibility : Issues & Challenges", A UGC sponsored National Seminar organized by Department of Commerce, Kirori Mal College, University of Delhi on August 24th , 2012.

First technical session on "Female Foeticide and

Gender Violence: The Human Rights Perspective”, At the National seminar on “Female Foeticide and Gender Violence: The Human Rights Perspective” Nehru Studies Centre and Department of Political Science, University of Rajasthan on August 11, 2012.

Panel Discussions: Security and Welfare of Senior Citizen, Mubahisa – A Discussion Programme on DD Urdu on March 23, 2013.

Central Budget and Women Empowerment, “Varta Ekaansh”- A Discussion to mark the International Women’s Day organized by All India Radio (Akashvani Samachar Seva Prabhaag) on March 06, 2013.

Manonayan: Sansad mein Doordarshita Evam Utkrashita ki Samvaidhanik Vyavastha, Book Release and Discussion on the book entitled “Manonaya Sansad mein Doordarshita Evam Utkrashitha ke Samvaidhanik Vyavastha” Written by Dr. Prabha Kiran Jain organized by IIPA Delhi Regional Branch on February 27, 2013.

Reflections on Effective Governance, A National seminar organized by office of Public Affairs of the National Spiritual Assembly of the Bahai’s of India at India Habitat Centre on February 06 2013.

Five Years of Pratibha Patil, A News programme on “Five Years of Pratibha Patil”, on Rajya Sabha T.V. on July 23, 2012.

60 Years of Indian Parliament, The programme “A Page from History” to discuss “60 Years of Indian Parliament” on Lok Sabha Television, New Delhi on May 2, 2012.

Use and Abuse of Dalit Assertion: Micro to Macro-Maharashtra to Rashtra, A Panel Discussion organized by Working Group on Alternatives Strategies at India International Centre (IIC), New Delhi on May 1, 2012.

Maoists Naxalism and State, A News programme to discuss ‘Maoists Naxalism and State’ at GNN News T.V. News on April 09, 2012.

Special Lectures: “Equality, Education and Social Justice: Problems and Prospects, National Symposium organized by Equal Opportunity Cell, Utkal University, Bhubaneswar, Odisha on March 26, 2013.

“Human Rights and Gender Justice”, Refresher Course on “Human Rights” organized by Department

of Public Administration, Academic Staff College, University of Lucknow, Lucknow on March 09, 2013.

“Gender Justice and Human Rights”, Organized by Rajiv Gandhi Institute of Contemporary Studies, Department of Political Science, Central University of Allahabad on March 08, 2013.

“Dr. B. R. Ambedkar: Hindu Code Bill and Women Empowerment”, Ambedkar Memorial Week organized by Bodh Dharma Deeksha Samaroh Sangh, Ghaziabad at Jawaharlal Nehru Stadium Yuva Kendra – Ghaziabad on December 16, 2012.

Inclusive Governance for Inclusive Growth, “Symposium on Governance” organized by the Meghalaya Institute of Governance, sponsored by Meghalaya Basin Development Authority at Yojana Bhawan, Shillong on April 05, 2012.

Valedictory Address Delivered: *Rashtra Nirman aur Ambedkarvaad (Ambedkarism and Nation-Building)*, national Seminar on “Rashtra Nirman aur Ambedkarvaad ke vividh aayaam” organized by Dr. Ambedkar Chair, University of Ujjain on February 28, 2013.

Dr. Ambedkar on “Education, Equality and Social Justice”, national Seminar organized by Mahatma Phule Talent Research Academy, Nagpur, on April 14, 2012.

Equality, Education and Social Justice, A week-long Samta Parva – 2012 organized to celebrate the Birth Anniversaries of Kranti Surya Jyotiba Phule and Dr. Babasaheb Ambedkar Yavatmal, Maharashtra on April 13, 2012.

Memorial Lectures Delivered: First Ambedkar Memorial Lecture on the occasion of the Birth Anniversary Function of Babasaheb Dr. B. R. Ambedkar Rashtrasant Tukadoji Maharaj Nagpur University, April 14, 2012.

Sessions Taken: *Gender and Electoral Democracy*, Refresher Course conducted by Department of Political Science and the Centre for Professional Development in Higher Education, (CPDHE), University of Delhi on March 06, 2013.

Two sessions on *Social Justice and Strategies for Inclusion*, Refresher course for college teachers organized by Academic Staff College, Guru Jambheshwar University, Hisar, Haryana on September 8, 2012.

Two Sessions on “Case Study as a Research

Tool” , Refresher Course on Research Methodology organized by Academic Staff College, Kumaun University, Nainital on June 7, 2012.

Curriculum Development: Associated with the Department of Training, Government of NCT of Delhi for Preparing the Training Modules as the Faculty in-charge for the Courses on Public Administration and Political Science for the DANICS In -Service Officers.

Awards and Distinctions: Was awarded Savitribai Fule Lifetime Achievement National Award in the field of Education by the Mahatma Fule Talent Research Academy, Nagpur on April 14, 2012.

Association with Committees: *India Coordinator*, International Political Science Association (IPSA) Research Committee RC 37 on Rethinking Political Development (2010-12).

Vice Chair, IPSA Research Committee RC 04 on Public Bureaucracies in Developing Societies (2010-12).

Secretary, IPSA Research Committee RC 35 on Technology and Development (2010-12)

Member, Board of Studies (Industrial Sociology) at MTU, Noida

Member, Governing Body, Indian Social Institute, New Delhi.

Member, Advisory Board, Dr. B.R. Ambedkar Study Centre, Babasaheb Bhim Rao Ambedkar Central University Lucknow.

Member, Board of Studies for Public Administration, Faculty of Liberal Studies, Pandit Deendayal Petroleum University, Gandhinagar, Gujarat.

Member, Academic Council of the HP University, Simla.

Member, Board of Studies, Department of Political Science, AMU, Aligarh, U.P.

Member, Board of Studies, IIS University, Jaipur

Member, Academic Council, Central University of Gujarat (2010-12).

Member, Ethics Committee, AIIMS, New Delhi (2010-12)

Member, ISCSRT Committee, AIIMS, New Delhi (2011-13)

Member, Core group for “Conference on Issues and Challenges in the development of

Women and Children of Backward Classes, Ministry of Woman and Child Development.

Member, Commission for Scientific and Technical Terminology, Ministry of Human Resource Development, Department of Higher Education, Government of India.

Member, Monitoring Committee, Constituted by the Indian Council of Philosophical Research (ICPR). for conducting research on Dalit Studies under the Research Project Committee of the ICPR at Lucknow.

Member, Editorial Board of Bihar Journal of Public Administration, the Journal of Bihar Regional Branch of IIPA, Patna, Bihar.

Member, Panel of Referees for the Indian Journal of Political Science (a Journal of the Indian Political Science Association)

Member, Editorial Board, Jharkhand Journal of Development and Management Studies, Xavier Institute of Social Service, Ranchi.

Member, Council of Reviewers, Indian Journal of Economic Literature, Institute for Advanced Study and Research (IASR), Chennai.

Member, Editorial Board, JHSS, University of Allahabad.

Capacity Building: Discussions and Consultation Session Attended: Attended the ‘Book Release Function’ & Two-Day ‘National Conference’ on ICSSR Research Survey and Exploration Volumes in Political Science organized jointly by ICSSR and JNU at JNU Convention Centre on February 22-23, 2013.

CONTRIBUTIONS BY LIBRARY STAFF

Usha Mujoo Munshi

Papers published and presented and lectures delivered

1. Delivered a Lecture on Open Access Scholarship Movement on 23rd May, 2012 on “S&T Communication and Presentation Skills” from 23-25, 2012 at CSIR, Human Resource Development Centre, Ghaziabad.
2. Lecture delivered on June 27, 2012 on ‘Knowledge Management’ in the Workshop on Capacity Building for the NGOs from June

- 25-29, 2012 sponsored by the Dr. Ambedkar Foundation, Ministry of Social Justice and Empowerment, Government of India.
3. Delivered a lecture on 'Enabling Open Scholarship : Policies, Issues and Resources' at JNU on June 29, 2012.
 4. Delivered lecture on 'Open Access Resources' and 'Crowd Sourcing' on July 6, 2012 on Refresher Course in Library & Information Science for the University and College teachers, Delhi University.
 5. Delivered a lecture on Resource Discovery and Research Methodology, APPPA, IIPA, 16th July, 2012.
 6. APPPA Practical Session in APPPA on Data Mining and Resource Discovery, 26th July, 2012.
 7. Delivered a lecture on transition from print to digital : lean forward lean backward on September 4, 2012 at JNU, New Delhi. Programme organized by Ithaca incorporation JSTOR, Ann Arbor, USA.
 8. Delivered a lecture on transition from print to digital : lean forward lean backward on September 6, 2012, at National Institute of Advanced Studies, Indian Statistical Institute, Bangalore. Programme organized by Ithaca incorporation JSTOR, Ann Arbor, USA.
 9. Delivered a lecture on Copy Right and IPR Issues in Training Programme for Centre Water Commission Scientists, September 25, 2012 organised by IIPA.
 10. Delivered a lecture on Knowledge Management and Knowledge Sharing in DST Training Programme on October 3rd, 2012 .
 11. Delivered a lecture on IPR/Patents/Copy Rights (28th September, 2012) in 1st Capacity Building Programme for Technical Assistants, September 24-October 5, 2012.
 12. Presented paper on Organizational Knowledge Management: New Dimension for Scientific Productivity on 23rd International CODATA Conference on 28-31st October, 2012, organized by Academia Sinica Taipei and CODATA (ICSU), France at Taiwan, Taipei.
 13. Moderator Panel Discussion on "Collaborative Research in Higher Education" during the FICCI Higher Education Summit 2012, November 5-6, 2012 at FICCI.
 14. Delivered Lectures on "Writing Smart ; Writing a Quality Report" in DoPTs Training Programme on Research Methods for Policy Research, Administrative Research and Training oriented Research in IIPA, 19-30 November, 2012.
 15. Delivered Lecture on Report Writing (26st November, 2012) during short term training course of Research Methods for Policy Research, Administrative Research and Training Oriented Research, November 19-30, 2012.
 16. Delivered Lecture on Writing Quality Report in S&T and using Library resources Briefing (6th December, 2012) of 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments. November 26, 2012-February 15, 2013.
 17. Delivered Lecture on (10th December 2012) Quality Writing Report in S&T to participants of 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments. November 26, 2012-February 15, 2013.
 18. Delivered Lecture on (11th December, 2012) Evidence Based Matrix in S&T to participants of 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments. November 26, 2012-February 15, 2013.
 19. Delivered Lecture on (11th December, 2012) Using Library Resources to participants of 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments. November 26, 2012-February 15, 2013.
 20. Delivered Lecture on Knowledge Management (17th December, 2012) Three Weeks Foundation Training Programme for AEEs of CPWD (UPSC-2010), December, 3-12, 2012.
 21. Delivered Lecture on Knowledge Management (19th December, 2012) of 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments. November 26, 2012-February 15, 2013.
 22. Delivered Lecture on IPR and Copy Right Issues (21st December, 2012) of 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments. November 26, 2012-February 15, 2013.

23. Delivered Lecture on Knowledge Management and Knowledge Sharing in S&T organisations (4th January, 2013) of 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments. November 26, 2012-February 15, 2013.
24. Delivered Key note Lecture on (6th February, 2013) Journey of a Book in the Digital Environment during International Book Fair at Pragati Maidan.
25. Delivered Invited Lecture on Crowd Sourcing and Knowledge Democratization: Building Collaborative Communities in Organizations for Exploratory Research (13 February, 2013) during ICAL 2013, held at IP University, New Delhi.
26. Delivered Lecture on IPR/Patents/Copy Rights (19th February, 2013) of 2nd Capacity Building Programme for Technical Assistants, February 18-March 1, 2013.
27. Delivered Lecture on Knowledge Management in Scientific Organization (26th February, 2013) of 2nd Capacity Building Programme for Technical Assistants, February 18-March 1, 2013.
28. Presented Invited paper on Data Curation-A Neighbourhood of Infinity during International Workshop on “Data Curation in the University Libraries, Research and Learning” at SSS-I Auditorium, JNU on March 25, 2013.
29. Invited lecture delivered on Open Scholarship, Crowd Sourcing and Knowledge Democratization: Building Collaborative Communities in Organizations for Exploratory Research “In the Northeast Development Programme of Indian Statistical Institute, Kolkata for 2012-13, organised in collaboration with National Institute of Technology, Agartala on “Building of Network Database in Northeastern Region of India” during 25th of February-1st March 2013 at the NIT campus, Agartala.
30. Lectures delivered during Winter School organised by giz (Federal Republic of Germany Foreign Office) in collaboration with IIPA during February 20 – March 2, 2013 on “Teaching, Didactics and Research Methods” for Afghanistan Civil servants.

31. Invited Lectures Delivered on “IPR, Copyright and related Key Issues” during *National Conference on Reprographic Rights and Copyright Act: Challenges and Management (NCRCA-2013)* during March 7-8, 2013, organized by Indian Statistical Institute, Kolkata.

CONFERENCES/WORKSHOPS/ SEMINARS/MEETINGS/TRAINING PROGRAMME ORGANISED

1. Coordinator - First DST Training Programme on Knowledge Management and Knowledge Sharing in S&T Organisations, 23-30 July, 2012 in IIPA, New Delhi.
2. Book Review Discussion meet on the book *Non Stop India* by Sir Mark Tully (panelist Sir Mark Tully, Swapan Das Gupta, Sr. Journalist; APPPA Participants -Leena Nandan, Mamta Singh and Dr. Girish Kumar (Faculty IIPA) organized on 6th August, 2012.
3. Organized visit of six member Chinese delegation from Shanghai Administration Institute (an outfit of Central Party School of China) who visited IIPA in December 17-18, 2012.
4. Organized Lecture on “WDR 2013” by Dr. Martin Rama World Bank Expert, February 14, 2013.
5. Conducted Programme of the Inaugural Session on National Seminar on Social Justice Concept Strategies and Challenges, March 21-22, 2013.
6. Directed School Librarian Skill Development Workshop organized by DLA, New Delhi on March 14, 2013.

Membership of the Committees

1. Member, Standing Committee of Electronic Resources, Delhi University, Library System, 2012-2013.
2. Member of the Technical Committee for Evaluation of Technical Bids, JNU, 2012-13.
3. Member Board of Appointment Karnataka State Open University, Manasaganotri, Mysore, Karnataka, 2012-2013.
4. Member, Internal Technical Advisory Committee, UGC Faculty Recharge Programme, 7th August,

- 2012.
5. Paper Coordinator, e-Pathshala Programme, INFLIBNET, August, 2012.
 6. Moderator Panel Discussion on Collaborative Research and Higher Education (Other Panelist Prof. Arun Nigvakar, Dr. Rajesh Chakrabarti, Dr. Sundar Kumara, Dr. P.D.Sharma, Prof. Malabika Sarkar, Mr. Sudhir Setty) organized by FICCI as part of FICCI higher Education Summit 2012. November 5-6, 2012.
 7. Member, National Advisory Committee for International Conference on "Role of Information Technology in Library Service (CRITLS 2013) DESIDOC (DRDO)
 8. Member, Divisional Screening Committee, Computer and Communication Sciences Division, Indian Statistical Institute, Kolkata.
 9. Member, Internal Committee to Review/edit the content being put on the IIPA website on August, 2012.
 10. Member, National Committee on ETD Information and Library network Centre, August 2012.
 11. Member, Selection Committee, Computer and Communication Sciences Division, Indian Statistical Institute, Kolkata.
 12. One Member Committee for Reviewing activities of DRTC, Indian Statistical Institute Bangalore, 2012.
 13. Member, Selection Committee, JNU, 2012.
 14. Permanent Special Invitee, Plan Fund Committee, IIPA, 2012-13.
 15. Member–Centre for Learning in ICT and e-Governance, IIPA, 2012-13.
 16. Member–Centre for Governance Data Base and Resource Centre, IIPA, 2012-13.
 17. Guest Editor, DESIDOC Journal of Library and Information Technology (DJLIT) on Knowledge Management to be brought out in March 2013.
 18. VC's nominee for Selection Committee for the post of Assistant Librarian, JNU.
 19. Member Selection Committee, Institute of Manpower Research, 2012-13.
 20. Special Invitee, National Mission on Libraries: Meeting of the Working Group on existing public libraries, school, college libraries and use of school libraries as community centres, Ministry of Culture, New Delhi, 2012-13.
 21. Chairperson, Technical Session on ICTK 2012 July 101-3, 2012 at NIMHANS Convention Centre, at Indian Statistical Institute, Documentation Research and Training Centre, Bangalore.
 22. Expert Member of Board of Appointment in Librarian for Selection of Assistant Professors in Karnataka State Open University, Karnataka, India.
 23. Chaired Technical session on ICAL 2013.
 24. Member, Defence Scientific Information and Documentation Centre (DESIDOC), Delhi.

Sunita Gulati

Bibliographies Compiled for Special Issue of IJPA and Lok Prashasan.

Bibliography on Competency Framework in Administration: Training, Recruitment and Promotions Indian Journal of Public administration, July- September 2012 (Co-Compiler).

Bibliography on *Sanghavad* in Lok Prashasan July-September, 2012

Bibliographies Compiled For Executive Council Members / Faculty / APPPA Participants/ Life Members

Appropriate role of Agricultural Insurance in Developing Countries: a Select Bibliography

Traction of Indian Railways: a select bibliography

Old Age: a select Bibliography

Corruption: a select Bibliography

Impact of crude oil and inflation on market

Diesel pricing: a select Bibliography

Diesel Price deregulation and mechanism in India

Technology transition management in Indian army

Development of micro, small and medium enterprises: a select Bibliography

Civil Society: a select Bibliography

Indo Tibet relations: a select bibliography

Andaman and Nicobar Islands defence

Strategies and security implications of Andaman and Nicobar Islands

Civil Society and media

Public and private partnership

Private supply of public Goods

Cooperative movement in India

Bibliography on competency framework in training Recruitment and Promotions

Globalisation: a select bibliography

Tribes: a select bibliography

Naxalism, naxal movements: a select bibliography

Domestic violence

Public Policyan

Impact of globalization on *India for Dr Lipi Mukhopadhyay books and articles 47 books 43 articles 5-10-2012*

State Finance Commission: a select bibliography 12/10/2012 Dr Ravindra Sharma, Prof Dept of Public Administration University of Rajasthan, Jaipur.

Books and articles

Anna and Gandhi for Librarian 28-10-2012.

History of civil services in India 2-11-2012 for Sh Yogendra Narain.

Manpower rationalization for Sh S N Swaroop 7-11-2012 articles from pro-quest 60 pages.

Governance: a select bibliography of books and articles for Life Member

Prison Administration in India for life member Sh M.K. Nayak, Odisha 30-1-2013.

Bibliography on Rajiv Gandhi and his government for Prof S.N. Mishra 31-1-2013.

Compiled Index of IJPA 2012

Membership

Member Bureau of Indian Standards.

Participation in Workshop/Conferences

Participated in Workshop on Open Data Development and Transparency Initiatives and panel discussion on June 8, 2012 at World Bank.

Meeting of MSD 5 Sectional Committee on December 2012 at BIS, Manak Bhawan, B.S.Zafar Marg, New Delhi.

Participated in Jstor India Forum 2012-New Delhi on September 4, 2012 at Convention Centre, Jawaharlal Nehru University, New Delhi.

Participated in Seminar on "Reading and Library Culture: the Role of NGOs" organized by India International Centre in collaboration with National Book Trust on January 5, 2013 at India International Centre,

Participated in one day workshop to mark the international Women Day on Mach 8, 2013 At Indian Institute of Public Administration organised by Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, New Delhi-110001.

Lectures/ Library Awareness Briefings

Joint session by the Senior Library Staff on Research Proposal and Dissertation Writing : Literature Search For the session on Research Methodology by Prof Aasha Kapur Mehta, for 38th APPPA.

Using Library resources : briefing 11-12-2012 in 12th Foundation Training Programme for Scientists and Technologists of the S&T Departments, GOI (November 26, 2012 to February 15, 2013).

Session on Using Library Resources : briefing to Afghanistan Participants.

A.K. Nath

Assistant Editor Documentation in Public Administration – a quarterly indexing and abstracting service brought out by the library

Compiled Article Alert- a fortnightly indexing and abstracting service brought by the Library

Compiled "News Alert" a weekly News alerting service brought out by the library.

H.C. Yadav

Bibliography on Competency framework in Administration : Training , Recruitment and Promotions, Indian Journal of Public Administration, July-September, 2012 (Co-Compiler).

Joint session by the Senior Library Staff on Research Proposal and Dissertation Writing :

Literature Search For the session on Research Methodology by Prof Aasha Kapur Mehta for 38th APPPA.

Session on Using Library Resources : briefing to Afghanistan Participants

Participated in ICAL (International Conference on Academic Libraries at GGSIP University Dwarka, New Delhi from February 12-15, 2013.

Compiled Current Contents- a weekly Current Awareness service brought by the Library.

CONTRIBUTION OF ASSISTANT EDITOR, RESEARCH OFFICERS/SR. RESEARCH ASSOCIATES/RESEARCH ASSISTANT

Sunil Dutt

As Assistant Editor brought out four issues of Indian Journal of Public Administration, including the July-September Special Issue on *Use of a Competency Framework in Administration: Recruitment, Training and Promotions*. Besides,

- Twelve issues of monthly *IIPA Newsletter*,
- Four issues of Quarterly journal *Nagarlok*, and
- Four issues of *Documentation in Public Administration* were brought out.
- Brought out two issues of bi-annual Hindi journal लोक प्रशासन in the year including a special issue on संघवाद: वैश्विक एवं भारतीय संदर्भ
- Edited and published Institute's Annual Report in English and Hindi, edited conference proceedings of the Members' Annual Conference on *Administration of Urban Development and Urban Service Delivery*, proceedings of the Annual General Body Meeting, etc.
- Member, Governance Resource Centre for *India Governance Report* (under Plan Fund activities)

Edited and published RTI Fellows Report entitled "Right to Information: For Inclusion and Empowerment" for Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, Government of India.

International/National Seminars/ Workshops/Lectures

Delivered two lectures on June 11, 2012 on the topic Research Writing and Publishing at Academic Staff College, University of Hyderabad.

Delivered a lecture on 27 July 2012 an overview of public administration system in India, history and roles of IIPA, for a group of students from University of Florida on a study Abroad Program UF in India – NGOs and Development.

The Eighth International Conference on Public Administration (25-27 October 2012) organized by Osmania University, Hyderabad, American Society for Public Administration (ASPA) and University of Electronic Science and Technology of China:

- Presented a paper entitled, *The Challenges of Last Mile Delivery of Services: Common Service Centres in the National e-Governance Plan of India*; and
- Moderator on the Panel Theme: "Information Technology–Improving Government"

Delivered two lectures in the Refresher Course in Social Sciences on 16 November, 2012 at Academic Staff College, University of Hyderabad, on Research Writing and Publishing.

Presented a paper *ICT and Governance: Premises and Experiences* at the National Seminar on "Governance and Development" at Gandhigram Rural Institute - Deemed University, Dindigul, Tamil Nadu, 26-27 February 2013.

Delivered lectures on Health Administration in India, at PG Department of Political Science and Development Administration, Gandhigram Rural Institute - Deemed University, Gandhigram on 25 February 2013.

Nominated to Committee constituted for approval and editing of articles for book on Best Practices by the Department of Administrative Reforms & Public Grievances, Ministry of Personnel, Public Grievances & Pensions, Government of India,

Printing and Publication of Reports of Subcommittee of Second International Conference on Academic Libraries, on Library Services through Cloud Computing: Moving Libraries to the Web, (12-15 February 2013) organized by Guru Gobind Singh Indraprastha University, New Delhi.

Nidhi Yadav

Seminar/Workshop/Conference/Lectures:

National Seminar on “Social Justice: Concept, Strategies and Challenges” sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice & Empowerment on March 21-22, 2013

Annual Ambedkar Memorial Lecture on “Social Justice: Strategies and Challenges” sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice & Empowerment on March 21, 2013

Capacity Building for the NGOs sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice & Empowerment, Gol on June 25-29, 2012.

Training Programme on “Government Reservation Policy” for officers of Tehri Hydro Development Corporation (THDC), Rishikesh organized at THDCIL, Rishikesh. The programme was sponsored by THDCIL, Rishikesh on June 21-22, 2012.

Articles Published :“**Bharat Mein Vikas: Uplabhdhiyan evam Antarvirodh**” (Co-authored) in the special number on ‘**Vikas: Dashaa evam Disha**’, A Half Yearly Lok Prashasan Journal published by the Indian Institute of Public Administration, Year 3, No.2, July-December, 2011,ISSN 2249-2577, pp. 208-234.

Teaching Aids And Equipment Development

Developed New Research Methods as the Team Leader, Rajasthan Circle of the Indian Institute of Quality Management, Jaipur, 2012.

Other Academic Works:

Was One Of The Panelists at the I and II International Workshops on “Research Methodology: Use of New Tools” organized by Participatory Research in Asia at PRIA Office in Delhi in April 2012.

Sessions Taken on

Theories on Social Justice, Development Administration, New Public Management, Policy Implementation, Public Policy & Good Governance & RTI, Pressure Groups in Indian Politics, State Administration in India, Local Administration, Social Welfare Administration, Department of Training, UTCS, Government of NCT of Delhi, 2012-2013.

Local Governance: Best Practices, Sessions organized by Participatory Research in Asia, New Delhi, July 2012.

Sanjay Pratap

1. Co-authored CPRC IIPA Working Paper 46 **Interface between Education and Poverty in India: Eluding Goals and Search for New Perspectives.**
2. Co-authored UN Women published Policy Brief **Integrated Child Development Services: Identifying Critical Gender Concerns.**
3. Assisted Prof. Aasha Kapur Mehta in organising **Brain Storming Workshop on NMEW Pilots** (12th May, 2012), attended the workshops and co-authored the workshop report.
4. Attended NCPDR sponsored World Day Against Child Labour Function on the theme: **Justice For Children – End Child Labour** at Vigyan Bhawan on 12th June, 2012.
5. Assisted Prof. Sujata Singh in preparing the final report **Improving Transparency and Accountability in Government through Effective Implementation of the Right to Information Act.**
6. Assisted Prof. Aasha Kapur Mehta in organizing workshops and preparing of the workshops report on **Gender Budgeting: Issues and Challenges** for Officers of Gender Budget Cells of Central Ministries/ Departments (9-10 January, 2013), **MWCD-IIPA Workshop on Gender Budgeting for Mayors/Deputy Mayors** (17-18 April, 2012), **Gender Budgeting Workshops for Presidents of District Panchayats/ Zilla Parishads** (25-26 September, 2012) and **Gender Budgeting Workshop for Local Government Representatives of Notheast and Eastern States** (29-30 November, 2012).
7. Preparing the final draft of co-authored CPRC-IIPA Working Paper on **Policies and Programmes: Analysing NRHM and ICDS to Identify What Has Worked, What Has Not and Why?**
8. Preparing the final draft of co-authored CPRC-IIPA Working Paper on **Efforts to Reduce Chronic Poverty: A Few Best Practice Cases.**

Neha Singh

Papares Presented: Presented a paper in a Two day National Seminar on “Social Justice: Concept, Strategies and Challenges” sponsored by Dr. Ambedkar Foundation, New Delhi and conducted by Dr B. R. Ambedkar Chair in Social Justice, Indian Institute of Public Administration, New Delhi (21-22, March 2013) entitled “Ambedkar’s Interpretation in the Constituent Assembly Debates : A Social Justice Perspective.”

Other Activities:

- Rappoteured and Attended a two day National Seminar on “Social Justice: Concept, Strategies and Challenges” sponsored by Dr. Ambedkar Foundation, New Delhi and conducted by Dr

B. R. Ambedkar Chair in Social Justice, Indian Institute of Public Administration, New Delhi (21-22, March 2013)

- Attended Annual Ambedkar Memorial Lecture on “Social Justice: Strategies and Challenges” sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice & Empowerment on March 21, 2013.

Activities Outside IIPA

Attended National seminar on Gender, Law and Social Transformation in India organized by Centre for Study of Social Exclusion & Inclusive Policy, Centre for Women’s Study & RC 10 ‘Gender Studies’, Indian Sociological Society, University of Hyderabad (17th -18th September, 2012).

Annexure F.7
COMMITTEES OF THE EXECUTIVE COUNCIL
(As on 31st March, 2013)

STANDING COMMITTEE

- | | |
|---|------------------|
| 1. Prof. R.V. Dhanapalan - | Chairman |
| 2. Shri B.V. Krishna Kumar | |
| 3. Shri S. Ramanathan | |
| 4. Shri P.R. Shampath | |
| 5. Shri Surya Ray | |
| 6. Dr. (Smt.) Sunita Singh | |
| 7. Prof. Rakesh Gupta | |
| 8. Dr. Navanit Sinha | |
| 9. Prof. S.N. Mishra - Hony. Treasurer (Ex-officio) | |
| 10. Director, IIPA - | Member Secretary |

ACADEMIC COMMITTEE

- | | |
|---------------------------------------|------------------|
| 1. Director, IIPA - | Chairman |
| 2. Vice Chancellor, Panjab University | |
| 3. Dr. K. Malaisamy | |
| 4. Prof. V. Shanmugasundaram | |
| 5. Dr. K.N. Srivastava | |
| 6. Shri M.C. Gupta | |
| 7. Dr. (Capt.) D.V.P. Raja | |
| 8. Dr. Parvinder Kaushal | |
| 9. Dr. V.N. Viswanathan | |
| 10. Dr. A.V. Narasimha Reddy | |
| 11. Shri M. Gopalakrishna Naidu | |
| 12. Prof. (Mrs.) Noorjahan Bava | |
| 13. Prof. B.S. Ghuman | |
| 14. Prof. Aasha Kapur Mehta | |
| 15. Prof. Sushma Yadav - | Member Secretary |

COMMITTEE FOR CASE STUDIES

- | | |
|---------------------------|-------------|
| 1. Prof. N. Rajalakshmi - | Chairperson |
| 2. Shri V. Veerabadran | |
| 3. Shri K.K. Sethi | |
| 4. Shri Subodh Kumar | |

- | | |
|----------------------------------|------------------|
| 5. Prof. Mohit Bhattacharya | |
| 6. Prof. Marina Pinto | |
| 7. Prof. Dolly Arora | |
| 8. Dr. Har Swarup | |
| 9. Dr. Mithlesh Mishra | |
| 10. Dr. (Mrs.) C. Sheela Reddy - | Member Secretary |

COMMITTEE ON DIRECTION OF RESEARCH

- | | |
|-----------------------------|------------------|
| 1. Director, IIPA - | Chairman |
| 2. Prof. N.P. Singh | |
| 3. Prof. S.L. Goel | |
| 4. Dr. (Capt.) D.V.P. Raja | |
| 5. Shri M. Krishnan | |
| 9. Dr. A.V. Narasimha Reddy | |
| 7. Dr. Navanit Sinha | |
| 8. Dr. V.N. Alok | |
| 9. Prof. R.K. Arora | |
| 10. Prof. P.K. Chaubey | |
| 11. Prof. Pranab Banerji | |
| 12. Prof. K.K. Pandey - | Member Secretary |

EDITORIAL BOARD (IJPA)

- | | |
|-----------------------------|----------|
| 1. Prof. S.L. Goel - | Chairman |
| 2. Dr. V.N. Viswanathan | |
| 3. Dr. Parvinder Kaushal | |
| 4. Prof. R.B. Jain | |
| 5. Prof. Asok Mukhopadhyay | |
| 6. Prof. R.K. Tiwari | |
| 7. Prof. Bimal Prasad Singh | |
| 8. Dr. Lalneihzovi | |
| 9. Dr. Sibranjan Chatterjee | |

LOK PRASHASAN EDITORIAL BOARD

- | | |
|------------------------|----------|
| 1. Prof. S.N. Mishra - | Chairman |
| 2. Dr. K.N. Srivastava | |

3. Shri K.K. Sethi
4. Shri Subodh Kumar
5. Prof. P.K. Chaubey
6. Prof. Sushma Yadav
7. Dr. Shashi Pratap Shahi
8. Director, IIPA

FINANCE & ECONOMY COMMITTEE

- | | |
|------------------------------|----------|
| 1. Prof. N.P. Singh - | Chairman |
| 2. Prof. V. Shanmugasundaram | |
| 3. Dr. Ashok Bhan | |
| 4. Shri P.R. Shampath | |
| 5. Shri V. Veerabadran | |
| 6. Prof. Jaytilak Guha Roy | |
| 7. Dr. V.N. Alok | |
| 8. Shri Ashok Pradhan | |
| 9. Dr. B.P. Mathur | |
| 10. Shri T.K. Thanickachalam | |
| 11. Director, IIPA | |

RULES & REDRESSAL OF GRIEVANCES COMMITTEE

- | | |
|----------------------------|----------|
| 1. Justice E. Padmanabhan- | Chairman |
| 2. Dr. U.C. Agarwal | |
| 3. Dr. Yogendra Narain | |
| 4. Prof. B.M. Sharma | |
| 5. Shri M. Krishnan | |

SCREENING COMMITTEE

- | | |
|----------------------------|----------|
| 1. Prof. R.V. Dhanapalan - | Chairman |
| 2. Prof. S.N. Mishra | |
| 3. Shri M.C. Gupta | |

4. Shri Suryya Ray
5. Dr. A. Eswara Reddi
6. Shri S.N. Swaroop
7. Director, IIPA

SELECTION COMMITTEE

- | | |
|----------------------------|----------|
| 1. Chairman, IIPA - | Chairman |
| 2. Prof. R.V. Dhanapalan | |
| 3. Shri B.V. Krishna Kumar | |
| 4. Prof. B.M. Sharma | |
| 5. Dr. U.C. Agarwal | |
| 6. Dr. Yogendra Narain | |
| 7. Director, IIPA | |

IIPA PENSION FUND TRUST & G.P. FUND TRUST

- | | |
|--|-------------------------------|
| 1. Director, IIPA - | Chairman (ex-officio) |
| 2. Hony. Treasurer | |
| 3. Dr. V.N. Alok -Nominee of the Executive Council | |
| 4. Financial Adviser (Home) or his nominee | |
| 5. Joint Secretary (Training) or his nominee | |
| 6. President, IIPA Staff Association | |
| 7. Registrar, IIPA - | Member Secretary (ex-officio) |

COMMITTEE FOR ADMINISTRATION OF C.P. FUND

- | | |
|---|-------------------------------|
| 1. Director, IIPA - | Chairman (ex-officio) |
| 2. Hony. Treasurer | |
| 3. Prof. Rakesh Gupta- Nominee of the Executive Council | |
| 4. President, IIPA Staff Association | |
| 5. Registrar, IIPA - | Member Secretary (ex-officio) |

Annexure F.8

STATEMENT SHOWING DETAILS OF FINANCIAL ASSISTANCE GIVEN TO BRANCHES DURING THE YEAR 2012-2013

S. No.	Regional Branches	Seminar/Conference & other activities	Share of Interest / Membership Subscription	Total Amount
1	Andhra Pradesh	20000	16849	36849
2	Assam	20000	4166	24166
3	Bihar	20000	8577	28577
4	Delhi	20000	35872	55872
5	Goa (West Coast)	0	0	0
6	Gujarat	0	0	0
7	Haryana	20000	4197	24197
8	Himachal Pradesh	0	0	0
9	Jammu & Kashmir	20000	8069	28069
10	Jharkhand	0	0	0
11	Karnataka	20000	5476	25476
12	Kerala	20000	4283	24283
13	Madhya Pradesh	20000	5916	25916
14	Maharashtra	20000	14329	34329
15	Meghalaya	0	0	0
16	Mizoram	20000	921	20921
17	Orissa	20000	5301	25301
18	Punjab & Chandigarh	20000	5849	25849
19	Rajasthan	20000	5231	25231
20	Tamil Nadu	20000	16756	36756
21	Uttarakhand	0	0	0
22	Uttar Pradesh	20000	13761	33761
23	West Bengal	0	0	0
	Total (A)	320000	155553	475553

S. No.	Local Branches	Seminar/Conference & other Activities	Share of Interest/ Membership subscription	Total Amount
1	Agra	0	0	0
2	Aurangabad	0	0	0
3	Bareilly	10000	652	10652
4	Budaun	10000	2359	12359
5	Burdwan	10000	494	10494
6	Coimbatore	0	00	0
7	Cuddalore	10000	1011	11011
8	Dharwad	0	0	0
9	Dindigul	0	0	0
10	Gulbarga	10000	1011	11011
11	Howrah	10000	404	10404
12	Imphal	0	0	0
13	Indore	10000	2052	12052
14	Jabalpur	10000	1124	11124
15	Jamshedpur	0	0	0
16	Kanpur	10000	1348	11348
17	Karimnagar	0	0	0
18	Madurai	10000	2090	12090
19	Magadh	10000	584	10584
20	Meerut	0	0	0
21	Muzaffarpur	10000	986	10986
22	Mysore	10000	517	10517
23	Nagpur	10000	2310	12310
24	Nashik	0	270	270
25	Patiala	0	0	0
26	Puducherry	10000	1121	11121
27	Pune	10000	3669	13669
28	Saidapet	0	0	0
29	Salem	10000	360	10360
30	Sangli	0	0	0
31	Sirohi	0	0	0
32	Thanjavur	0	0	0
33	Tiruchirapalli	10000	315	10315
34	Tirunelveli	10000	427	10427
35	Tirupati	10000	1393	11393
36	Tirupattur	10000	404	10404
37	Vadodara	10000	1031	11031
38	Vallabh Vidyanagar	10000	539	10539
39	Vellore	0	0	0
40	Villupuram	10000	315	10315
41	Virudhunagar	0	0	0
42	Vishakhapatnam	0	0	0
43	Warangal	0	0	0
	Total (B)	240000	26786	266786
	Total (A)	300000	155553	475553
	Grand Total (A) + (B)	540000	182339	742339

Annexure F.9

FACULTY MEMBERS ATTACHED WITH THE IIPA REGIONAL BRANCHES

As on 31.03.2013

1. Andhra Pradesh Regional Branch	Prof. Rakesh Gupta
2. Assam Regional Branch	Prof. Anil C. Ittyerah
3. Bihar Regional Branch	Prof. V.K. Sharma
4. Delhi Regional Branch	Prof. V.K. Sharma
5. West Coast (Goa) Regional Branch	Prof. Lipi Mukhopadhyay
6. Gujarat Regional Branch	Prof. Dolly Arora
7. Haryana Regional Branch	Prof. Pranab Banerji
8. Himachal Pradesh Regional Branch	Dr. V.N. Alok
9. Jammu & Kashmir Regional Branch	Prof. R.K. Barik
10. Jharkhand Regional Branch	Prof. Sujata Singh
11. Karnataka Regional Branch	Prof. Rajesh Singh
12. Kerala Regional Branch	Dr.(Mrs.) C. Sheela Reddy
13. Madhya Pradesh Regional Branch	Prof. Bharati Sharma
14. Maharashtra Regional Branch	Prof. Aasha Kapur Mehta
15. Meghalaya Regional Branch	Dr. Kusum Lata
16. Mizoram Regional Branch	Dr. Girish Kumar
17. Orissa Regional Branch	Prof. J. Guha Roy
18. Punjab & Chandigarh (UT) Regional Branch	Prof. K.K. Pandey
19. Rajasthan Regional Branch	Prof. Suresh Misra
20. Tamil Nadu Regional Branch	Prof. P.K. Chaubey
21. Uttar Pradesh Regional Branch	Prof. Sushma Yadav
22. Uttarakhand Regional Branch	Prof. Aasha Kapur Mehta
23. West Bengal Regional Branch	Prof. Pranab Banerji

Annexure F.10
FACULTY AND OTHER SENIOR STAFF
(AS ON 31 MARCH, 2013)

Dr. T. Chatterjee, IAS (Retd.) Director

Professors		
1	Prof. S.S. Singh	Professor of Justice and Administration (on deputation to NLIM)
2	Prof. (Mrs.) Aasha Kapur Mehta	Professor of Economics (Economic Policy)
3	Prof. P.K. Chaubey	Professor of Economics (Economic Administration)
4	Prof. (Mrs.) Bharati Sharma	Professor of Management (Organisation and Behavioural Sciences)
5	Prof. (Mrs.) Rajesh Singh	Professor of Behavioural Science
6	Prof. Anil C. Ittyerah	Professor in Economics
7	Prof. Pranab Banerji	Professor in Economics
8	Prof. Jaytilak Guha Roy	Professor of Political Science
9	Prof. (Ms.) Dolly Arora	Professor in Political Science
10	Prof. (Ms) Sujata Singh	Professor in Policy Sciences
11	Prof. Radha Kant Barik	Professor in Public Administration
12	Prof. K.K. Pandey	Professor of Urban Management
13	Dr. (Mrs.) Lipi Mukhopadhyay	Professor in Behavioural Science
14	Prof. Rakesh Gupta	Professor of Urban Management
15	Prof. (Ms.) Sushma Yadav	Professor of Public Policy & Governance
16	Prof. Suresh Misra	Professor of Public Administration (with specialization in Consumer Affairs)
Associate Professors		
1	Dr. V.N. Alok	Associate Professor in Urban Finance
2	Dr. Girish Kumar	Associate Professor in Public Administration
3	Dr (Mrs.) Kusum Lata	Associate Professor in Urban and Regional Planning
4	Dr. Chavva Sheela Reddy	Associate Professor in Socio Political Development (Applied Social Science)
5	Dr. (Mrs.) Charru Malhotra	Associate Professor in e-Governance & ICT
Assistant Professors		
1	Dr. Sachin Chowdhry	Assistant Professor in Municipal Services under CUS
2	Dr.(Ms.) Sapna Chadah	Assistant Professor in Constitutional & Administrative Law
3	Dr. Lokendra Malik	Assistant Professor in Laws in Urban Governance in the CUS
4	Dr. Sujit Kumar Pruseth	Assistant Professor in Urban Management
5	Dr. Manan Dwivedi	Assistant Professor in International Relations and International Administration
6	Shri Saket Bihari	Assistant Professor (Development Studies)
7	Dr. Pradip Kumar Parida	Assistant Professor (Rural Development)
8	Dr.(Ms.) Roma Mitra Debnath	Assistant Professor in Applied Statistics

9	Dr. (Ms.) Nupur Tiwari	Assistant Professor in Political Science and Rural Development (including Panchayati Raj)
10	Dr.(Mrs.) Shyamli Singh	Assistant Professor in Environment Management and Climate Change
11	Dr. (Mrs.) Mamta Pathania	Assistant Professor in Centre for Consumer Studies (on contract Basis)
Sr. Consultant		
1	Shri Sarda Rajan Das	Consultant, Centre of Learning in ICT & E-Governance
2	Prof. V.K. Sharma	Consultant
Senior Administrative Staff Members		
1	Dr. C. Giri	Registrar
2	Dr. B.D. Singh	Dy. Registrar (AS)
3	Shri Amitabh Ranjan	Dy. Registrar (Finance)
4	Shri G.K. Arora	PS to Director
5	Shri Sant Lal	Assistant Registrar
6	Shri A. K. Taneja	Superintendent (APPPA)
7	Mrs. Mythili	Superintendent (Accounts & Pension)
8	Shri R.D. Kardam	Officiating Superintendent (Trg.)
Publication Staff		
1	Shri Sunil Dutt	Assistant Editor
2	Shri Dipankar Guha	Assistant Publication Officer (Sr. Scale)
Senior Library Staff Members		
1	Dr. (Mrs.)Usha Mujoo Munshi	Librarian
2	Mrs. Sunita Gulati	Deputy Librarian
3	Shri A.K. Nath	Deputy Librarian
4	Shri Hukam Chand Yadav	Assistant Librarian
5	Mrs. Meena	Professional Assistant (Sr. Scale)
6	Shri Hemant Khare	Professional Assistant (Sr. Scale)
7	Mrs. Shakti Chauhan	Professional Assistant (Sr. Scale)
8	Shri Narendra Kumar	Professional Assistant (Sr. Scale)
9	Mrs. Sunita Gautam	Professional Assistant (Sr. Scale)
Research Coordination Unit		
Maintenance Section		
1	Shri Hari Om Goel	Assistant Executive Engineer (Civil)
2	Shri Ashok Sharma	Electrical Supervisor

Annexure F.11

VISITS ABROAD BY FACULTY MEMBERS AND OTHERS FOR PARTICIPATION IN WORKSHOPS/CONFERENCES/SEMINARS

1	Prof. (Mrs.) Lipi Mukhopadhyay, Professor in Behavioural Science	<p>Visited -</p> <p>i. Osaka Japan to present paper on Self-trust and Positive Development in the Second Asian Conference on Psychology and the Behavioural Sciences from March-30-April 01, 2012.</p> <p>ii. South Africa to attend International Congress of Psychology from July 22-27, 2012.</p> <p>iii. Sri Lanka to present paper in NAPSIPAG Conference from 12-14 December 2012. All expenditures borne by organizers</p>
2	Prof. V.K. Sharma, Retd Sr. Professor Disaster Management working as Consultant on re-employment basis.	<p>Visited-</p> <p>i. Erbil (KRG, Iraq) from April 17-20, 2012 regarding developing short term Management Development Training Programme for high level decision makers in the Government– Two Weeks Duration. All expenditure borne by the organizers.</p> <p>ii. Kyoto University, Japan as “International visiting professor” for a period of one month, i.e. from 12.02.2013 to 13.03.2013. All expenditures borne by the Kyoto University.</p>
3	Dr. (Mrs) Mamta Pathania, Assistant Professor in Centre for Consumer Studies	<p>Visited- Bali, Indonesia to attend the ISO/KATS workshop from May 7-11, 2012. All expenditures borne by the organizers.</p>
4	Dr. Rakesh Hooja, former Director	<p>Visited- Sri Lanka to attend a 3-day Symposium organized jointly by CAPAM and the Commonwealth Secretariat in Colombo Sri Lanka from May 8-10,2012 to assist Sri Lanka in formulating plans to strengthen Sri Lanka’s Public Service Capacity. All expenditure borne by the organizers.</p>
5	Prof. Aasha Kapur Mehta, Professor of Economics (Economics Policy)	<p>Visited -</p> <p>i. Barcelona Spain to attend the International Association of Feminist Economists (IAFFE) and post Conference meeting from June 27 to July 1, 2012 and</p> <p>ii. Thimphu, Bhutan to attend a Gender Responsive Budgeting High Level Sensitization Workshop from July 18-20, 2012. All expenditures borne by the organizers.</p>
6	Dr. Pradip Kumar Parida, Assistant Professor (Rural Development)	<p>Visited- Madrid Spain to attend the Conference of International Political Science Association from July 8-12, 2012. All expenditures borne by the organizers.</p>
7	Shri Amitabh Ranjan, Dy. Registrar (Finance)	<p>Visited -</p> <p>i. Thailand to participate in two days Conference The GOVCFO Summit 2012 from July 12-13, 2012. All expenditures borne by organizers.</p>
8	Prof. Dolly Arora, Professor of Political Science	<p>Visited- Karachi, Pakistan to participate in the International Conference on “Corruption Cause, Consequences and Control-Perspectives from Transitioning and Transitional States” to present a paper titled “Addressing Corruption, Nature, Dynamics and Diffusion Strategies” from Oct. 20-21, 2012. All expenditures borne by the organization.</p>

9	Dr. (Mrs.) Usha Mujoo Munshi, Librarian	Visited- Taipei China from Oct. 28-21, 2012 to participate and present two papers in 3 rd International CODATA Conference. All expenditures borne by the organization.
10	Prof. Pranab Banerji, Programme Director 38 th APPPA & Dr. Sujit Kumar Pruseth, Co-Programme Director APPPA	Visited- South Africa and France with 1st Group of APPPA participants from 20.01.2013 to 02.02.2013. All expenditures borne by IIPA.
11	Prof. Rakesh Gupta, Programme Director APPPA & Dr. Girish Kumar, Co-Programme Director APPPA	Visited- Israel & Spain with 2 nd Group of APPPA participants from 22.01.2013 to 03.02.2013. All expenditures borne by IIPA.

Annexure F.12

Centre for Urban Studies

Activities during the year 2012-13

A. Training Programmes conducted during (April 2012 to March 2013)

Sl. No.	Name of the Programme	Duration	Coordinator(s)	No. of Participants
1.	GIS, An Essential Tool of Urban Development	May1-12, 2012	Dr. Kusum Lata Dr Lokendra Malik	48
2.	Planning Provision and Management of Urban Infrastructure	June 25-29, 2012	Dr. Kusum Lata Dr. Lokendra Malik	18
3.	Training Programme for New Delhi Municipal Corporation Officials "Double Entry Accounting System"	June 21-23, 2012	Prof. Nand Dhameja Dr. V.N. Alok	21
4.	International Workshop on Public Governance, Finance and Federalism for Secretaries/Joint Secretaries to the Government of Nepal (Sponsored by the Ministry of External Affairs)	June 23-28, 2012	Dr. V.N. Alok	28
5.	Vigilance in Urban Governance	July 16-20, 2012	Dr. Lokendra Malik Dr. Kusum Lata Dr. Saket Behari	08
6.	Stream on Public Administration in 38 APPPA for officers in the rank of Joint Secretary/Directors, Govt. of India	July 2012	Dr. Sachin Chowdhry	40
7.	Stream on Quantitative Techniques for Administration in 38 APPPA	July 2012	Prof. Rakesh Gupta	40
	Project Management, Project Formulation and Appraisal (sponsored by the Department of Personnel and Training, Govt. of India.	August 6-10, 2012	Prof. Nand Dhameja Prof. Rakesh Gupta	37
8.	Stream on Administrative Law in 38 APPPA	August 2012	Dr. Lokendra Malik	40
9.	Application of GIS in Urban Sector, (Regional Capacity Building Programme (Ministry of Urban Development)	August 22-24, 2012	Dr. Kusum Lata Dr. Lokendra Malik	28
10.	Stream on Managing Public Finance in 38 APPPA	September 2012	Dr. V.N. Alok Prof. Nand Dhameja	40
11.	Capacity Building for Shivamogga Urban Development Authority (SUDA)	Sept. 10-14, 2012	Dr. Kusum Lata Dr. Lokendra Malik	16
12.	Development Plan Preparation and Implementation Techniques	Sept. 24-28, 2012	Dr. Kusum Lata Dr. Lokendra Malik	36
13.	Stream on Service Law in 38 APPPA	October 2012	Dr. Lokendra Malik	15
14	IT Application and e-Governance (Regional Capacity Building Programme (Ministry of Urban Development)	November 19-20, 2012	Dr. Kusum Lata Shri S.R. Das	28
15	Training Programme on Urban Governance for Senior Officers of Government of (Mizoram)	December 3-7, 2012	Dr. Sachin Chowdhry	16

Sl. No.	Name of the Programme	Duration	Coordinator(s)	No. of Participants
16	Two Days National Level Workshop/Trg. Prog. on Municipal Resources Mobilization for Urban Poverty Alleviation	December 26-27, 2012	Prof. K.K. Pandey	28
17	National level training programme on Municipal Resources Mobilization and Regulatory Framework for Urban Poverty Alleviation	December 26-27, 2012	Prof. K.K. Pandey Dr. V.N. Alok	40
18.	International Workshop on Public Governance, Finance and Federalism for Secretaries/Joint Secretaries to the Government of Nepal (Sponsored by the Ministry of External Affairs)	January 14-18, 2013	Dr. V.N. Alok	26
19.	One week programme in Urban Management for Sr. Officers to Govt. of India	February 12-16, 2013	Prof. Rakesh Gupta Prof. K.K. Pandey Dr. Kusum Lata	40
20.	One week Urban Study visit to Ahmedabad of the officers of 38 APPPA	February 2013	Prof. K.K. Pandey	10
21.	One week Urban Study visit to Pune of the officers of 38 APPPA	February 2013	Dr. Girish Kumar	7
22.	One week Urban Study visit to Jodhpur of the officers of 38 APPPA	February 2013	Prof. Rakesh Gupta	9
23.	One week Urban Study visit to Delhi of the officers of 38 APPPA	February 2013	Dr. Kusum Lata	14
24.	Skill Development Strategies for Urban Poverty Alleviation	4-6 March 2013	Dr Saket Behari	

Seminar/Workshops

1. One Day National Workshop on Administration of Urban Development and Urban Service Delivery at IIPA, New Delhi. Many members of IIPA submitted papers, October 13, 2012.
2. One day State level seminar Urban Development and Service Delivery at State Training Institute at Bhopal, September 16, 2012.
3. One day State level seminar Urban Development and Service Delivery at State Training Institute at Gurgaon, October 6, 2012.
4. Seminar on Urban Development and Infrastructure delivery for National global programme at IIPA, 24th January, 2013.
5. One day state level programme on Urban Development and Urban Services in Jammu, 19th January, 2013 (55 participants).
6. National Workshop on "Sensitizing Schools with versatility of GIS" on 27th November, 2012

sponsored by Government of NCT of Delhi. Hon'able Shri Tejendra Khanna, Lt. Governor was the Chief Guest. The workshop was organized jointly by CUS, IIPA and Geospatial Delhi Ltd.

Research and Related Activities

1. Theme paper on Administration of Urban Development and delivery of Urban Service specially written for IIPA 56th Annual Members Conference, October, 2012.
2. Advisory on Metropolitan Planning Committee for the Ministry of Urban Development.
3. Commented on the report on Mega City Governance by the CPR for the Ministry of Urban Development.
4. Advisory in 13th Finance Commission Non-financial Recommendations for the Ministry of Urban Development.

5. Documentation in Best Practices in SHGs under SJSRY funded by Ministry of Housing and Urban Poverty Alleviation, Government of India.
6. Documentation of Livelihoods generation for Urban poor through PPP and Resource Mobilization for Urban Poverty Alleviation, sponsored by Ministry of Housing & Urban Poverty Alleviation, Government of India.
7. Study on Mobilization of Community Resource for Core Municipal Services.
8. Panchayat Strengthening Index 2012-13 under Panchayat Sashaktikaran Abhiyan of the MoPR

Action Research

9. Handholding of Pilkhuwa and Sonapat under the MoUD Scheme "Infrastructure Development in Satellite Towns around the 7 Mega Cities on 22 August 2012 and 7 March 2012.

Membership of Committees

10. A faculty of the CUS as Member of Expert Group on Municipal Taxation and Regional

Development constituted by the National Capital Region Planning Board.

11. A faculty of the CUS as Member of Jury to decide HUDCO awards of Best Practices to Improve the Living Environment

Publications

1. Municipal Finance for Inclusive Cities. IIPA Publication, 2012
2. Administration of Urban Development and Urban Service Delivery, Theme Paper for 56th Annual Members Conference, October, 2012, IIPA, New Delhi.
3. Devolution to Panchayats in India: Ranking Functional Environment at Sub-national Level, MoPR-IIPA publication, 2012.

Nagarlok (Quarterly Journal) four issues have been brought out during the year 2012 -13.

Besides, data related to the 74th Amendment to the Constitution w.r.t. the 7 States assigned to CUS in a format collected and submitted to the Ministry.

Annexure F.13
ACTIVITIES OF CENTRE FOR CONSUMER STUDIES
April 2012- March 2013

I. Capacity Building Initiatives

Sl. No.	PROGRAMME	DURATION	COURSE COORDINATOR	VENUE
1	National Seminar on Consumer Activism, Competition and Consumer's Protection in collaboration with Rajiv Gandhi National University of Law	April 7-8, 2012	Suresh Misra Sapna Chadah	Patiala Punjab
2	4 th Training Programme for Coordinators and Advisors of State Consumer Helplines on Consumer Protection and Consumer Welfare	April 23-27, 2012	Mamta Pathania S.K. Virmani	IIPA New Delhi
3	76 th OTP for the Presidents and Members of the District Consumer Forums	May 7-11, 2012	Suresh Misra Sapna Chadah	IIPA, New Delhi
4	Seminar on Consumer Protection and Consumer Welfare in collaboration with Rajkot Saher Jilla Grahak Suraksha Mandal	May 20-21, 2012	Suresh Misra Mamta Pathania	Rajkot Gujarat
5	15 th Training of Trainers Programme for the Faculty Members of Training Institutions on Consumer Protection and Consumer Welfare	June 4-8, 2012	Suresh Misra Mamta Pathania	IIPA New Delhi
6	One Day Seminar on Green Consumerism	June 19, 2012	Sapna Chadah Shyamli Singh	IIPA New Delhi
7	Workshop on Consumer Protection and Consumer Welfare in Collaboration with IIPA Assam Regional Branch	June 22-23, 2012	Suresh Misra Mamta Pathania	Guwahati Assam
8	77 th OTP for the Presidents and Members of the District Consumer Forums	July 9-13, 2012	Suresh Misra Sapna Chadah	IIPA New Delhi
9	Seminar on Globalisation, Consumer Protection and Rural Consumers in collaboration with IIPA Local Branch	Aug. 7-8, 2012	Suresh Misra Sapna Chadah	Kanpur U.P.
10	Inter School Competition on Consumer Awareness in collaboration with the Air Force School, Subroto Park, N.D.	Aug. 23, 2012	Mamta Pathania	New Delhi
11	Two Day National Seminar on "Women Consumers in the New Millennium – Problems and Prospects in collaboration with Montessori Group of Colleges, Vijaywada	Aug. 27-28, 2012	Suresh Misra Sapna Chadah	Vijaywada Andhra Pradesh
12	Two Day Workshop on Consumer Awareness through the establishment of Consumer Clubs in Universities and Colleges – Strategies to mobilize Students and Capacity Building of the Coordinators in collaboration with Tamil Nadu Regional Branch	Sept. 13-14, 2012	Suresh Misra Mamta Pathania	Chennai Tamil Nadu
13	Two day Seminar on Consumer Awareness as an Emerging Force in India in collaboration with Post Graduate Govt. College, Chandigarh	Sept. 14-15, 2012	Sapna Chadah	Chandigarh

14	National Seminar on Emerging Consumerism in Context of Climate Change: Issues and Challenges in collaboration with Govt. Post-Graduate College, Chamba	Oct. 3-5, 2012	Mamta Pathania	Chamba Himachal Pradesh
15	Two day Capacity Building Workshop for NGOs on Consumer Protection and Advocacy in collaboration Kuvempu University, Shankaraghatta	Oct. 17-18, 2012	Suresh Misra Sapna Chadah	Karnataka
16	Validation Seminar on Study on The Impact and Effectiveness of Consumer Protection Act, 1986 in the Country during the Last 25 Years	Oct. 19, 2012	Suresh Misra Sapna Chadah	Karnataka
17	National Seminar on Empowering Rural Consumers: Opportunities, Challenges and Strategies	Nov. 1-2, 2012	Suresh Misra Sapna Chadah Mamta Pathania	IIPA New Delhi
18	One Day Training Workshop for the Advisors and Coordinators of UP State	Nov. 5, 2012	S.K. Virmani	IIPA New Delhi
19	6 th ToT for Heads and Members of VCOs/NGOs in Consumer Protection and Welfare	Nov. 19-23, 2012	Suresh Misra Mamta Pathania	IIPA New Delhi
20	78 th OTP for the Presidents and Members of the District Consumer Forums	Dec. 3-7, 2012	Suresh Misra Sapna Chadah	IIPA New Delhi
21	Two Day Seminar on Consumer Protection and Empowerment at Govt. College of Teacher Education, Dharamshala (Distt. Kangra)	Dec. 13-14, 2012	Suresh Misra Mamta Pathania	Dharamshala Himachal Pradesh
22	National Seminar on Consumer, Consumerism and Consumer Welfare – Issues and Concerns in collaboration with Rashtrasant Tukdoji Maharaj Nagpur University	Dec. 22-23, 2012	Suresh Misra Sapna Chadah	Nagpur Maharashtra
23	Two Day National Seminar on Impact and Effectiveness of Consumer Protection Act: Problems and Perspectives in collaboration with Dr. B.R. Ambedkar College of Law, Visakhapatnam	Jan. 24-25, 2013	Suresh Misra Sapna Chadah	Visakhapatnam Andhra Pradesh
24	79 th OTP for the Presidents and Members of the District Consumer Forums	Feb, 4-8, 2013	Suresh Misra Sapna Chadah	IIPA New Delhi
25	Two Day Seminar on Consumer Protection and Consumer Welfare in India in collaboration with Department of Management Studies, Krishna Institute of Engineering & Technology, U.P.	Feb. 15-16, 2013	Suresh Misra Mamta Pathania	Ghaziabad Uttar Pradesh
26	Workshop on Consumer Protection for Service Providers in collaboration with D.D.U. SIRD	Feb. 21-23, 2013	Suresh Misra	Lucknow Uttar Pradesh
27	5 th Training Programme for Coordinators and Advisors of State Consumer Helplines on Consumer Protection and Consumer Welfare	Feb. 26-28, 2013	Mamta Pathania S.K. Virmani	IIPA New Delhi

II Research Studies

A. Completed Research Projects (Category A)

1. Evaluation Study on “Impact and Effectiveness of Consumer Protection Act,

1986” -**Suresh Misra, Sapna Chadah & Mamta Pathania**

2. Grievance Redressal Mechanism in Electricity Sector- A Case Study of Delhi -
Suresh Misra & Mamta Pathania

B. On-going Research Projects (Category A)

1. A Study of Consumer Satisfaction regarding the Quality of Products in Super Marts of NCR : **Suresh Misra & Sapna Chadah**
2. The Impact of Advertisements on Women Consumers: A Study of Cosmetic and Health Products: **Suresh Misra & Sapna Chadah**
3. Buying Behaviour of Rural Consumers: Comparative Study of Two States (Bihar & Maharashtra): **Suresh Misra & Mamta Pathania**
4. Spending Pattern of Changing Consumption Habit of University and College Students; (under consultancy project) **Pranab Banerji, Suresh Misra & Sapna Chadah**

C. On-going Projects (Category B)

1. Project on State Consumer Helpline Knowledge Resource Management Portal: **Suresh Misra, Sapna Chadah & Mamta Pathania (upto May 2014)**
2. Project on "Involvement of Research Institutes/ Universities and Colleges in Consumer Protection and Welfare": **Co – Project Director , Suresh Misra , Project Associate Sapna Chadah (upto August 2014)**

III Publications

A. Books

1. Empowering Young Consumers: Role of Consumer Clubs, ((Authors) Suresh Misra & Mamta Pathania, IIPA , New Delhi (in press)
2. Food Wastage in Social Gatherings, (Authors) Suresh Misra, Sapna Chadah & Mamta Pathania, IIPA, New Delhi (in press)
3. Globalisation, Market and the Rural Consumers, (Ed.) Suresh Misra & Sapna Chadah (in press)
4. Empowering Rural Consumers: Issues and Concerns, (Ed.) Suresh Misra & Mamta Pathania (in press)

B. Monographs

1. Spurious Products and Consumer (in

press)

2. Misleading Advertisement and Consumer (Revised and Enlarged Edition) (in press)
3. Medical Negligence and Patient's Protection (under preparation)

C. Papers / Articles Published/ Presented

- Suresh Misra & Sapna Chadah, "E-Commerce and the Consumer: Regulatory Framework" published in Paramjit S. Jaswal, G.I.S. Sandhu & Anand Pawar (Ed.) *Consumer Activism, Competition and Consumer Protection*, Centre for Consumer Protection Law and Advocacy, Rajiv Gandhi National University of Law, Punjab, 2012
- Sapna Chadah "Green Consumerism", Consumer Network, CORE, 2012
- Suresh Misra & Sapna Chadah, "E-Commerce and the Consumer: Regulatory Framework" presented at the National Seminar on Consumer Activism, Competition and Consumer's Protection in collaboration with Rajiv Gandhi National University of Law on April 7-8, 2012
- Yatish Mishra & Virendra Nath Misra, "PRI in Consumer Protection" at Two day seminar on Consumer Awareness as an Emerging Force in India collaboration with Post Graduate Govt. College, Chandigarh, Sept 14-15, 2012
- Mamta Pathania, "Green Consumerism: An Apt Solution or a Utopian Dream" at National Seminar on Emerging Consumerism in Context of Climate Change: issues and Challenges in collaboration with Govt. Post-Graduate College on Oct. 3-5, 2012
- Amit Kr Singh, "Urbanization-A Cause of Water Crisis in India" at National Seminar on Emerging Consumerism in Context of Climate Change: issues and Challenges in collaboration with Govt. Post-Graduate College on Oct. 3-5, 2012
- Suresh Misra, Mamta Pathania and Virendra Nath Mishra, "Role of Traditional Media in Consumer Empowerment : Communicating with the Rural Audience" in National Seminar on Empowering Rural

Consumers: Opportunities, Challenges and Strategies on Nov. 1-2, 2012

- Sapna Chadah, “*Role of Civil Society Organisations in Promoting Awareness among Rural Consumers: Challenges and Strategies*” in National Seminar on Empowering Rural Consumers: Opportunities, Challenges and Strategies on Nov. 1-2, 2012
- Amit Kumar Singh and Pankaj Kumar Singh, “*Menace of Food Adulteration in Rural Areas – Need to Empower Women*” in National Seminar on Empowering Rural Consumers: Opportunities, Challenges and Strategies on Nov. 1-2, 2012
- Suresh Misra & Sapna Chadah “*Strengthening Consumer Voice through Empowerment and Awareness: Challenges and Strategies*” in National Seminar on “*Consumer, Consumerism and Consumer Welfare – Issues and Concerns*” at Rashtrasant Tukdoji Maharaj Nagpur University, MS on December 22-23, 2012.
- Suresh Misra & Sapna Chadah “*What Ails the District Forums?- A Case Study of Select States in India*” presented at Two Day national Seminar on “*Impact and Effectiveness of Consumer Protection Act: Problems and Prospects*” at Dr. B. R. Ambedkar College of Law, Andhra University, Visakhapatnam on January 24-25, 2013.

D. Newsletters and Advisories

1. Consumer Dialogue: Quarterly Newsletter
2. Consumer Connect: Quarterly Newsletter
3. Consumer Bulletin: Monthly Newsletter
4. Advisories for various sectors

E. Awareness Material

- Consumer Awareness Calendar – 2013 (based on the posters prepared by school children).
- New Year Greeting Card for 2013 with awareness message.

IV Website

The website of the Centre www.consumereducation.in is thoroughly updated and

all latest information about the Centre’s activities is regularly uploaded on the site. Very useful information for consumers is also uploaded. The website has been redesigned and thoroughly updated this year. The activities of the Centre in the last five years have been put up on the site. The site is very popular among various stakeholders.

V CCS on Facebook

The Centre is now using even the social media to reach and educate the consumers. The centre can be accessed on the facebook through the link <http://www.facebook.com/pages/Centre-for-Consumer-Studies/180858655313172>

VI Other Promotional Activities

1. Attended Conference of State Secretaries In-charge of Consumer Affairs regarding State Consumer Helpline Project held on August 1, 2012
2. Prof Suresh Misra delivered Key Note Address on Unfair Advertisements and Unfair Trade Practices in the National Seminar on Unfair Advertisements and Unfair Trade Practices on 24th August, 2012 organised by Consumer Protection Council and DCA, Gol at Walchand Hirachand Hall, Mumbai
3. Interview with Prof. Suresh Misra on “Consumer Protection: Problems and Prospects” broadcasted on 29th August on FM Gold, All India Radio, Vijayawada.
4. Participated in Workshop on Consumer Awareness on September 25, 2012 at ATI, Ranchi
5. Attended National Conclave on October 11-12, 2012 by CUTS at India Habitat Centre, New Delhi.
6. Session on Working of State Consumer Helplines in the Training programme for the Advisors and Coordinators of Rajasthan State Consumer Helpline on November 18, 2012 by Project Manager, SCHKRMP
7. Visit of Ms. Ruth Anna Buettner, Programme Director, Consumer Policy and Protection, GIZ on 27 November 2012
8. Two Sessions on Consumer Movement in India in Training Workshop on State-Civil Society Interface for Improved Policy Performance on December 5, 2012

9. Phone in Programme with Prof Suresh Misra on Consumer Issues "Jago Jan Jago" broadcasted on December 13, 2012 on FM, AIR, Dharmshala
 10. Discussion with Prof Suresh Misra on Consumer Problems broadcasted on December 14, 2012 on FM, AIR, Dharmshala
 11. Prof. Suresh Misra delivered Key Note Address on "Understanding Indian Rural Consumers" in the National Seminar on Understanding Indian Rural Consumers at G.H. Patel Post Graduate Institute of Business management (MBA Programme), Sardar Patel University, Vallabh Nagar, Gujarat on February 2, 2013
 12. Attended National Seminar cum Consultation on Mediation in Consumer Disputes on organised by FICCI on March 7, 2013
 13. Participated in the Conference of Presidents of State Commissions and Secretary In-charge of Consumer Affairs in the States/UTs at Vigyan Bhawan, New Delhi on March 14, 2013
 14. Wastage of Food, Panel discussion on DD News
 15. Rising Airfares, Panel Discussion, 'Sarokar' Rajya Sabha TV
 16. Discussion on Food Wastage on ZEE TV
- VII Membership of Various Committees**
1. Member, Central Consumer Protection Council.
 2. Member, National Mirror Committee of COPOLCO, BIS, New Delhi
 3. Member, Committee on Real Estate (Regulation of Development) Bill 2011, Ministry of Housing and Urban Poverty Alleviation (Housing Section)
 4. Member, Committee on Containment of Wastage of Food grains and Ostentatious Behaviour especially during Marriages/ Parties/ Functions, DCA
 5. Member, Committee on Misleading Advertisements and Cheating of Consumers through the Money Circulation Schemes, DCA
 6. Member, Working Group on Management Sector under XI Plan Project Human Resource Development Capacity Building of Educational Institutions under Quality Infrastructure for Consumer Protection, BIS
 7. Member, Working Group on Consumer Protection for the Twelfth Plan Period, DCA
 8. Member, Sub-Group on Consumer Protection and Redressal ADR and Counselling, DCA
 9. Member, Sub-Group on Consumer Awareness and Education, DCA
 10. Member, Multi Media Advisory Committee for creating Consumer Awareness, DCA
 11. Member, Script Committee for the consideration of Scripts for audio-visual and print creatives on Consume Awareness, DCA
 12. Member, Appraisal Mission for New Indo German Cooperation Project on Consumer Policy and Consumer Protection, DCA
 13. Member, Implementation Committee Indo German Bilateral Project DoCA-GIZ Project "Consumer Protection and Sustainable Consumption in India"
 14. Member, Empowered Committee for Creating Awareness, DCA, GoI
 15. Member, Standing Committee to harmonize Labeling requirements on Packaged Commodity under Different Laws

Auditor's Report

Report on the Financial Statements

We have audited the accompanying financial statements of **Indian Institute of Public Administration**, ("the Institute"), which comprise the Balance Sheet as at March 31, 2013, and also the Statement of Income & Expenditure Account for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the IIPA's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Further, attention is drawn on

- Note no 4 w.r.t. Change in the accounting policy and books of the accounts have been prepared on accrual system whereas in earlier years, books of accounts were prepared on Cash Basis.
- Note no 3(c) w.r.t. physical verification of the fixed assets and its reconciliation with financial books is in progress. Effect of the same will be carried out at the time of reconciliation of Fixed Assets with financial books.
- Note no 3(d) w.r.t. advances given to staff for expenses are subject to confirmation.

Opinion

In our opinion and to the best of our information and according to the explanations given to us and read with notes given in earlier para, the Financial Statements give the information required in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India

- a) in the case of the Balance Sheet, of the state of affairs of the Institute as at March 31, 2013
- b) In the case of the Income and Expenditure Account, of the Excess of Expenditure over Income for the year ended on that date.

Report on Other Legal and Regulatory Requirements

We report that:

- i. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner
M.no.083899

Place :- New Delhi
Dated :- 20.8.2013

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Balance Sheet as at 31st March, 2013

	Schedule	As At 31.03.2013 Rs.	As At 31.03.2012 Rs.
LIABILITIES			
Asset Fund	1	107,701,018	105,748,144
Asset Fund FCRA	1	842,449	842,449
Accumulated Surplus/ (Deficit)		(542,524,278)	4,292,416
Capital Funds including Membership Fund	2	53,494,955	49,213,051
Unutilised Grant :	3		
- General Fund		78,701,315	66,253,590
- Foreign Fund		2,940,822	81,642,137
Provisions:			
-Gratuity Payable		47,300,000	
-Leave Encashment Payable		48,700,000	
-Pension Payable		515,738,051	-
Current Liabilities	4	28,108,406	8,983,703
Total		341,002,738	238,965,292
ASSETS			
Fixed Asset Fund	5	109,157,118	105,748,144
Asset Fund FCRA	5	842,449	842,449
Investments	6	49,577,017	58,636,384
Grant Receivables	3	15,030,830	19,567,871
Current Assets	7	166,395,324	54,170,444
Total		341,002,738	238,965,292
Significant Accounting Policies & Notes to the Accounts	13		

Schedules 1 to 13 form an Integral part of the Accounts

As per our Report of even date for GSA & Associates Chartered Accountants
FRA - 000257N

Sunil Aggarwal
Partner
M No. 083899

T.N. Chaturvedi
Chairman

S.N. Mishra
Hony. Treasurer

T. Chatterjee
Director

Place : New Delhi
Dated: 20th August 2013

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI
Income and Expenditure Account for the year ended 31st March, 2013

Schedule	For the year 2012-13 Rs.	For the year 2011-12 Rs.
INCOME		
Additional Grant for 6th Pay Commission*	-	25,200,000
Maintenance Grant*	35,530,000	15,750,000
Members Subscription	2,042,397	974,881
Sale of Publications	801,026	995,729
Income from Research Programmes :		
- Income from Research Programmes	2,000,132	8,019,584
- Overheads from Project / Program Fund	3,953,051	6,064,422
- Fee for Training Programmes	28,694,621	19,601,623
Other Income:		
- User Charges	21,748,967	20,761,398
- Service Charges	1,379,263	2,109,333
- Income from Risograph & other Equipments	454,689	424,392
- Miscellaneous Receipts	2,817,613	2,943,213
- Transfer from Research Endowment Fund	350,000	226,000
Effect on change in accounting system (Income)		
Rental Income	14,338,024	
Receipt from Training Programme	6,748,770	
Fixed Assets Asset Capitalised	3,804,843	
Interest Accrued on Investment	59,877	
Interest Accrued on Interest bearing Advances	726,300	
Others i.e TDS Reconciliation, Mess Charges etc	385,586	
Total	125,835,160	103,070,575
EXPENDITURE		
Pay and Allowances	10	78,481,088
Campus Maintenance	11	16,500,617
Administrative and other Expenses	12	9,732,178
Library, Periodical & Binding Charges		2,334,898
Training Programmes		11,135,962
Research Studies & Seminars		120,926
Publications		558,180
Branches Promotion Activities		183,964
Cost of Assets Acquired from own Fund		29,467
Amt. paid to CGHS		1,867,855
Effect on change in accounting system (Expenditure)		
Gratuity Expense #	47,300,000	
Leave Encashment Expense #	48,700,000	
Pension Expense #	435,738,051	
Pay and Allowances	7,942,287	
Training Programme and Research Program	7,026,780	
Depreciation	2,348,744	
Water and Electricity Charges	512,580	
Others Expenditure	1,313,667	
Hostel Charges	465,806	
wSecurity Charges	358,804	
	551,706,719	
	672,651,854	98,285,866
Excess of Income over Expenditure for the year	(546,816,694)	4,784,709
Excess of Expenditure over Income from previous year	4,292,416	(492,293)
Balance carried forward to Balance Sheet #	542,524,278	4,292,416

Significant Accounting Policies & Notes to the Accounts 13

* In 2012-13, DOPT merged both and released Rs. 3,55,30,000/- for the whole year.

The deficit has increased due to long-term liability for retirement benefits as per actuarial valuation as on 31.03.2013.

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Receipts and Payments Account for the year ended 31.03.2013

	Schedule	Year 2012-13 Rs.	Year 2011-12 Rs.
RECEIPTS			
Opening Balance:			
Cash & Bank Balances	7	48,535,764	43,158,606
Maintenance Grant and Internal Receipts	A	100,127,933	103,567,802
Loans , Advances & other receipts	B	14,397,052	3,846,701
Grants for Research Projects, Etc.	3	145,941,723	145,369,678
Total		309,002,472	295,942,787
PAYMENTS			
Expenditure Against Maintenance Grant & Internal Receipts	A	121,335,135	98,693,116
Payment out of Funds, Deposit & Advances	B	2,140,978	13,809,384
Expenditure Against Grants for Research Projects etc.	3	129,648,074	134,904,523
Closing Balance:			
Cash & Bank Balances	7	55,878,285	48,535,764
Total		309,002,472	295,942,787

Schedules A to B form an Integral part of Receipt & Payment A/C

Examined & Found Correct

for GSA & Associates
Chartered Accountants
FRA - 000257N

Sunil Aggarwal
Partner
M No. 083899

T.N. Chaturvedi
Chairman

S.N. Mishra
Hony. Treasurer

T. Chatterjee
Director

Place : New Delhi
Dated: 20th August 2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule- 1

Asset Fund

	Balance As at 01.04.2012 (Rs.)	Additions During the Year (Rs.)	Adjustment / utilised during the year (Rs.)	Balance As at 31.03.2013 (Rs.)
IIPA (CORE)	92,857,636	3,182,444	1,456,099	94,583,981
CUS	3,818,290	180,929	-	3,999,219
APPPA	8,212,000	-	8,212,000	
CCS	860,218	45,600	-	905,818
Sub-Total	105,748,144	3,408,973	1,456,099	107,701,018
FCRA	842,449	-	-	842,449
Sub-Total	842,449	-	-	842,449
Total	106,590,593	3,408,973	1,456,099	108,543,467

Schedule- 2

Capital Funds

	Balance As at 01.04.2012 (Rs.)	Contribution / Interest (Rs.)	Amount Utilised (Rs.)	Balance As at 31.03.2013 (Rs.)
A				
Staff Benevolent Fund	200,993	49,500	14,000	236,493
Research Endowment Fund	4,181,011	444,384	350,000	4,275,395
Annual School Prize Fund	56,495	5,878	-	62,373
Consultancy support Fund	809,097	118,086	-	927,183
Infrastructure Development Fund	26,977,411	3,611,062	-	30,588,473
Kusum Tai Shankar Rao Chavan Mem.Fund	78,230	17,260	-	95,490
Naydumma Memorial Science Foundation	743,416	67,437	10,647	800,206
T.N. Chaturvedi Award	60,502	10,533	-	71,035
Bhoopendra Hooja Memorial Fund	-	31,365	-	31,365
Sub-Total	33,107,155	4,355,505	374,647	37,088,013
B				
(Membership Capital Fund)				
Life Membership Capital Fund	12,943,511	299,045	-	13,242,556
Corporate Membership Capital Fund	3,162,386	2,000	-	3,164,386
Sub-Total	16,105,897	301,045	-	16,406,942
Total	49,213,052	4,656,550	374,647	53,494,955

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Schedule 3:
Unutilised Grant Balances**

	Unutilised Balance As at 01.04.2012 (Rs.)	Received during the year (Rs.)	Total (Rs.)	Payments/ Adjustments (Rs.)	Unutilised Balance As at 31.03.2013 (Rs.)
(A) General Fund					
Grant from Ministry of Urban Affairs, New Delhi for Centre for Urban Studies (including Internal received of Rs. 44700) (refer Annexure2)	4,976,826)	17,007,700	12,030,874	20,566,337	(8,535,463)
Grant from Deptt. of Personnel & Training (refer Annexure 3)	877,715	12,023,000	12,900,715	12,899,638	1,077
Centre for Consumer Affairs	16,487,189	21,909,100	38,396,289	16,833,155	21,563,134
Centre for Consumer Affairs (Plan)	1,167,393	-	1,167,393	-	1,167,393
Centre for ICT & E-Governance	3,368,923	-	3,368,923	3,335,848	33,075
Plan Grant from DOPT	(891,337)		(891,337)	-	(891,337)
XIITH PLAN GRANT FROM DOPT		30,000,000	30,000,000	30,018,091	(18,091)
Other programmes from Department of Personnel & Training	14,343	-	14,343	-	14,343
Other grants for APPPA foreign / field visits	4,954,047	15,558,600	20,512,647	12,528,045	7,984,602
Other programmes	1,741,628	18,161,697	19,903,325	10,380,127	9,523,198
Grants from ICSSR for Fellowship	(74,894)	1,679,202	1,604,308	968,868	635,440
Other Research Projects	2,873,563	15,093,542	17,967,105	9,285,024	8,682,081
Research -I Projects	21,143,975	12,454,704	33,598,679	10,087,646	23,511,033
Total A :	46,685,719	143,887,545	190,573,264	126,902,779	63,670,485
Add: Debit Balance i.e. Grant Receivable:	19,567,871				15,030,830
Unutilised Grant Balance as at 31.03.2012 :	66,253,590				78,701,315
B) Foreign Grants	3,631,939	2,054,178	5,686,117	2,745,295	2,940,822
Grand Total A + B	50,317,658	145,941,723	196,259,381	129,648,074	66,611,307

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Schedule 4
Current Liabilities**

	As at 31.03.2013 (Rs.)	As at 31.03.2012 (Rs.)
Canteen contractor / Mess charges	1,416,281	934,870
Amt. payable to S/Staff & Faculty	68,020	133,454
Amount Payable to CGHS	-	37,777
Sundry Creditors	717,274	612,045
Other Liabilities :		
Payable to Building Contractor	608,711	608,711
Payable to others	3,942,851	2,888,608
ISED	773,012	773,012
UNIK Solutions	340,000	340,000
Other Deposits	2,431,466	2,655,226
Expenses payable	16,632,348	-
Amount payable to Branches	59,877	-
amount refundable for Training Programme	127,990	-
Other Provision	990,576	-
Total	28,108,406	8,983,703

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Schedule 5
Fixed Assets**

	Cost as at 1.4.2012 (Rs.)	Additions / Adjustments (Rs.)	Less Sale / Adjustment (Rs.)	Cost as at 31.3.2013 (Rs.)
Fixed Assets Core				
Land & Building	11,209,007	-	-	11,209,007
Furniture, Fixtures	17,287,447	1,219,912	-	18,507,359
A.C. Equipments & Water Cooler	3,706,433	337,630	-	4,044,063
Film Projector & Stage Equipment	360,073	-	-	360,073
Data Processing Equipment	16,872,254	-	-	16,872,254
Hostel & Mess Equipment	943,706	-	-	943,706
Internal Communication	1,923,881	-	-	1,923,881
Library Equipment	1,971,309	51,420	-	2,022,729
Library Book (Core)	17,479,202	369,337	-	17,848,539
Office Equipment	19,915,962	1,204,146	-	21,120,108
Vehicles	1,188,362	-	-	1,188,362
	92,857,636	3,182,445	-	96,040,081
CUS - Furniture, Fixture & Office Equipment	2,889,988	27,699	-	2,917,687
CUS - Library Books	928,302	153,230	-	1,081,532
	3,818,290	180,929	-	3,999,219
APPPA - Library Books	3,293,421	-	-	3,293,421
APPPA - Furniture, Fixture & Office Equip.	4,918,579	-	-	4,918,579
	8,212,000	-	-	8,212,000
CCS - Furniture, Fixture & Office Equipments	860,218	45,600	-	905,818
Sub-Total	105,748,144	3,408,974	-	109,157,118
FCRA - Furniture, Fixture & Office Equip.	842,449	-	-	842,449
Grand Total	106,590,593	3,408,974	-	109,999,567

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Schedule 6
Investments**

	Balance as at 01.04.2012 (Rs.)	Additions during the year (Rs.)	Encashed during the year (Rs.)	Balance as at 31.03.2013 (Rs.)
Smt. Kusum Tai Chavan Memorial Fund	116,899	-	-	116,899
Annual School Prize Fund	55,636	342		55,978
Staff Benevolent Fund	194,208	-	-	194,208
Life Membership Fund	12,577,026	-		12,577,026
Corporate Membership Capital Fund	3,110,119	-	-	3,110,119
Research Endowment Fund	4,169,062	-	-	4,169,062
Consultancy Support Fund	804,801	-		804,801
Other Deposits	10,000,000	32,000,000	42,000,000	-
Infrastructure Development Fund	26,803,915	910,291	-	27,714,206
Nayudumma Memodiral Science Foundation	744,216	-	-	744,216
T.N. Chaturvedi Award	60,502	-	-	60,502
Bhoopendra Hooja Memorial Fund		30,000	-	30,000
Total	58,636,384	32,940,633	42,000,000	49,577,017

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule 7

Current Assets, Loans and Advances

	As at 31.03.2013 (Rs.)	As at 31.03.2012 (Rs.)
Sundry Debtors		
Amount Receivable from TP conducted prior to April 2013	6,858,560	-
Sub Total	6,858,560	-
Other Assets		
TDS Receivable FCRA	10,637	10,637
TDS Receivable	1,035,020	607,438
Loans & Advances to Employees	6,250,597	4,821,209
Deposits (with Desu, DDA etc.) & other receivable	166,416	166,416
Amount Receivable from CPWD	-	-
Amount Receivable from IRCTC Ltd.	218,516	28,980
Amount receivable from NPS	175,663	-
Rent Receivable	14,177,683	-
Interest Accrued but not due on investment	897,647	-
Interest Accrued on HBA	726,300	-
Grant Recievable from DoPT for Pension	80,000,000	-
Sub Total	103,658,479	5,634,680
Cash & Bank Balances (as certified by Management)		
Cash in Hand	3,147	1,161
Imprest Revenue Stamp	200	200
Sub Total	3,347	1,361
Balance with Scheduled Banks		
In current accounts with UCO Bank	1,114,722	1,333,343
UCO Bank Saving Account	51,567,484	43,396,220
State Bank of India	262,547	183,538
UCO Bank - FCRA - Saving A/c.	2,930,185	3,621,302
Sub Total	55,874,938	48,534,403
Total	55,878,285	48,535,764
Grand Total	166,395,324	54,170,444

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule 8

Membership Subscription / Interest on Membership Funds

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
SUBS. - Associate	24,645	35,200
SUBS. - Corporate	28,000	72,400
SUBS. - Student Membership	4,800	3,800
SUBS. - Ordinary	18,045	59,285
Interest on :		
Corporate membership Capital Fund	312,183	192,736
Life Membership Capital Fund	1,654,724	611,460
Total	2,042,397	974,881

Schedule 9

Miscellaneous Receipts

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
Interest on :		
- House Building Advance	268,656	220,334
- Computer Advance	4,560	8,560
- Short Term Deposits	1,332,989	1,522,671
Other Receipts	817,218	830,163
Sale of Membership Forms	120,465	110,660
CGHS Recoveries	273,725	250,825
Total	2,817,613	2,943,213

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule 10

Pay and Allowances - Core

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
Faculty and Attached Staff	18,955,098	12,718,982
Office of Academic Activities	5,614,264	5,382,677
Library	13,391,475	9,842,911
Publications	3,927,606	3,167,978
Maintenance	8,328,158	8,523,138
Hostel	15,000	193,456
Administration	12,083,452	9,082,963
Membership	1,881,161	1,510,345
Account & pension Cell	5,497,129	4,587,028
R&C unit	325,019	1,054,456
Computer Centre	1,251,296	937,741
Leave Reserve	554,062	474,300
Overtime	260,653	274,448
Gratuity	6,396,715	2,410,451
Total	78,481,088	60,160,874

Schedule 11

Campus Maintenance

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
Repair & Maintenance	2,075,498	1,897,384
Hostel Expenses	635,608	366,889
Rents, Rates & Taxes	800,294	813,921
Water & Electricity Charges	9,274,238	9,652,781
Security Arrangements	1,957,683	1,118,405
Hostel House Keeping	1,757,296	1,954,264
Total	16,500,617	15,803,644

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule 12

Administrative & Miscellaneous Expenses

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
Travelling Expenses		
1. For Faculty and Staff	101,502	28,520
2. For E.C. and its Committees Meeting	1,164,703	1,936,792
3. For Branches office bearers and others	164,776	184,231
Local Travel Expenses	186,355	257,810
Fee to Auditors	78,652	77,210
Printing & Stationery	1,698,897	1,262,175
Telephones	1,186,665	967,621
Postage & Telegram	301,876	396,989
Repair, Maintenance, Photocopy Machine / AMC	574,440	698,726
Liveries	157,233	124,640
Motor Car Expenses	425,032	327,925
Essay / Case study prize	24,800	28,325
Advertisement Expenses	831,659	446,694
Amenties to Staff	580,853	330,422
Bank charges	16,797	8,105
Legal Charges	65,000	72,998
Entertainment charges	130,095	222,972
Misc Expenses	432,281	365,375
Honorarium to Experts	27,000	26,500
Expenses for AGM	276,452	299,517
Institutional Membership CAPAM	-	186,340
IGL Gas for Mess Canteen	293,882	226,089
Annual Report	490,925	334,343
EC Election 2012	522,303	-
Total	9,732,178	8,810,319

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule A

Receipts and Payments Account of Maintenance Grant from Govt. of India and Internal Receipts

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
Receipts:		
Additional Grant for Sixth Pay Commission	-	25,200,000
Maintenance Grant from DOP & T (Non-plan) recurring	35,530,000	15,750,000
Members Subscription	2,042,397	974,881
Fee for Training Programmes	28,694,621	19,601,623
Net Income from Research Assignments	2,000,132	8,019,584
User Charges	21,748,967	20,761,398
Service Charges	1,299,487	2,109,333
Sale of Publications	801,026	995,729
Recovery of Overheads	3,953,051	6,064,422
Recovery for use of Risograph & other equipments	454,689	424,392
Miscellaneous Receipts	2,817,013	2,943,213
Transferred from Research Endowment Fund	350,000	226,000
Recovery of Loans & Advances from Staff	436,550	497,227
Total	100,127,933	103,567,802
Payments:		
Pay & Allowances	78,481,088	60,160,874
Training Programmes	11,135,962	6,885,884
Research Studies / Seminars	120,926	17,774
Publications	558,180	1,172,808
Library Books, Periodicals, Binding & Equipment Charges	2,334,898	2,140,564
Branches Promotion Activities	183,964	1,201,312
Campus Maintenance	16,500,617	15,803,644
Administrative and Miscellaneous Charges	9,732,178	8,810,319
Assets Purchased from own Fund	29,467	386,839
Payments of Loans & Advances to Staff	390,000	407,250
Amt. paid to CGHS	1,867,855	1,705,848
Total	121,335,135	98,693,116
Excess of Receipts over Payments during the year	(21,207,202)	4,874,686
Excess of Receipts over Payments previous year	3,907,032	(967,654)
Total Excess of Receipts over Payments	(17,300,170)	3,907,032

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule B

Receipts and Payments Account of Funds, Deposits and Advances

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
Receipts:		
Life Membership Capital Fund (Sub)	299,045	869,975
Infrastructure Development Fund	2,900,580	971,405
Staff Benevolent Fund	35,500	2,487
Research Endowment Fund	94,384	4,029
Corporate Membership Capital Fund	2,000	91,306
Consultancy Support Fund	71,873	28,002
Annual School Prize Fund	4,900	5,631
Nyadumma Memorial Fund	67,437	82,824
Bhupendra Hooja Memorial Fund	31,365	-
Fixed Deposit with Bank	9,059,366	-
T.A. Advance	-	-
T.N. Chaturvedi Prize Fund	7,575	5,027
Mess Charges	635,728	94,187
Project Advance	-	406,184
Other Liabilities	1,121,695	407,780
TDS Receivable	65,604	-
Other Payments / Deposit	-	662,320
Amt. payable to Faculty / Staff	-	70,000
LTC Advance to Employees	-	19,700
Amt. Receivable from CPWD	-	125,844
Excess of Payments over Receipts	(12,256,074)	9,962,683
Grand Total	2,140,978	13,809,384
Payments:		
Nayudumma Memorial Fund	10,647	13,443
Smt. Kusum Tai Shankar Rao Chavan Memorial Fund	-	581
Mess Charges	-	-
Fixed Deposit with Bank	-	11,335,124
LTC Adv. To Employees	161,888	-
Amount Payable to Staff	65,434	-
Other Liabilities	-	-
Adv. to Staff for Exp.	1,314,050	2,212,206
TDS Receivable	-	219,050
Amount Recoverable from IRCTC	189,536	28,980
Other payments/deposits	223,760	-
Amount Receivable from NPS	175,663	-
Excess of Receipts over Payments	-	-
Grand Total	2,140,978	13,809,384

UTILISATION CERTIFICATE

Certified that the Grant in Aid amounting to Rs. 3,55,30,000/- was received during 2012-13 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi, has been utilized (including loans and advances to staff) during the year.

Besides this, Institute has generated internal revenue of Rs. 6,45,97,933/- during the year 2012-13 and the excess of income over expenditure of Rs. 39,07,032/- was carried over from previous year i.e. 2011-12 and the same has also been utilized for Recurring Expenditure.

As indicated in Schedule No. A of the Receipts and Payments Accounts, Balance of Excess of Expenditure over Income as on 31.03.2013 amounting to Rs. 1,73,00,170/- has been carried over for adjustment during the next Financial Year i.e. 2013-14

It is also certified that against the total receipts of 12th Plan Grant of Rs. 3,00,00,000/- and, an amount of Rs. 3,00,18,091/- has been utilized during the year. Further, the excess expenditure of Rs.18,091/- for the period 2012-13 and the unadjusted excess expenditure of Rs. 8,61,764/- for the year 2011-12 has been carried over for adjustment in the next financial year i.e. 2013-14.

For GSA & Associates
Chartered Accountants
FRA – 000257N

Sunil Aggarwal
Partner
M.No.083899

T.N. Charturvedi
Chariman

S.N. Mishra
Hony. Treasurer

T. Chatterjee
Director

Place : New Delhi
Dated : 20-08-2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 1
(Refer. Sch. 3)**

**Receipts & Payments Account of Research Projects
(Excluding FCRA Grants)**

		For the Year 2012-13	For the Year 2011-12
Receipts:			
Grant from Ministry of Urban Affairs and Employment for Centre for Urban Studies (including sale of Pub. of Rs.44700)	17,007,700		18,842,246
Grant from Deptt. Of Personnel & Training for			
APPPA (Non Plan)	12,023,000		13,304,000
APPPA Foreign & Field Visits	15,558,600		12,410,000
Other Programmes	18,161,697		11,587,070
Centre for Consumer Affairs	21,909,100		25,930,600
Centre for ICT & E-Governance	-		-
Other Research Project / Studies	15,093,542		7,893,182
Research-I Assignments	12,454,704		25,128,892
Plan Grant from DOP&T	30,000,000		30,000,000
ICSSR F/Ship to Dr. R.K. Tiwari / Dr. S.N. Yadav	1,679,202	143,887,545	275,720
Total		143,887,545	145,371,710
Payments:			
Centre for Urban Studies	20,566,337		19,111,129
APPPA (Non-plan)	12,899,638		11,842,780
APPPA Foreign & Field Visits	12,528,045		11,439,484
Other Programmes	10,380,127		11,796,030
Centre for Consumer Affairs	16,833,155		13,319,698
Centre for ICT & E-Governance	3,335,848		6,253,270
Research Project / Studies	9,285,024		10,328,828
Research-I Assignments	10,087,646		17,684,154
Other Programmes from DOPT			
Plan Grant from DOP&T	30,018,091		30,862,799
ICSSR F/Ship to Dr. R.K. Tiwari / Dr. S.N. Yadav	968,868	126,902,779	485,569
Excess of Receipts over Payments		16,984,766	12,247,969
Total		143,887,545	145,371,710

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 2
(Refer. Sch. 3)**

**Receipts and Payment Account of Grant from
Ministry of Urban Affairs for CUS**

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
Receipts:		
Grant received during the year	16,963,000	18,800,000
Sale of CUS Publications	44,700	42,246
Total	17,007,700	18,842,246
Payments:		
Pay & Allowances	15,017,124	14,590,056
Infrastructure	14,800	58,096
Travel Expenses	78,840	43,375
Library Books & Periodicals	361,517	45,744
Training Courses	850,000	400,000
Miscellaneous & Contingencies Expenses	107,144	138,737
Printing & Stationery	76,025	76,343
Campus Maintenance	980,874	954,036
Printing of Publication	212,102	72,144
Water & Electricity	1,281,612	1,277,237
Overhead charges	1,586,299	1,455,361
	20,566,337	19,111,129
Excess of Receipts over Payments during the year	(3,558,637)	(268,883)
Excess of Receipts over Payments for previous year	(4,976,826)	(4,707,943)
Total	(8,535,463)	(4,976,826)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 3
(Refer. Sch. 3)**

**Receipts and Payment Account of Grant from
DOPT for APPPA**

	For the Year 2012-13 (Rs.)	For the Year 2011-12 (Rs.)
RECEIPTS:		
Grant received during the year	12,023,000	13,304,000
Total	12,023,000	13,304,000
PAYMENTS:		
Pay & Allowances	8,874,753	7,093,089
Honorarium	325,736	483,016
Library Books	692,692	507,955
Misc. Expenses	476,252	446,072
Printing & Stationery	574,833	377,670
Seminar	288,595	319,865
Tea / Coffee / Lunch	565,704	573,347
TA / DA	1,101,073	674,406
Infrastructure	-	1,367,360
	12,899,638	11,842,780
Excess of Receipts over Payments during the year	(876,638)	1,461,220
Excess of Receipts over Payments previous year	877,715	(583,505)
Total Excess of Receipts over Payments	1,077	877,715

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

Schedule 13

Significant Accounting Policies and Notes forming part of the Accounts.

Background

The Indian Institute of Public Administration, established as an autonomous body under the Registration of Societies Act, was inaugurated on March 29, 1954 by Shri Jawaharlal Nehru who was the first President of the Society. The basic purpose of establishing this Institute was to undertake such academic activities as would enhance the leadership qualities and managerial capabilities of the executives in the government and other public service organizations.

Method of Accounting

During the year, the Institute has changed the accounting system from “Cash Basis” to “Accrual Basis” which is in accordance with the generally accepted Accounting Principles. Financial Statements are prepared in respect of transaction at Delhi office. The financial statements are prepared on the basis of historical cost convention unless otherwise stated and on the accrual method of accounting.

- a) Grants-in-Aid
 - Maintenance Grant received for recurring expenditure is treated as income as and when received.
 - Grants-in-aid for Capital Expenditure e.g. Fixed Assets are transferred to Capital Fund.
 - Grant in aid for Specified assignment is utilised for the purpose for which such grants received and unutilised grants are carried forward and exhibited as a Liability in the Balance Sheet. In case, expenditure is more than the grant received, then the same is exhibited as Grant Receivable.
 - Surplus/ deficit on the research projects / assignments is accounted for in Income and Expenditure account on the completion of the research projects/ assignments.
- b) In respect of ongoing Sponsored Projects, Research Projects and Programme, expenditure of such project are debited to such specified project. Overhead charges recovered from the projects are treated as income of the Institute.
- c) Life membership Fee received is not treated as income and instead transferred to a specific fund.
- d) Interest received on investments made against specific fund and life Membership Fee is transferred to the respective funds and are not treated as income.
- e) Income on Interest bearing advances to staff for House Building and other advances are accounted for on accrual basis, though the actual recovery of interest starts after the full repayment of the Principal.
- f) Investment income and expenditure relating to capital fund are credited / debited to respective capital fund.
- g) Assets created out of earmarked funds, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a credit to Capital Fund. However, no depreciation is claimed on such assets which are acquired out of funds.
- h) No provision for Income Tax has been considered in view of the tax exemption certificate received from Director General of Income Tax dated 20th Dec 2010
- i) The foreign Currency transactions are translated at the rate prevailing on the date of transactions. However, year-end monetary transactions are stated at the year-end rate.
- j) Income and expenditure from various activities has been accounted for on accrual basis, except for

- Membership Fee receipt, which is accounted for as and when received.
- Receipt from Room Hostel is accounted for on Cash Basis.
- Expenditure on Leave Travel Concession has been accounted for on Cash Basis.
- Financial Assistance given to branches is treated as expenditure in the year of payment.
- Sale of Admission form is accounted for on Cash Basis.
- Royalty received on sale of Publications.

Methodology / Assumptions

Following assumptions have been considered while changing the accounting system from Cash to Accrual System.

a) Provision for Retirement Benefits

- Retirement benefits i.e. Pension, Gratuity and Leave Encashment have been assessed by the Independent Actuary report. As at 31st March 2013, following provisions has been accounted for under the head “ Effect of the Change in Accounting System (Expense)

S. No.	Particulars	Amount (in Lakh)	Net Amount (In Lakh)
1	Gratuity as per Actuarial Report		473.00
2	Leave Encashment as per Actuarial Report		487.00
3	Pension's Liability as per Actuarial Report	6083.00	
	Less Corpus Fund Available	(925.62)	
	Less Committed Grant Receivable from DoPT in 2013-14 to 17 vide letter dated	(800.00)	4357.38
	Total		5317.38

b) Fixed Assets

In cash accounting of system, assets acquired out of own sources were charged to Profit and Loss Account with a corresponding entry in Assets Fund Account /Capital Fund in Balance Sheet. At the time of conversion from Cash to Accrual, assets acquired from own source has been treated as Capital item and capitalised under the Fixed Assets. Cut-off date for capitalisation has been taken as 5 year i.e. assets acquired from own source from 1st April 2008 has been capitalised. Value of Land and Building and Books has been captured from the financial records as at March 2013.

However, Assets created out of earmarked funds, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a credit to Capital Fund. However, no depreciation is claimed on such assets which are acquired out of funds.

- c) Physical verification of the Fixed Assets and its reconciliation with financial books is in progress. For the purpose of the Financial Statement, book balance of the fixed assets has been considered under Fixed Assets. Also, updation of the fixed assets register is also in progress. Effect of the physical verification of the Fixed Assets will be considered in next financial year i.e. 2013-14.

d) Loans and Advances

Advances for expenses given to staff are subject to confirmation. For the purpose of financial statement, amount recoverable as per financial books has been treated as receivable. Obtaining of the balance confirmation from the staff members / faculty members is in the process.

e) Receivable from the Programme Held /Organised

Receivable from the participants on account of training programme organised by the Institute have been

captured from the respective files maintained by the Incharge of the programme.

f) Current Assets Recoverable

- Rent withhold by the tenants till March 31, 2013 have been treated as Receivable
- Interest accrued but not due on Interest bearing advances to staff has been treated as Receivable.
- Amount recoverable from Income tax has been reconciled with the AS 26 of the Income Tax.

g) Current Liabilities

- Liabilities in respect of expenses incurred on training programmes have been provided based on the available records
- Provision for expenses payable upto March 2013 in respect of other Revenue / administrative expenses has been provided based on the available records.

Changed in the Accounting System

Consequent to change in the accounting system from Cash to Accrual basis read with note no 2 and 3 above,

- Loss of the Institute increased by Rs 5256.44 Lakh with corresponding Increase in Debit balance in Profit and Loss Account.
- Income i.e. Effect of the change in Accounting System (Revenue) has been increased by Rs. 260.63 Lakh.
- Expenditure i.e. Effect of the change in Accounting System (Expenses) Increased by 5517.07 Lakh.
- Breakup of the Effect of the Change in the Accounting system is as under

Income

Particulars	Amount (in Lakh)
Rental Income	143.38
Receipt from Training Programme	67.49
Fixed Assets Asset Capitalised	38.05
Interest Accrued on Investment	0.60
Interest Accrued on Interest bearing Advances	7.25
Others i.e TDS Reconciliation, Mess Charges etc	3.86
Total	260.63

**Expenditure Increased by 199.69 lakh as per details given here under
(Excluding Provision for Retirement Benefits)***

Particulars	Amount (in Lakh)
Provisions for Retirement Benefits*	
Pension*	4357.38
Gratuity*	473.00
Leave Encashment*	487.00
Pay and Allowances	79.42
Training Programme and Research Program	70.26
Depreciation	23.49

Water and Electricity Charges	5.13
Provision for Grant Receivable	9.91
Others Expenditure	3.22
Hostel Charges	4.66
Security Charges	3.60
Total	5517.07

Fixed Assets

- Fixed Assets are stated at cost of acquisition (inclusive of inward freight, duties, taxes, and incidental and direct expenses related to acquisition) less accumulated depreciation.
- Assets created out of earmarked funds, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a credit to Capital Fund. However, no depreciation is claimed on such assets which are acquired out of funds.

Other Provisions

- Provision of Rs. 9.91 Lac has been made for excess expenditure incurred over grant received in the XI Plan Fund (Rs. 8.91 Lac) and other old Research Projects for which correspondence with the concerned sponsoring organisation for further grant is under process.

Depreciation on Fixed Assets

- Depreciation on other than assets acquired out of the earmarked funds/sponsored fund, has been charged under written down method at the rates specified in Income Tax Act i.e.
 - Vehicle 15%
 - Office Equipment 15%
 - Computer 60%
 - Furniture 10%

Depreciation is charged @ 50% of the applicable rate in case of assets acquired after 30th September

B) Notes to Accounts

- i. Physical verification of the Fixed Assets and its reconciliation with financial books is in Progress.
- ii. Balances under Loans & Advances including employees and Grant Receivable are subject to confirmation.
- iii. TDS has been deducted at the time of payment.
- iv. Previous year's figures have not been re-grouped, re-cast and re-arranged in view of change in the accounting system.

T.N. Chaturvedi
Chairman

S.N. Mishra
Hony. Treasurer

T. Chatterjee
Director

Date: 20.08.2013

Place: New Delhi

Auditor's Report

To the Members

General Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **General Provident Fund** as at 31st March, 2013 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India:-
5. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2013; and
6. In the case of the Income and Expenditure Account, of the deficit for the year ended on that date.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner
M.NO 83899

Place: New Delhi

Date: 20.08.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**General Provident Fund
Balance Sheet as at 31st March, 2013**

	Schedule	As at 31.3.2013 Rs.	As at 31.3.2012 Rs.
Liabilities			
Accumulated Entitlement	1	100,905,732	92,594,017
Undistributed Interest		(818,482)	1,004,859
(As per Income & Expenditure A/c)			
Amount Payable to C.P. Fund		-	-
Total		100,087,250	93,598,876
Assets			
Investments	2	87,956,596	91,439,669
Balance with SBI		7,078,110	244,207
Advances to Members		2,197,545	1,915,000
Amount receivable from pension		2,200,000	
Amount receivable from C P Fund		654,999	
Total		100,087,250	93,598,876

Accounting Policies & Notes to Accounts 3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council

Hony. Treasurer
IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi
Dated : 20.8.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**General Provident Fund
Income & Expenditure for the year ended 31.3.2013**

		<u>Year ended 31.3.2013 Rs.</u>		<u>Year ended 31.3.2012 Rs.</u>
Income				
Interest		6,559,331		6,243,690
Total:		<u>6,559,331</u>		<u>6,243,690</u>
Expenditure				
(i) Interest Credited to Members Contribution		8,127,453		7,284,949
(ii) Bank Charges		1,645		1,324
(iii) Pre-acquisition Interest		-		178,617
Total:		<u>8,129,098</u>		<u>7,464,890</u>
Surplus / Deficit for the year		(1,569,767)		(1,221,200)
Undistributed Interest balance from previous year	1,004,859		2,515,528	
Less: Premium and Interest paid during purchase of Securities / Bonds	253,574	751,285	289,469	2,226,059
Total Undistributed interest carried forward to the Balance Sheet		<u>(818,482)</u>		<u>1,004,859</u>

Accounting Policies & Notes to Accounts 3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date for GSA & Associates

Chartered Accountants

FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council

Hony. Treasurer
IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi

Dated : 20.8.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

General Provident Fund

**Schedule - 1
Accumulated Members' Entitlement**

	Year ended 31.03.2013 (Rs.)	Year ended 31.03.2012 (Rs.)
Opening Balance	92,594,017	83,172,425
Subscription during the year	14,293,701	13,381,900
Interest credited	8,127,453	7,284,949
Excess interest credited in 2011-12	(390,500)	
	<u>114,624,671</u>	<u>103,839,274</u>
Less :		
Settlement of Members' Accounts	9,240,739	4,322,757
Final Withdrawal	4,478,200	6,922,500
Total	<u>100,905,732</u>	<u>92,594,017</u>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

General Provident Fund

**Schedule - 2
Investments**

	As at 31.03.2013 (Rs.)	As at 31.03.2012 (Rs.)
A Other Deposits / Special Deposit Scheme SBI	8,724,356	8,724,356
B Central Govt. Securities (25% Category)	30,609,890	31,873,464
C State Govt. Securities / Bonds (15% Category)		
MKVDC Bonds		1,000,000
K.S.G. Securities	500,000	500,000
S.L. (GUJ.)	675,000	675,000
S.L. (UP) SBI DFHI	2,500,000	2,500,000
SDL (UP)	1,260,000	1,260,000
PSEB UTI	1,000,000	1,000,000
SL (BIHAR)	-	-
W.B.S.D.L.	570,000	570,000
MAHARASHTRA SDL	1,050,000	1,050,000
Rajasthan SDL	1,800,000	1,800,000
SDL (GUJ.)	1,050,000	1,050,000
iii Public Financial Institution etc. Bonds (40% Category)		
Syndicate Bank	500,000	500,000
Bank of India	2,000,000	2,000,000
Power Grid Corpn.		1,219,500
IDBI Bonds	1,000,000	1,000,000
HUDCO	12,290,000	12,290,000
Nabard Bhavishya Nirman Bonds	2,047,500	2,047,500
PFC	4,000,000	4,000,000
NATIONAL HOUSING BANK	2,404,480	2,404,480
IRFC	4,000,000	4,000,000
Deep Discount Bond	3,975,370	3,975,370
PGC	4,000,000	4,000,000
REC	2,000,000	2,000,000
Total	87,956,596	91,439,670

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

General Provident Fund

Schedule – 3

Accounting Polices and Notes to the Accounts.

A. Accounting Polices

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

1. Balances of advances to members are subject to confirmation.
2. Members of the Fund are Subscribing @ 6% of the Basic Pay plus Grade Pay.
3. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director, IIPA)

Auditor's Report

To the Members

Contributory Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Contributory Provident Fund** as at 31st March, 2013 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India:-
5. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2013; and
6. In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner

Place: New Delhi

Date: 20.08.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Contributory Provident Fund
Balance Sheet as at 31st March, 2013**

	Schedule	As at 31.3.2013 Rs.	As at 31.3.2012 Rs.
Liabilities			
Accumulated Balance	1	18,436,056	17,801,963
Undistributed Interest		(730,100)	41,126
Payable to GP Fund		154,999	
Total		17,860,955	17,843,089
Assets			
Investments	2	16,558,720	17,329,762
Balance with SBI		1,302,235	18,595
amount receivable from iipa		-	494,732
Total		17,860,955	17,843,089

Accounting Policies & Notes to Accounts 3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council

Hony. Treasurer
IIPA

Chairman
(Director, IIPA)

Place : New Delhi
Dated : 20.8.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Contributory Provident Fund
Income & Expenditure for the year ended 31.3.2013**

	Year ended 31.3.2013 Rs.		Year ended 31.3.2012 Rs.
Income			
Interest	969976		839443
Add: Discount	-		42486
Less: Pre-acquisition interest	-		17595
Less: Premium	153402	816574	18060
		816,574	846,274
Expenditure			
(a) Interest Credited to:			
- Members Contribution	1119369		866109
- Employer's Contribution	468016		366638
		1587385	1232747
(b) Bank & Postal Charges		775	662
		1588160	1233409
Surplus/(Deficit) for the year	(771,586)		(387,135)
Undistributed Interest from previous year	41,126		428,261
Undistributed interest carried forward to the Balance Sheet		(730,460)	41,126

Accounting Policies & Notes to Accounts 3

Schedules 1 to 4 form an integral part of the Accounts

As per our report of even date for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council

Hony. Treasurer
IIPA

Chairman
(Director, IIPA)

Place : New Delhi

Dated : 20th August 2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Contributory Provident Fund

**Schedule - 1
Accumulated Entitlement**

	Members Contribution (Rs.)	Employers Contribution (Rs.)	Total as on 31.03.2013 (Rs.)	Total as on 31.03.2012 (Rs.)
Accumulated Entitlement				
Opening Balance	12,363,994	5,437,969	17,801,963	13,173,056
Contribution during the year	614,552	432,156	1,046,708	3,479,230
Interest credited @ 8.0%p.a.	1,119,369	468,016	1,587,385	1,232,747
Total	14,097,915	6,338,141	20,436,056	17,885,033
Less : Final Payment	2,000,000	-	2,000,000	83,070
	12,097,915	6,338,141	18,436,056	17,801,963

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Contributory Provident Fund

**Schedule - 2
Investments**

	As at 31.03.2013 (Rs.)	As at 31.03.2012 (Rs.)
Central Govt. Securities	5,939,000	6,710,402
HUDCO	810,000	810,000
Public Financial Institutions		
UCO Bank Bonds	1,000,000	1,000,000
Syndicate Bank	500,000	500,000
FCI Special Bonds	200,000	200,000
Nabard Bonds	682,500	682,500
National Housing Bank	1,506,880	1,506,880
Deep Discount Bonds	904,020	904,020
SBI 2026	960,000	960,000
REC	2,220,960	2,220,960
State Govt. Securities		
8.30% Gujarat 2012	-	-
7.85% U.P. 2016	500,000	500,000
8.43% Gujarat 2018	105,000	105,000
West Bengal S.D.L.	360,000	360,000
Maharashtra S.D.L.	150,000	150,000
S.L. Bihar 2010	-	-
Rajasthan SDL	200,000	200,000
Gujarat SDL	520,000	520,000
Total	16,558,360	17,329,762

Indian Institute of Public Administration
New Delhi
Contributory Provident Fund

Schedule - 3

Accounting Policies and Notes to the Accounts

A. Accounting Policies

1. Accounts of the Fund have been prepared on Cash Basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to Accounts

1. Institute is contributing towards Employers' Contribution @ 10% of the Basic Pay plus Grade Pay.
2. Balances of advances to members are subject to confirmation.
3. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director, IIPA)

Auditor's Report

To the Members

Pension Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Pension Fund** as at 31st March, 2013 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India:-
 - In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2013; and
 - In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner
M.NO 83899

Place: New Delhi
Date: 20.08.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Pension Fund
Balance Sheet as at 31st March, 2013**

	Schedule	As at 31.3.2013 Rs.	As at 31.3.2012 Rs.
Liabilities			
Corpus	1	90,361,949	110,612,142
Amt. payable to GPF		2,200,000	
Long term liability		515,738,051	
Total		608,300,000	110,612,142
Assets			
Investments	2	91,571,224	107,351,224
TDS Receivable		2,018	13,388
Balance with SBI		988,707	3,247,530
Amount receivable form IIPA		515,738,051	
Total		608,300,000	110,612,142
Accounting Policies & Notes to Accounts	3		

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council

Hony. Treasurer
IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi
Dated : 20.8.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Pension Fund
Income & Expenditure for the year ended 31.3.2013**

	Year ended 31.3.2013 Rs.	Year ended 31.3.2012 Rs.
Income		
Interest Income		
Interest Received during the year	7,562,452	8,960,302
add ; Discount on purchase of securities	-	61,365
Less: Premium and interest paid on purchase of Govt. Securities	-	570,258
	7,562,452	8,451,409
Total - A	7,562,452	8,451,409
Expenditure		
(As certified by the Management)		
Commutated Value of Pension	3148559	719,592
Payments of Monthly Pension	24888472	12,717,422
Bank Charges	5260	-
	28042291	13,437,014
Total - B	28042291	13,437,014
Deficit for the year	(20,479,839)	(4,985,605)
Surplus from previous year	26,244,601	31,230,206
Carried to Balance Sheet	5,764,762	26,244,601

Accounting Policies & Notes to Accounts 3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council

Hony. Treasurer
IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi

Dated : 20th August 2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Pension Fund

**Schedule - 1
Corpus**

		Year ended 31.3.2013 Rs.		Year ended 31.3.2012 Rs.
Govt. Grant		55,071,000		55,071,000
Grant received for Arrears		7,327,000		7,327,000
Transfer of Employer's Share from CPF -- B/F	21,969,541		20,625,875	
Add : Pension Contribution in respect of Staff on Deputation	229,646	22,199,187	1,343,666	21,969,541
Add: Transferred from Income & Expenditure A/c		7184762		26,244,601
Total:		91,781,949		110,612,142

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Pension Fund

**Schedule - 2
Investments**

	As at 31.03.2013 (Rs.)	As at 31.03.2012 (Rs.)
(a) Special Deposit Scheme	4,148,774	7,968,774
(b) Other Investments		
Central Govt. RBI Securities (25% Category)	37,453,000	41,913,000
I.I. BANK OF INDIA	10,000,000	10,000,000
Syndicate Bank	6,000,000	6,000,000
UCO Bank Bonds	4,000,000	4,000,000
SBI 2026	2,890,000	2,890,000
7.83% GOI 2018	1,300,000	1,300,000
(ii) <u>State Govt. Bonds (15% Category)</u>		
MKVDC Bonds	-	200,000
Karnataka State Govt. Security	2,000,000	2,000,000
S.L. (GUJ.)	165,000	165,000
S.L. (KERALA)	370,000	370,000
S.L. (UP)	240,000	240,000
PSEB	1,000,000	1,000,000
SL (BIHAR)	-	-
MAHARASHTRA SDL	1,050,000	1,050,000
WBSDL	290,000	290,000
Rajasthan SDL	600,000	600,000
SDL (Guj.)	750,000	750,000
(iii) <u>Public Financial Institution etc. Bonds</u> (40% Category)		
ICICI Bonds	-	-
IDBI Bonds	-	-
HUDCO Public Deposit Scheme	7,930,000	7,930,000
Power Finance Corporation	1,000,000	1,000,000
Nabard Bhavishya Nirman Bond	633,750	633,750
NATIONAL HOUSING BANK	1,256,640	1,256,640
Nabard Deep Discount Bonds	1,321,260	1,321,260
0% REC LTD.2021 BOND	3,172,800	3,172,800
9.75% REC 2021	4,000,000	4,000,000
FDR with SBI	-	7,300,000
Total	91,571,224	107,351,224

Indian Institute of Public Administration
New Delhi
Pension Fund

Schedule – 3

Accounting Policies and Notes to the Accounts.

A. Accounting Policies

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value.
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

1. Previous year figures have been rearranged / regrouped wherever considered necessary.
2. In the opinion of management, TDS recoverable of Rs. 2,018/- is considered as recoverable. Therefore, the same has not been charged off in the expenditure.

Member Secretary
(Registrar, IIPA)

Chairman
(Director, IIPA)

Auditor's Report

To the Members

Pension Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **New Pension Fund** as at 31st March, 2013 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
3. The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
4. In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India:-
 - In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2013; and
 - In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner
M.NO 83899

Place: New Delhi

Date: 20.08.2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**New Pension Fund
Balance Sheet as at 31st March, 2013**

	Schedule	As at 31.3.2013 Rs.	As at 31.3.2012 Rs.
Liabilities			
Accumulated Balance	1	367,798	5,832,232
Total		367,798	5,832,232
Assets			
Investments	2	-	380,000
Balance with SBI		365,872	5,004,818
Undistributed Interest i.e. Excess of Expenditure over income		1,926	447,414
Total		367,798	5,832,232

Accounting Policies & Notes to Accounts 3
Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

T.N. Chaturvedi
Chairman

S.N. Mishra
Hony. Treasurer

T. Chatterjee
Director

Place : New Delhi
Dated : 20th August 2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**New Pension Fund
Income & Expenditure for the year ended 31.3.2013**

	Year ended 31.3.2013 Rs.	Year ended 31.3.2012 Rs.
Income		
Interest	349,999	279,977
	349,999	279,977
Expenditure		
(a) Interest Credited to:		
- Members Contribution	39,937	223,576
- Employer's Contribution	39,937	223,576
	79,874	446,552
Surplus/(Deficit) for the year	270,125	(166,575)
Surplus / (Deficit) from previous year	(447,414)	(280,839)
Undistributed Interest i.e. Excess of Income	(177,289)	(447,414)

over Expenditure carried forward to the Balance Sheet

Accounting Policies & Notes to Accounts 3

Schedules 1 to 4 form an integral part of the Accounts

As per our report of even date for GSA & Associates

Chartered Accountants

FRA - 000257N

(Sunil Aggarwal)

Partner

M No. 083899

T.N. Chaturvedi

Chairman

S.N. Mishra

Hony. Treasurer

T. Chatterjee

Director

Place : New Delhi

Dated : 20th August 2013

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

New Pension Fund

**Schedule - 1
Accumulated Entitlement**

	Members Contribution (Rs.)	Employers Contribution (Rs.)	Total as on 31.03.2013 (Rs.)
Opening Balance	2,916,116	2,916,116	5,832,232
Contribution during the year	726,548	766,485	1,493,033
Interest credited @ 8.00% p.a.	39,937	39,937	79,874
Total	3,682,601	3,722,538	7,405,139
Less: Payment during the year	3,498,702		
Total	183,899		

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

New Pension Fund

**Schedule - 2
Investments**

	As at 31.03.2013 (Rs.)	As at 31.03.2012 (Rs.)
FDR with SBI	-	380,000
FDR with SBI	-	-
Total	-	380,000

Indian Institute of Public Administration
New Delhi
New Pension Fund

Schedule - 3

Accounting Policies and Notes to the Accounts:

A. Accounting Policies

1. Accounts of the Fund have been prepared on Cash Basis.
2. Interest on Investment is accounted for on Receipt Basis.

T.N. Chaturvedi
Chairman

S.N. Mishra
Hony. Treasurer

T. Chatterjee
Director